



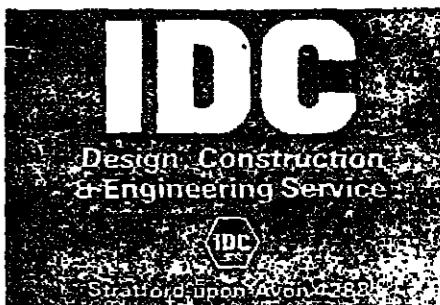
FINANCIAL TIMES

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Friday February 19 1982

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GENERAL SUMMARY

GENERAL

Haughey agent in Irish vote probe

Irish police are investigating allegations of general election voting irregularities involving the election agent of Opposition Leader Charles Haughey.

The agent, solicitor Pat O'Connor, and his wife Joan were discovered to be mistakenly registered to two polling stations and their votes had been used at both.

First election results are expected late this afternoon. Early polling suggested an eventual turnout of more than 75 per cent.

Electricity up

Electricity prices for domestic users are to rise by an average of 10 per cent in April. Increases for big industrial users may be considerably lower. Back Page

Royal row

An all party Commons motion has been tabled attacking the Sun and Daily Star for printing pictures of the Princess of Wales wearing a bikini, which the Queen regarded as "in the worst possible taste."

Seamen missing

Thirteen seamen were missing from the flagship of the South African navy, the frigate President Kruger, which sank after a collision south of the Cape of Good Hope.

Rigs towed in

Two oil rigs operating in the Atlantic where Ocean Ranger sank on Monday with the loss of 34 lives will be towed to land for inspection.

Syrian bombing

Syria's Ministry of Information in Damascus was wrecked by a large explosion. No one was reported killed. Page 3

Thailand invaded

About 300 Vietnamese-led troops crossed into Thailand from Kampuchea in pursuit of Khmer Rouge guerrillas. Thai military reported. Page 3

Mugabe support

Supporters of Zimbabwe Prime Minister Robert Mugabe gathered outside his office demanding the creation of a one-party state following the sacking of Cabinet Minister Joshua Nkomo.

M62 pile up

Drivers were trapped and three lorries caught fire in a pile up involving more than 40 vehicles on the M62 in West Yorkshire.

Warsaw flights

The first British Airways flight to Warsaw since the Polish Government imposed martial law in December is to leave Heathrow today.

Ngao Marsh dies

Dame Ngao Marsh, detective fiction writer, died at her home in Christchurch, New Zealand, aged 82.

Turkey decrees

The Turkish Government has ordered all male state employees to shave daily. Women are to keep their hair neatly combed and not wear short skirts.

Peak performer

French stuntman Michel Chirouze, 37, became the first person to drive a car down the snow-covered peak of Mont Blanc, Europe's tallest mountain.

Briefly...

Craig has sent a women's softball team to Taiwan. The Pope received a tumultuous welcome in Equatorial Guinea.

Egyptian President Hosni Mubarak will make his first visit to Israel next month.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES:	
Trea. 11/pc 1981-82	+ 1
Exch. 1981-82	+ 1
Brady Leslie	+ 4
Curzon Group	+ 4
Colebrad Robey A	+ 5
Conde Durrant and	
Murray	+ 5
Gran. Net.	+ 7
Imperial Group	+ 3
Kode Int'l	+ 17
Northold & Burton	+ 4
Redland	+ 7
Reliance Knitwear	+ 4
ORE	+ 15
FALLS:	
Blue Circle	- 18
Bowater	- 7
Dobson Park	- 5
Eagle Star	- 6
Goodman Bros.	- 5
Leganvale Ests.	- 35
Midland Bank	- 2
Stubs	- 7
Turner & Newall	- 9
Doorframe	- 42
Transvaal Cona	- 1

Tax deposits

From today rates for UK Certificates of Tax Deposits are included in the footnotes to the London Money Rates table, which this morning is on Page 27.

Rail strike ends: more of a truce than a victory

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Spanish generals go on trial: the formal charge is rebellion

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Overseas News

Inset

Strike at Leyland Vehicles collapses

By Nick Garnett, Northern Correspondent

THE MONTH-LONG strike at Leyland Vehicles Lancashire sites fell apart yesterday with the unions completely failing to move the company away from its corporate plan. Employees will return to work on Monday.

He said it should be made clear to British Rail that "not one more penny will ever be contemplated in British Rail's borrowing limit until flexible rostering is in operation." He added that any payments to the train drivers without firm guarantees of flexible rostering would be "gross betrayal of the travelling public."

Welcoming the end of Aslef's "rude" strike, Mr Howell yesterday said he "wholeheartedly" supported Sir Peter's modernising of the railway.

The anger of both Tory back-benchers and Ministers over the issue surfaced clearly at Westminister yesterday. During Prime Minister's questions in the Commons, Mrs Thatcher made no secret of her own dissatisfaction.

She stressed that "the modernisation of labour practices and improvements in productivity must be a pre-requisite to increased investments."

Later, at a private meeting of the Tory back-bench 1922 committee, there was general sup-

port for a tough line, which will be communicated to Mr Howell.

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OVERSEAS NEWS

Bomb wrecks Syria's Ministry of Information

BY RICHARD JOHNS IN DAMASCUS

SYRIA'S Ministry of Information was wrecked by a large explosion which shook the centre of the capital at noon yesterday.

No official word or estimate of damage was immediately available, but officials said no one had been killed in the blast. Mr Ahmed Iskander Ahmed, Minister of Information, and a powerful figure in President Hafez al-Assad's regime, escaped unharmed.

The bomb was planted in a car near the building, where the Government printing press and the newspaper Al-Kaith are also housed, according to Mr Michael Frenchman, a visiting British journalist who was on the top floor of the 10-storey building.

The blast threw him and others in the room to the floor, inflicting cuts and bruises, but the impact must have been much greater lower down. Ambulances hurried to the site on the Mezzeh Autstrada which was quickly sealed off.

The Moslem Brotherhood, whose 16-day insurrection in the city of Hama, about 100 miles to the north, is only now being finally extinguished, appear to have struck a major blow with the bombing. But the possibility

that the explosion was the work of the Iragis, in revenge for the destruction of their Beirut embassy in December, cannot be ruled out.

This is the first known terrorist incident in the capital since the enormous explosion last November in the Azazeh district in the heart of the capital. The death toll from that incident is now put at more than 200 by foreign diplomats.

In and around Hama, Government forces are still mopping up almost two weeks after their operation started in earnest. Firing and explosions there were only sporadic two days ago, according to a Syrian traveller from the city who arrived in Damascus on Wednesday night. Fighting appeared to be confined to the Hadrah district of narrow, winding streets where the rebels, knowing the grisly interrogation in store for them if captured, are fighting to the last.

Government forces are reported to have blown up houses where rebels have taken refuge. Historic areas of the city, situated in the narrow gorge of the River Orontes have been reduced to rubble.

Vietnamese clash with Thai border patrols

BY OUR FOREIGN STAFF

VIETNAMESE-LED troops clashed with Thai forces on Wednesday after crossing into Thai territory from Kampuchea in hot pursuit of Khmer Rouge guerrillas. That spokesman said five police officers were missing after the fighting.

Officials of the Thai supreme command, who reported the clash only yesterday, said the 300-strong "invading" force comprised about 40 Vietnamese troops. The battle with Thai border police at Saptali in Chanthaburi province, about 190 miles south-east of Bangkok, is reported to have taken place about half-a-mile inside Thailand.

The Vietnamese-led force is understood to have withdrawn into Kampuchea, though fighting continued into Thursday morning.

The military confrontation coincided with a radio report from Hanoi that Vietnam was willing to withdraw some troops from Kampuchea if Thailand would agree to stop supply arms and sanctuary to Khmer Rouge forces.

At the same time, Prince Norodom Sihanouk, the former Kampuchean leader who still commands loyalty from Kampuchean exiles in Peking preparing for talks with Khieu Samphan, the Khmer Rouge President, on a coalition to oppose the Vietnamese-backed regime of Heng Samrin in Phnom Penh.

Peking's bureaucratic clean-out begins smoothly

BY COLIN MACDOUGALL

CHINA HAS begun a purge which may sweep away tens of thousands of officials in the Government and Party and even tackle the sensitive task of retiring elderly or politically out-of-step officers from the armed forces. This is likely to be the biggest cleanout of the bureaucracy since the Cultural Revolution.

Although vice-premier Bo Yibo denied last weekend that it was a purge in the Western sense, since it was focused on administrative problems, it is clear that the purpose also includes weeding out the politically undesirable. "Vice-Chairman Deng Xiaoping has described it as another revolution."

This reform will not only be directed at left-wingers remaining from the days of the Gang of Four. A local paper in north-east China said early this month that former left-wingers had become liberals and that under the new open-door policy towards the West, liberalism had become a greater threat.

Retirements, dismissals and criticisms have already begun. In the Third Ministry of Machine Building (which takes charge of aviation), 269 officials have resigned, following the resignation of seven vice-ministers last month. In Hubei province in central

China the provincial party committee has demoted more than a third of the officials directly under its jurisdiction to work in factories as a means of handling violations of financial discipline."

In the army, Yang Yong, the deputy chief of staff, has criticised a number of party officers by name (a severe disgrace in China) for "unhealthy tendencies."

The usually reliable Hong Kong Communist Press has reported that in Peking alone the government bureaucracy will be pruned by a third and the number of vice-premiers, currently 13, to two or three.

The proliferating commissions, set up in recent years to supervise the ministries, may be abolished and hundreds of vice-ministers lose their jobs.

This campaign is at least partially the brainchild of Deng Xiaoping, who since 1978 has insisted on the need to clean up the bureaucracy.

According to Premier Zhao Ziyang, the purge is already proceeding smoothly. He told Y. K. Pao, chairman of the International Association of Independent Tanker Owners recently: "The key problem is how to raise work efficiency. So we've got to simplify

our government structure. Originally we estimated this would be very difficult, but it now appears the work is going much more smoothly than expected."

The onset of the campaign was signalled last November by a volley of quotations from Deng, attacking inefficiency and

corruption published in the party journal, Red Flag.

Unofficial predictions in Peking are that Zhao Ziyang will handle the streamlining of the Government, while Hu Yaobang, the party Chairman, will deal with the Party, and Deng—who is the chairman of the Party's Military Commission

and thus the highest army authority—will take on the military.

The first target is inefficiency and overstaffing, which are endemic in all walks of life in China. The Government bureaucracy has been shuffling paper for 2,000 years and the coming of the Communists in 1949 made no more than an initial dent.

The military is a more effective body, but the antiquity of its senior officers and the reluctance of some to abandon Maoist concepts put it in the firing line for Deng's reform. Deng has been gunning for both the civilian and military branches of the party since early 1980. "Quite a number of the 388 party members are not up to the mark," he said.

The vices of the civilian party are bad—arrogance, irresponsibility and corruption, he noted—but those of the army are worse. At the People's Liberation Army political work conference in June 1983, Deng said: "Lin Biao and the Gang of Four have seriously destroyed the army's work style, and their pernicious influence has taken deep root."

The success or failure of the campaign will depend on whether Deng and his supporters can clean up the

Investors await assurances from Mugabe

BY TONY HAWKINS IN SALISBURY

BUSINESSMEN in Zimbabwe yesterday shrugged off the initial impact of this week's collapse of the country's two-party coalition, arguing that it would do little to change the already disappointing level of foreign investment since independence two years ago.

As Mr Robert Mugabe, the Prime Minister, contemplates his next step, and speculation grows about moves towards a one-party state, he will have to consider carefully the mood of business and the attitudes of the country's major aid donors.

Zimbabwe's impressive economic performance since independence is put at little more than £20m, according to the best available estimates. Euro-borrowings and credit lines for the import of capital equipment, on the other hand, are estimated at more than £500m, so that Zimbabwe has quickly moved from being one of the most under-borrowed countries in the Third World to a position where the debt service ratio is currently estimated at around

however, fell some 10 per cent in value last year, reflecting lower metal prices on world markets.

But the total inflow of direct private investment since independence is put at little more than £20m, according to the best available estimates. Euro-borrowings and credit lines for the import of capital equipment, on the other hand, are estimated at more than £500m, so that Zimbabwe has quickly moved from being one of the most under-borrowed countries in the Third World to a position where the debt service ratio is currently estimated at around

12.5 per cent of export earnings.

Much of this borrowing—export credits and loans to the parastatals—is not classified as part of Zimbabwe's central government foreign debt, which at September last year stood at £363m, up 30 per cent since independence.

Aid pledges, mainly over a three-year period, total £31.3bn (£950m). Only a small portion of these funds has been disbursed, but the rate of utilisation will step up as projects are approved.

Less than 10 per cent of these

aid pledges came from non-Western sources. The major donors are the World Bank (23 per cent), Britain (14 per cent), the U.S. (13.5 per cent) and the European Community (9.4 per cent).

The country's trade pattern is still Western-oriented, with the important addition of South Africa, which is Zimbabwe's main trading partner. In the 13 months to September 1981, South Africa was Zimbabwe's main supplier, providing 25 per cent of total imports and purchasing 21 per cent of total exports.

Negotiations now in progress with Pretoria to extend the preferential trade agreement with South Africa, due to expire in 12 years, are thus important. Roughly one quarter of the country's exports of manufactured goods are probably covered by the agreement.

Balance of payments forecasts point to a tight position on current account in 1981 and again this year.

This means that private investment from abroad is needed on a substantially larger scale than hitherto to ensure that the economic momentum of the past two years is maintained.

Foreign investment decision-makers are more anxious about ownership, tax and profit remittance than about politics and the one-party state. They say they want an investment code which spells out the conditions under which private investment from abroad will be permitted.

Trade deficit for Malaysia

MALAYSIA recorded a trade deficit of 185.1m ringgit (£43m) for the first 10 months of 1981, the first time in 12 years that the country had shown a deficit for any period, AP-DJ reports from Kuala Lumpur.

The poor showing for 1981 was attributed to lower prices for Malaysia's tin, rubber, palm oil and other commodity exports, while the price of imported machinery and other goods from Japan, the U.S. and the European Community had risen.

Indian oil production

President Sanjiva Reddy of India said yesterday that Indian crude oil production during the current fiscal year ending March 31 is expected to be more than 50 per cent greater than the year before, AP reports from New Delhi.

He told a joint session of Parliament that the Government predicted production at 16m tons, up 10.5m tons on 1980-81.

What if you chose Hewlett-Packard as a computer partner?



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—John Barrow, Company Secretary, National Breakdown Recovery Club.

The National Breakdown Recovery Club offers over 250,000 motorists 365-day protection following accident or major breakdown, and for minor roadside repairs.

In May 1981 they installed an HP3000 Series 33 at their Bradford headquarters. Their computer requirements were stringent—a machine capable of providing a very reliable 24-hour enquiry and update service for their breakdown recovery controllers, membership administrators and senior management.

Although installed during a near peak work period, the staff adapted to it very quickly. Standard documentation, such as application forms, membership documents and renewal notices, is printed on the HP3000. By using the very latest customer details from the data files, the NBRC have cut the need to revise up to 40% of the pre-printed detail on forms produced by the previous system. Members notifying altered details receive an updated document and are thus assured of prompt attention.

In the recovery room, the controllers have membership information 'on-line' and can now access 95% of records within a few seconds. Cross-indexing within the computer system enables the remainder to be found in 2 to 3 minutes. With the old manual records, each could take anything up to 10 minutes, and very often the information was outdated or incomplete. The system will also automatically identify the nearest accredited garage in the network to provide the particular service required, and will monitor the performance of over 1,000 such bases throughout the UK.

Says John Barrow, "Simply as a by-product of normal daily routine the HP3000 provides important statistical information. This enables our management to react rapidly (and confidently) to constantly moving market factors."



The HP3000 has enabled us to increase our efficiency by 30% or more, and to lead the way in a competitive market.

—Charles Hammick, Chairman and Managing Director, Hammick's Bookshops Limited.

Established in 1968, Hammick's is a bookselling and wholesaling company supplying over 400 bookshops including eight of its own.

Three years ago, Hammick's decided that the problems of supplying up to 35,000 titles could no longer be handled manually.

After an intensive selection procedure, Hammick's installed an HP3000 Series III in September 1980. It meets their requirement for a system that tackles the stock control, ordering and both financial and management accounts; it also has the scope and power for all foreseeable developments.

Charles Hammick demands high efficiency in his company and the HP3000 enables him to monitor this daily. The system has enabled the company to identify best sellers in many categories; this ability is reflected weekly in 'The Times' best seller lists which originate at Hammick's. It has also enabled the company to regulate buying to match total demand, taking account of unfulfilled orders as well as proven sales. In addition, it has enabled them to control their slow-moving lines and to reduce overall holdings by at least 20%.

Hammick's now publish a monthly catalogue of about 25,000 titles. This is produced easily from the computer's database in microfiche format. Special catalogues in different sequences are also produced at will in fiche. Information is now up to date and new titles are highlighted at the front of the catalogue.

Says Charles Hammick, "The HP3000 has put us two years ahead of any of our competitors. It is up to us to use it effectively."

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The performance of an HP system, its engineering excellence, its reliability and its service support, have only one criterion of success—the tangible results it brings to the user. That's true not only of HP computers but of HP electronic, medical and analytical instruments and systems, HP semiconductor components and personal calculators.

Hewlett-Packard in Great Britain

Hewlett-Packard Limited is Britain's 477th company in 'The Times' 1000 list, and part of the £1440 million worldwide Hewlett-Packard Corporation. HP Ltd has a turnover exceeding £100 million and employs over 1600 people of whom half are in sales and customer support.

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The Hewlett-Packard approach to its customers is based on a working partnership—one which starts with the definition of computational needs and continues with the provision of first-rate after-sales service. There is a choice of support options ranging from planning and installation, training and consulting, software support, through to hardware maintenance and computer supplies. Hewlett-Packard has invested

heavily in the provision of customer support centres throughout the UK. HP runs two major training centres at Manchester and Winnersh as well as engaging in extensive on-site training programmes.

Leasing—our own finance company

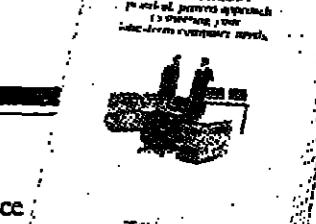
Hewlett-Packard Finance Ltd has developed leasing and finance plans to help customers who prefer this method of acquiring advanced systems and other equipment.

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HEWLETT PACKARD



UK NEWS

NHS plans could be affected by cash controls

By Gareth Griffiths

THE GOVERNMENT's policy of devolving health responsibilities to district authorities in the National Health Service reorganisation in April, could be undermined by new Department of Health and Social Security financial controls.

Mr Norman Fowler, the Health Secretary, has introduced a departmental review of the long-term plans, objectives and effectiveness of the 14 English regional health authorities. The annual review will be at ministerial level. The aim is to hold regional health authorities to account for the ways in which resources are used in their regions and for the efficiency with which services are delivered.

The 14 regional health authorities have a budget of £2.2bn in 1981-82 to be spent on hospital and community health services. Successive reports from the House of Commons Public Accounts Committee and the Exchequer and Audit Department have indicated concern over the way some NHS money is spent.

NHS officials believe the service is subject to two conflicting pressures in the run-up to the reorganisation. One is the concern of MPs over an apparent lack of control over spending, and the other a drive towards greater decentralisation in NHS.

The reorganisation in April is described by the Government, particularly Dr Gerard Vaughan, the Health Minister, as a great step towards restoring power to the health service's grass roots. But there is concern that changes could lead to upward pressures on spending as was the case with previous governmental reorganisations.

The Northern Regional Health Authority is being used by the Government to test the new monitoring system. The indicators of health service performance will be used for comparisons with other health authorities. The authorities will be able to make improvements in sectors where they or the districts are underperforming.

District health spending is already limited and the power of the authorities will stem from their ability to reduce resources to districts if they fail to meet performance and financial targets.

The scheme is expected to be operational in all 14 regions by year.

Government likely to ask for oil royalties in cash

By RAY DAFTER, ENERGY EDITOR

THE GOVERNMENT is expected to change its policy on royalty payments in an attempt to avoid selling state owned oil on the depressed spot market.

The operators of three new North Sea fields are preparing to make royalty payments in cash rather than as crude oil to be traded by British National Oil Corporation.

Such a move would reverse government policy. In order to maintain state control over much of the North Sea's output, the Treasury and the Energy Department have asked producers to provide BNOC with 12.5 per cent of their output. This oil—royalty in kind—is either sold back to the producers or traded by BNOC on the open market.

But with the market now awash with oil the Government is reviewing its stance. The Treasury and the Energy Department have indicated some of the royalty payments as cash and let producers dispose of the crude.

The three fields likely to be affected by this new policy are the Fulmar and North Claymore discoveries, operated by the Shell/Essoc group, and the Beatrice Field, operated by a BNOC led consortium.

BNOC is the major trader of North Sea crude. Last year it handled more than 1m barrels a day. This oil is drawn from its own equity interests, state participation deals, third party trading agreements and royalties.

The corporation sells about 250,000 b/d of royalty oil worth about £4.75m a day at current prices—on behalf of the Government. So far BNOC has been able to trade all its crude at full contract rates. But it is understood that with North Sea output increasing and industry demand still in the doldrums the corporation may soon be forced to sell cargoes on the spot market. The spot price of

North Sea crude has fallen to about \$29 (£15.80) a barrel.

The Government is concerned that its royalty entitlement might be reduced if it sticks rigidly to present policies.

Mr Ted Rowlands, Opposition energy spokesman, told the Commons Standing Committee on the Oil and Gas (Enterprise) Bill there were rumours that the Government was about to change its royalties policy. He told the Financial Times last night a switch in policy would impair security of supplies and hit the financial stability of BNOC's trading operations.

The Government said yesterday it had appointed three UK consultants to evaluate BNOC's exploration and production interests prior to the public sale of a majority stake in the operations. The companies are: Energy Resource Consultants, Robertson Research International and Scott Pickford and Associates.

Capital spending of British industry fell by 5% in 1981

By ROBIN PAULEY

CAPITAL spending of British industry fell by 5 per cent in 1981 compared with the previous year. The total run down in stocks of finished goods and raw materials was, however, on a smaller scale than in 1980.

Although investment levels and restocking reflect the depth of the recession's effects, there are marginally encouraging indications in the figures for the last quarter of 1981.

Department of Industry figures published yesterday show the volume of fixed investment of manufacturing, distribution and service industries was £9.75bn in 1981 compared with £10.22bn in 1980 (at constant 1975 prices and seasonally adjusted).

The fixed investment for the fourth quarter of 1981, however, was £2.45bn, more than 1 per cent higher than for the third quarter. This slight upturn is repeated in investment in manufacturing industry which was £8.79bn in the fourth quarter—a rise of 1 per cent over the third quarter and the first rise after seven successive quarterly falls.

However, this figure includes

£6.69bn was an increase of 3 per cent over 1980, continuing the substantial growth in spending in this sector—although at a lower rate of increase than the 10 per cent in 1980 and 17 per cent in 1979. Capital expenditure on plant and machinery rose by more than 9 per cent and new building work by 2 per cent to more than offset the 8 per cent reduction for vehicles during 1981.

The rate of fall in stock levels slowed dramatically during 1981. The total reduction was £1.06bn compared with £1.88bn in 1980.

The lion's share of the 1981 fall occurred in the first half—£650m compared with a fall of only £100m in the second half.

The drop in industry's stocks in the last quarter of 1981 was £20m (at 1975 constant prices seasonally adjusted), the smallest quarterly fall in two years of continuous restocking.

A rise of £130m in retail stocks was not enough to offset the decrease of £125m by manufacturers and £19m by wholesalers in the fourth quarter. The level of restocking by retailers is the highest since the end of 1979.

Distribution and service industries investment continues to rise. The 1981 investment of

INVESTMENT AND STOCKS

£m at 1975 prices.

Seasonally adjusted

	Capital spending	Change in stocks
1978	9,002	+641
1979	9,973	+742
1980	10,217	-1,881
1981 1st	2,416	-442
2nd	2,453	-518
3rd	2,422	-78
4th	2,454	-78

Figures cover manufacturing and distribution (and service for investment).

Source: Department of Industry

Judge surprised by ACC pledge to Holmes a Court

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A JUDGE yesterday expressed surprise that directors of Associated Communications Corporation should have signed a declaration restating their support for Mr Robert Holmes a Court's takeover bid for ACC when the legal dispute over it was due to go before the Court of Appeal.

Lord Justice Templeman asked if a report in Wednesday's Financial Times, quoting the declaration in full, was accurate, and if so, whether the directors had signed it.

Mr Richard Sykes, QC, for the directors, said it was correct. The declaration had been signed by all the defendant directors except Lord Matthews, and Sir Leo Platnick.

Lord Justice Templeman: "It seems to me a rather surprising document for directors to sign a week before this appeal came on—especially when we see evidence that they are very anxious to see that the shareholders are protected."

His remarks were made on the third day of the appeal against the High Court refusal to grant temporary orders stopping the directors transferring their ACC shares to Mr Holmes a Court.

At Lord Justice Templeman's suggestion both Heron and Mr Holmes a Court undertook to

the offer they made for the ACC shares.

Such undertakings, the judge said, would remove the danger of shareholders not getting at least the 66p in Mr Holmes a Court's first offer or the 85p in the first Heron offer.

The court yesterday heard new evidence from Mr Holmes a Court. He said that, in reliance on the ACC directors' irrevocable commitment, his company—Bell Group—had assumed very large financial and managerial obligations towards ACC that it was virtually impossible to reverse.

The takeover panel had said the directors' undertakings did not offend the City code, and he had undertaken to the Office of Fair Trading that Bell was committed to manage ACC and to preserve its commercial significance and its role as an employer in the UK.

Mr Holmes a Court denied a suggestion that his second offer was "illusory" because there was no prospect of it being accepted by Bell's Australian associate, TWV, which holds 51 per cent of the ACC non-voting shares.

The hearing continues today.

The hearing continues today.

Bank lending to private sector helped boost M3

By WILLIAM HALL

A FURTHER sharp rise in sterling bank lending to the private sector and a sizeable inflow of funds from abroad are the main factors behind the 1.7 per cent rise in sterling M3 in January.

The £1.4bn rise in sterling M3 is the biggest for several months. The figures, published yesterday, are in line with preliminary estimates released just over a week ago, but the underlying figures are unlikely to give the authorities much comfort.

The January figures cover a six-week period and continue to be distorted by the effects of the civil servants' dispute. About £250m of delayed taxes were collected in the month and another £3.25bn remain outstanding.

Over the last two months—a period the authorities feel is more representative—sterling M3 has grown by 1.9 per cent or at an annual rate of just over 12 per cent. This is less than the 13.7 per cent annual rate since the beginning of the target period in February, but is, nevertheless, well above the official target of 6-10 per cent.

The January figures also show that some of the other monetary aggregates are beginning to grow more rapidly. M1, which had been growing fairly quietly in the early part of the year, rose by £630m or 1.8 per cent last month.

The figures also show that some of the other monetary aggregates are beginning to grow more rapidly. M1, which had been growing fairly quietly in the early part of the year, rose by £630m or 1.8 per cent last month.

Money supply per cent rises (seasonally adjusted)

Since Feb. 1 Jan. annual rate months

M1 1.8 10.0 10.6

EM3 1.7 15.7 14.7

PSL 1 1.3 14.5 13.3

PSL 2 1.1 12.4 12.2

Figures cover manufacturing and distribution (and service for investment).

Source: Department of Industry

Laker in move to transfer licences

By Lynton McLain

SIR FREDDIE LAKER made his first move yesterday to set up a company framework for his proposed People's Airline. He wants to make a new company, Brenpage, the official holder of the former Laker Airways' air transport licences.

Brenpage, a limited company, was formed on February 4, the day before Sir Freddie decided to cease the operations of Laker Airways and Clydesdale Bank put the airline into receivership.

Sir Freddie has made his request to the Civil Aviation Authority, the UK air transport licensing organisation, which suspended the Laker Airways licences on Wednesday, subject to 21 days notice to allow for appeals to Mr John Billin, the Trade Secretary.

The CAA said yesterday that it had received an application "to vary the licences granted originally to Laker Airways so as to substitute the name of Brenpage as holder of the licences in stead of Laker Airways."

It is understood that Laker, Sir Freddie's prospective backer for the People's Airline, is not directly involved in Brenpage.

Brenpage was registered by ICC Legal Services, a company registration agency in the City. The nominees directors of Brenpage before the sale to Sir Freddie were Mr J. H. Nixon and Mr M. N. Ryden, both employees of ICC Legal Services.

Mr Robin Flood, formerly publicity officer for Laker Airways, said on behalf of Sir Freddie Laker, that the Brenpage company had simply been "bought off the shelf."

The application by Sir Freddie to the CAA to vary the existing air transport licences was made under regulation 17 of the Civil Aviation Regulations 1972. This permits air transport licences to be transferred to another company when the airline business involved is transferred to it as a result of "company reconstruction."

The CAA intends to publish the formal application to vary the licence in its official record on Tuesday. After that 21 days will be allowed for objections and representations

Eight small NEB companies partly sold to new group

By JOHN ELLIOTT, INDUSTRIAL EDITOR

EIGHT OF the National Enterprise Board's smaller companies have been partially sold to a group of private sector institutions headed by Equity Capital for Industry, the British Rail pension funds and County Bank.

These three institutions have become equal shareholders in a company called Grosvenor Development Capital, which was set up by the NEB last year to take over the eight companies as a first step towards their partial sale to the private sector.

The institutions have subscribed a total of £1m in Grosvenor and the NEB has invested £2m, based on a valuation of the companies. Now Grosvenor is to be developed as a source of capital for utilised companies.

Grosvenor's new owners held their first Board meeting yesterday and three further meetings were

subsumed by the National Research Development Corporation.

"This company will provide

funds for high technology compa-

nies which are ready for their

second stage of financing," Mr

Tony Lorenz, a director of

Equity Capital for Industry, said yesterday.

The development is in line with the Government's policy that the NEB should sell its profitable investments and should find private sector partners wherever possible for new investments.

The eight companies have a combined turnover of £14m and, with the exception of one which is just breaking even, are all profitable. This leaves the NEB with more than 20 other investments which are not successful enough yet to be attractive to private sector investors.

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Couple charged with insidiously dealing

UK NEWS - LABOUR

TUC 'will not withdraw' from Neddy

John Lloyd looks ahead at a crucial week of decisions for unions

TUC: OPPOSITION to the Government's forthcoming Employment Bill is now certain to stop short of withdrawal from the National Economic Development Council (Neddy), the country's main tripartite forum.

The draft prepared by the TUC, says that membership of tripartite bodies "afford a measure of influence" and that the NEDC "at a minimum is a valuable public platform".

It continued: "There are indications that the more reactionary members of the Government would like to see withdrawal by the TUC."

It concedes that the recent replacement by Mr Norman Tebbit of the Employment Secretary of the widely respected Sir Richard O'Brien as chairman of the Manpower Services Commission by Mr David Young was an "unfortunate move" but insists that withdrawal from this and other tripartite bodies should only be undertaken if it is judged to be in the long-term interest of the unions.

A draft paper for next Monday's meeting of the TUC's Employment Policy Committee (Epic) says that, while the General Council "understands the view that no constructive dialogue can take place" with the present Government, it does not recommend withdrawal.

The paper does propose em-

powering the General Council to organise widespread industrial action if one union is faced with legal action by an employer under the terms of the new legislation—but stresses that support will not be automatic and that disputes must satisfy certain criteria before the General Council authorises solidarity.

However, the paper says that union nominees on industrial or employment appeal tribunals should not take part in cases arising from the Employment Bill once it becomes law.

The draft paper, if approved by Epic and the General Council, will go to a special conference of union executives on April 5. This will take the final decisions on the posture the unions will adopt towards the legislation and may differ from those taken by the General Council.

The main action proposals which will be voted on separately by the conference are:

• Unions should affirm their support of the TUC campaign against the employment legislation.

• Unions will not obey the pro-

visions in the legislation on the closed shop. These lay down regular reviews of existing closed shop by secret ballots of its members, and outlaw "union labour only" clauses in contracts.

• Unions will not accept state funds for the holding of ballots.

• In the event of a union facing legal action by an employer under the terms of the new legislation, it should consult with other unions with a view to obtaining the necessary support.

• When the General Council receives a request for assistance from a union under attack, it is empowered to (a) co-ordinate action by other unions and if necessary call for industrial action against the employer, "or more widely"; and (b) provide financial assistance to unions which run into financial difficulties as a result of such action.

To provide the funds for support, the draft paper calls for a levy of 5p per member, sufficient to create a "war chest" of over £500,000.

A separate paper prepared for the TUC's "inner Cabinet," the Finance and General Pur-

poses Committee, which also meets next Monday, demonstrates further the dominance of the General Council of a centrist grouping of unions, which includes the General and Municipal Workers and the big white-collar unions, ASTMS and Nalgo.

It proposes a series of options for ushering in a new structure for the General Council to conform to the principle of automatic representation on the council for all unions above 100,000 members.

This move, proposed by the Post Office Engineering Union and voted in at last year's Congress, would replace the present system which favours small unions at the expense of the medium-sized.

It has been bitterly opposed by the left on the Council, who have branded it as "unfair" on small unions and likely to produce an overlarge and cumbersome Council.

It is now thought likely that the paper proposing progress in one of a variety of ways towards the goal of automatic representation will be approved by the F and GP, and by the General Council next Wednesday.

However, the unions opposing the move—including the largest, the Transport and General Workers—are certain to fight it hard.

Long-haul flights hit by BA staff action

By Brian Groom, Labour Staff

FOUR British Airways inter-continental departures were delayed yesterday morning when Terminal 2 loaders—who handle long-distance services—staged a one-hour stoppage in support of colleagues at the European and domestic terminals.

The 2,000 ramp workers at terminals 1 and 2 claim to have been locked out in a dispute which began on Tuesday of last week over BA's attempt to introduce new work schedules so it can implement voluntary redundancies.

BA was expecting another four flights to be delayed yesterday evening.

The ramp workers have so far achieved little success in attempting to escalate their official dispute however.

BA yesterday operated 84 per cent of European and domestic services with the help of volunteers loading baggage. It expects to achieve 88 per cent today with only 15 departures and 15 arrivals cancelled.

London bus and Tube unions call protest strike for March 10

By Brian Groom, Labour Staff

LONDON TRANSPORT unions to staff to "think again" and call off the strike. "I well understand their motives and concern, which I share, but a strike could only bring hardship to passengers and could inconvenience other trade unionists."

London Transport said yesterday that no tickets valid for longer than a week will also apply to the Underground portion of through season tickets sold at British Rail stations.

The unions will tell members not to resist passengers who refuse to pay the new fares. They are seeking an urgent meeting with Mr David Howell, Transport Secretary, to press for legislation to permit larger subsidies.

Leaflets will be distributed as part of the unions' campaign, which is backed by an initial budget of £20,000. It will link with other campaigns by community groups, and consideration will be given to assisting them from union funds.

another joint secretary of the committee.

They would defend jobs and services, and seek a change in the law so that the GLC's cheap fares policy could continue.

Fares are to double on March 21. Bus and tube services are to be cut, and some tube stations to close. Sir Peter said in December that a 4 per cent reduction in staff numbers by natural wastage would be needed.

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Plan to step up Dunlop action

By Robin Reever, Welsh Correspondent

UNION LEADERS are planning to step up action over the planned closure of the Dunlop group's Semtex floor coverings factory, at Brynmawr, South Wales.

Shop stewards from 25 Dunlop plants in the UK are to meet at Skelmersdale, Lancashire, tomorrow to consider industrial action in support of the Brynmawr workers, who have been occupying their factory since before Christmas.

The summoning of the Dunlop shop stewards follows the refusal of the company's management to offer normal severance

arrangements to the 450 Brynmawr production workers—who originally occupied their factory in protest over 60 redundancies, lack of investment, and a long-term plan for the plant.

Dunlop announced early this year that, because of the sit-in, Brynmawr's markets have been lost and the factory was to be closed. It made rubber and carpet tiles, including two brand leaders, for the do-it-yourself trade.

Dunlop maintains that the workers, by their sit-in, breached contracts of employment and so are not entitled

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National funds plea to help poultry workers

By Brian Groom, Labour Staff

THE FARM workers' union yesterday launched a national appeal for funds for 1,200 Norfolk poultry workers who began an indefinite strike over a 25 per cent pay claim on Monday.

Mr Jack Boddy, general secretary of the National Union of Agricultural and Allied Workers, is writing to its branches and all trade unions for money to support the strike at Bernard Matthews.

Mr Boddy, who intervened last week in a last-minute attempt to avert the strike, said today: "This could be a long strike. Bernard Matthews has refused even to discuss our members' wages.

Barclays staff protest over lost 'perk'

By Our Labour Staff

BARCLAYS BANK has caused protests from staff over the withdrawal of a foreign currency "perk" which it felt was being abused.

Staff going on holiday were allowed to buy their foreign currency at the rate at which the bank offers the public.

The concession ended after Barclays Bank International, which handles currency exchange business, complained of high administrative costs caused by the volume of staff business. This had increased sharply since the abolition of

exchange controls. Barclays believed some staff were using the concession to buy currency at cheap rates for relatives and friends. There had been some suggestion of speculative transactions.

The staff's exemption from commission charges, however, will continue.

Strong protests have been lodged by the Barclays Group Staff Union (BGSU), which represents about 39,000 of the bank's 72,500 staff. It is part of the non-TUC-affiliated Clearing Bank Union.

Probe call over Vauxhall pension move

Financial Times Reporter

UNION LEADERS at Vauxhall's three plants are calling for a probe into the company's decision to cut its share of employer's contribution to the company's pension scheme.

Union investigations have shown that Vauxhall saved about £5m-£6m by cutting its share of the contribution by 33 per cent.

That amount, they claim, was enough to fund the 1981 wage rise before the 1 per cent award for loss of tea breaks.

The company's decision was

made last year after an actuarial report showed the pension fund was in a healthy state—the result of accumulated investments and a large cut in Vauxhall's workforce.

Vauxhall Motors said that it would be wrong to suggest the wage rise had been funded from the pension scheme.

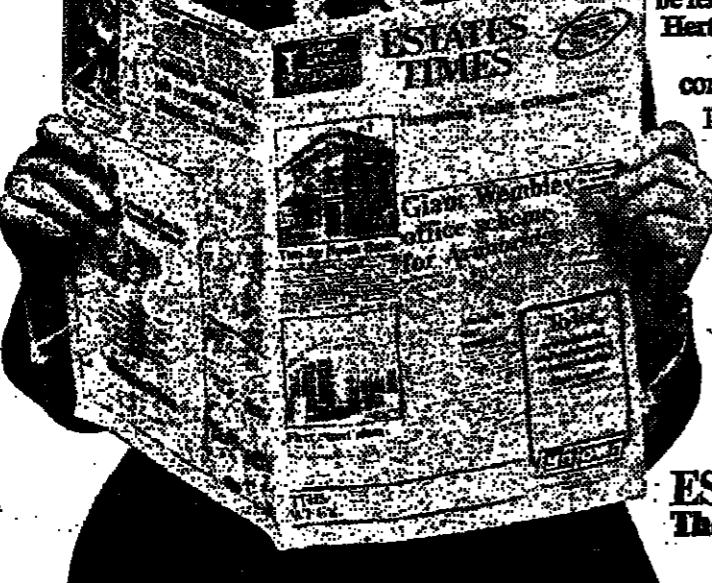
In spite of union leaders' requests, who were fighting for improved pension conditions within their wage claim, the report was not made available to

them until the end of the year when negotiations were completed.

Union leaders have asked for a meeting and have been promised a reply before the March meeting of the company's joint negotiating committee.

More than 1,700 workers at the General Motors AC spark plugs factory at Kirkby, Liverpool, called off a week-long strike yesterday, and accepted the company's 5 per cent pay package.

"Good morning FT reader. Here is the property news."



Friday 19 February 1982

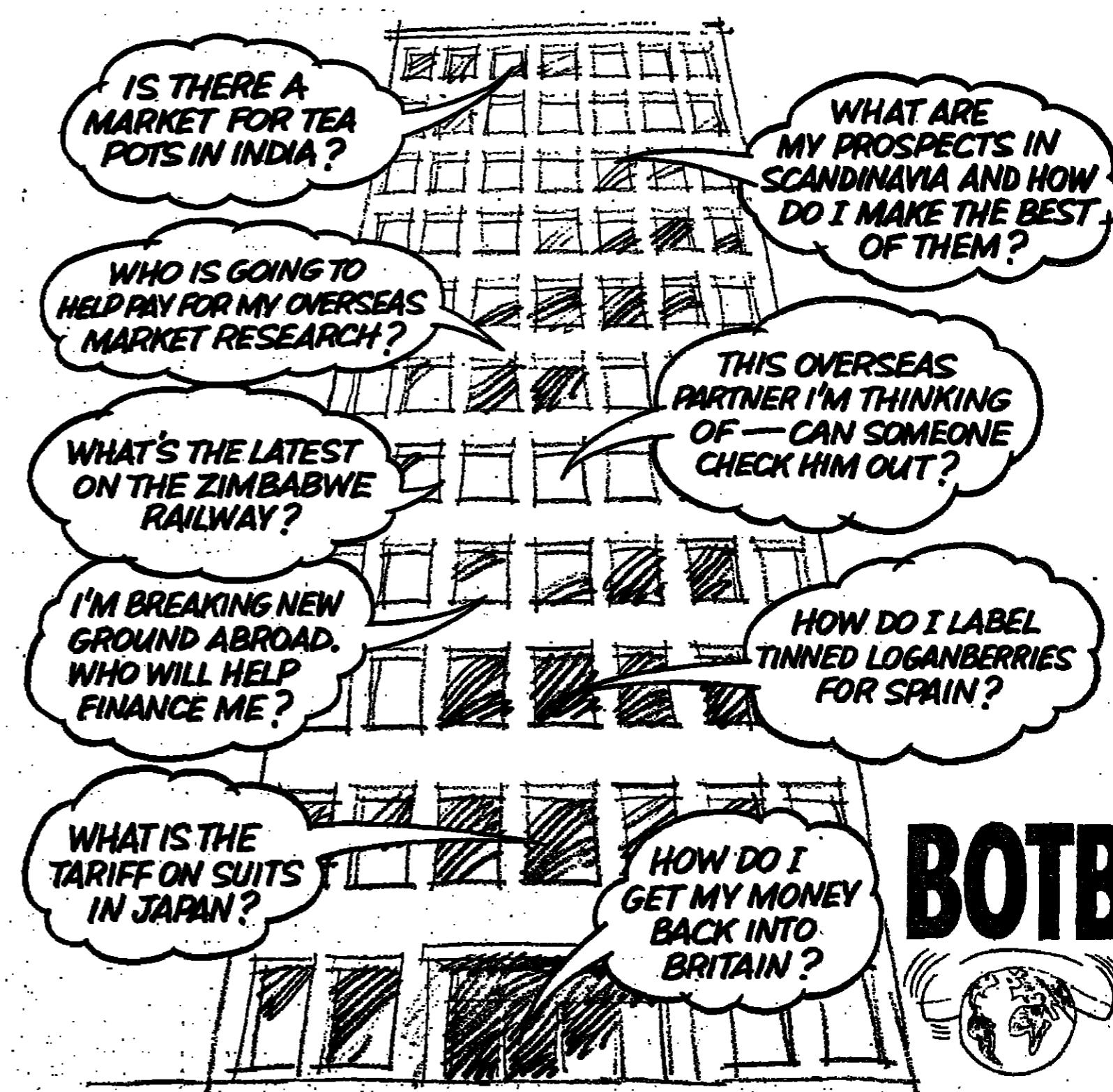
While Aslef and British Rail are in dispute, BR property makes the news. In Stockport redevelopment of the Edgeley station could founder on problems with a coal yard. In Derby a proposed Sainsbury's supermarket could be thrown out by the planners. And the Ipswich Co-op wants to refurbish the former Felixstowe railway station.

Planning gain is good for you say the London Borough Association.

Heathrow Airport should be expanded and Stansted should be left alone according to a Hertfordshire planner.

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BBC 1

TELEVISION

Chris Dunkley: Tonight's Choice

6.40-7.55 am Open University (UHF only). 9.00 For Schools Colleges. 12.30 pm News After Noon. 1.00 Pebble Mill at One. 1.45 Bagpuss. 2.02-3.00 For Schools. Colleges. 3.20 Pobol Y Cwm. 3.53 Regional News for England (except London). 3.55 Play School. 4.20 Wimborne Witch. 4.25 Jackanory. 4.40 Finders Keepers. 5.05 Grange Hill. 5.35 Ivor the Engine. 5.40 News. 6.00 Regional News Magazines. 6.22 Nationwide, including 6.45 Sportswide. 7.00 Thanks a Million! 7.10 The Superstars: The Ferguson Women's Championship. 8.00 Faune is the Spur: Dramatisation of the novel by Howard Spring. 8.50 Points of View. 9.00 News. 9.25 McClain's Law, starring James Arness. 10.15 Face the Music: Quiz with Joseph Cooper (London and South East only). 10.45 News Headlines. 10.50 UK Ballroom Championships from Hammersmith Palais, London. 11.35-1.05 am The Late Film: "You Only Live Once" starring Sylvia Sidney and Henry Fonda.

All IBA Regions as London except at the following times:

ANGLIA
1.20 pm Angie News. 2.45 Friday Film Matinee: "Young and Innocent." 5.00 About Anglia. 7.30 The Fall Guy. 11.00 Midlands One. 1.30 Friday Film: "Rabbit, Run," starring James Caan. 1.30 I Was Reading.

BORDER

1.20 pm Border News. 2.45 Matinee: "Where Time Began," starring Kenneth More. 6.00 Lookaround Friday. 6.30 The Hollywood Show. 7.30 The Fall Guy. 10.30 You and I. 11.30 Border News Summary.

CENTRAL

1.20 pm Central News. 12.45 Alec Guinness: Star of the Week: "The Card." 4.10 Windows. 6.00 Central News. 7.30 The Fall Guy. 11.00 Central News. 7.10 Afternoon: Star of the Week: "Tunes of Glory."

CHANNEL

1.20 pm Channel Programme News: What's On Where and Weather. 2.45 The Friday Matinee: "Colour Schema." 5.15 Emmerdale Farm. 6.00 Channel Report. 6.30 Link Up. 7.30 Hert. to Herts. 10.30 Channel Late News. 11.00 Award Winning Tales. 10.45 Mysterious Tales. 10.45 Three's Company.

(S) Stereophonic broadcast
& Medium Wave only**RADIO 1**

5.00 am Radio 2. 7.00 Mike Read. 8.00 Simon Bates. 11.30 Dave Lee Travis. 2.00 pm Paul Burnett. 3.30 Steve Wright. 5.30 Newsbeat. 5.45 Roundabout. 10.00 Radio 1. 10.00 12.00 The Fall Rock Show (S).

RADIO 2

5.00 am Weather (S). 7.30 Terry Wogan (S). 10.00 Jim Young (S). 12.00 Gloria Hunniford (S). 2.00 Ed Stewart (S). 4.00 David Hamilton (S). 5.45 News. Sport. 9.30 John Dunn (S). 8.00 Take Your Marks. 10.00 Music Night (S). 9.30 Sports Desk. 10.00 Listen to Lee, says Les Dawson. 10.30 Anything for a Laugh. 11.02 Sports Desk. 11.15 Brian Matthew

TELEVISION

London Weekend's new series starting tonight, *We'll Meet Again*, tells of the impact on a Suffolk market town of the arrival in 1943 of a Bomber Group of the USAF. They have used the only B17 Flying Fortress in the UK that is still airworthy for the aerial sequences. Suzanne York plays the doctor wife of the local square figure. The interesting question is whether *LWT* will be proved right in taking back yet again to the war: so many of the other recent drama series have been set in the post-war period: "Airline," "Shine On Harvey Moon" and "The Bell" for instance.

The other interesting question concerns exports. The British television series which have had the greatest overseas success have almost always been made with only a British audience in mind. ITV's biggest hits in the U.S. include "Upstairs Downstairs," "The Benny Hill Show," and "Tales of the Unexpected," none of which was made with even half an eye to the American viewer. So it will be fascinating to see if *We'll Meet Again* which is not only constructed on the American pattern of a film-length opening episode and then 12 one-hour parts, but is also all about Americans and even uses American actors to play many leading roles.

BBC 2

6.40-7.55 am Open University. 8.00 Play School. 8.25 pm Art with Alison. 8.35 The Glassbreakers. 8.45 The Princess Imperial Cup. 8.55 Weekend Outlook. 9.45 "Pearl of Death," starring Basil Rathbone. 10.50 Newsnight. 11.25 Friday Night, Saturday Morning.

7.35 News Summary. 8.00 Gardeners' World. 8.25 Newsweek. 9.00 The Family Brown Sings Country. 9.25 Playhouse. 10.50 Newsnight. 11.25 Friday Night, Saturday Morning.

11.35 pm Schools Programmes. 11.35 Comic Stories. 12.00 Song Book. 12.10 pm Once Upon A Time. 12.30 Simply Sewing. 1.00 News. plus 3FT Index. 1.20 Thames News with Robin Houston. 1.30 Take the High Road. 2.00 After Noon Plus, presented by Elaine Grand and Simon Reed. 2.45 Friday Matinee: Tom Walls in "A Cup of Kindness." 4.15 Dr Snuggles. 4.20 Razmataz. 4.45 Jukes of Piccadilly. 5.15 Square One, presented by Joe Brown.

5.45 News.

6.00 The 6 O'clock Show, presented by Michael Aspel with Janet Street-Porter and Fred Housego.

7.00 Family Fortunes, presented by Bob Monkhouse.

7.30 Friday Five-O, starring Sir Lord.

8.30 We'll Meet Again, starring Suzanne York and Michael J. Shannon.

10.00 News.

11.00 Bizarre.

11.00 The London Programme: Football—Sick as a Parrot?

11.35 Thriller.

12.55 am Close: Sit Up and Listen with Elisabeth Lutyens.

† Indicates programme in black and white

11.35 pm News at Bedtime.

11.35 pm Continental Cinema: "Shock Treatment." 12.45 pm News and Weather in French.

GRAMPIAN

9.30-10.45 pm Gramophone. 11.30 pm North News. 12.45 Friday Matinee: "Murder, She Said," starring Margaret Rutherford. 1.00 North Tonight including Sports Desk. 7.30 The Fall Guy. 10.30 Saturday Night. 11.30 Saturday Curling: Highlights from the Long's Supreme Scottish Curling Championships in Perth. 12.30 am North Headlines. 1.00 Road Report.

GRANADA

11.54 pm Warboys. 1.20 pm Granada Reports. 1.30 Exchange Flags. 1.45 Friday Matinee: "The Card." 2.45 Windows. 6.00 North East News. 7.30 The Fall Guy. 10.30 Saturday Night. 11.30 Saturday Curling: Highlights from the Long's Supreme Scottish Curling Championships. 12.15 am Late Call.

HTV

11.50 am Carterside. 1.20 pm HTV News. 2.45 Friday Matinee: "Lori," starring David Farrar. 3.30 4.45 News. 5.00 HTV News. 6.30 Mr and Mrs. 7.30 The Fall Guy. 10.30 HTV News. 11.00 A Week in the Suburbs.

ITV

11.50 am Carterside. 1.20 pm HTV News. 2.45 Friday Matinee: "Lori," starring David Farrar. 3.30 4.45 News. 5.00 HTV News. 6.30 Mr and Mrs. 7.30 The Fall Guy. 10.30 HTV News. 11.00 A Week in the Suburbs.

TSW

1.20 pm TSW News Bulletin. 2.45 Colour Scheme. 4.12-Gus Honeybun's Magic Birthdays. 5.15 Emmerdale Farm. 6.00 North East News. 7.30 The Fall Guy. 10.30 Saturday Night. 11.30 Saturday Cuts.

SCOTTISH

1.20 pm Scottish News. 2.45 Friday Matinee: "The Island," starring John Nettles. 3.30 The Fall Guy. 10.30 Saturday Night. 11.30 Saturday Cuts.

TYNE TEES

8.25 pm The Fall Guy. 11.00 North East News. 1.20 pm North East News and Lookaround. 12.45 Friday Matinee: "Rhodes of Africa," starring Walter Huston. 1.00 North East News. 6.00 Saturday Night. 7.30 The Fall Guy. 10.30 Saturday Night. 11.30 Saturday Cuts.

W

1.20 pm The Fall Guy. 10.30 Friday Matinee: "The Fall Guy." 11.30 Saturday Night. 12.30 pm Superstar Profiles. 12.30 pm Poet's Corner.

ULSTER

1.20 pm Lutchness. 2.45 Friday Matinee: "Escape to Burma," starring Barbara Stanwyck. 4.15 Ulster. 5.30 Ulster. 6.00 Good Evening Ulster. 6.30 Late News. 7.30 The Fall Guy. 10.30 Ulster Weather. 10.30 Witness. 11.30 Ulster. 12.30 pm Superstar Profiles. 12.30 pm Poet's Corner.

YORKSHIRE

1.20 pm TVS News. 2.45 Friday Matinee: "Hoff's Island," starring John Nettles. 3.30 The Fall Guy. 10.30 Saturday Night. 11.30 Saturday Cuts. 12.30 pm The Fall Guy. (continued). 6.30 Friday Sport.

TV5

1.20 pm TV5 News. 2.45 Friday Matinee: "The Fall Guy." 11.30 Saturday Night. 12.30 pm Saturday Night.

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THE MANAGEMENT PAGE

NEI: a proud engineering giant in need of more drive

BY HAZEL DUFFY

"IN TOO many cases, we still respond to the market where we ought to be attacking it," says Terry Harrison.

Harrison is UK managing director of one of the largest groups in Britain's troubled engineering sector, Northern Engineering Industries.

Harrison, 45, used to be managing director of Clarke Chapman which merged in 1977 to form NEI. He is one of the younger, more forceful, managers who are beginning to emerge from the rather stolid engineering management background of NEI companies, and is reckoned to be one of the heirs apparent for the top job when the chairman, chairman Duncan MacDonald, reaches 63 in five years' time.

MacDonald, a quiet-spoken Scot with an impeccable engineering pedigree, puts the problem in a more precise way. "There is a growing realisation within NEI that the time is fast approaching for a group re-organisation." Another senior manager, Graham

Anderson, says, "We must become more market rather than product orientated, and we need more aggressive planning."

These internal comments are in accord with some voiced by outside commentators who view the merger as a failure in bringing about the dynamic force in engineering that had been hoped for at the time.

MacDonald agrees that the structure of NEI today is essentially that of the two former groups of companies existing side by side. The lack of any early integration was intentional, he emphasises.

"We had to get used to each other before changing things to live within our budget targets, and that is very difficult when you chop and change." Furthermore, as Harrison points out, ever since the merger NEI has been coping with dismal markets in probably the worst recession that has been witnessed by the engineering industry. "Before we can attack markets, we have to

stabilise our businesses."

The birth signs for the new group were hardly auspicious. The critical Think Tank report on Britain's power plant industry, which was the core of both the Clarke Chapman and Parsons businesses, had just been aired for all the world to read. Attempt by the Callaghan Government to rationalise the industry by merging Parsons with GEC, and Clarke Chapman with Babcock, had failed.

Diversity

MacDonald, however, believes that there have been positive strengths in the merger, albeit necessarily of a more defensive nature. "When they were independent, each of the groups was unbalanced. Parsons, for instance, was heavily dependent on oil industry equipment, with Clark Chapman on boilers, although each had a lot of other products. If anything had happened to the turbine generators part of the business, it would have taken the Parsons group

into hell and nothing could have been done about it."

The strength of the combined group has helped management come to terms with some of the problems companies, like the Peebles group (MacDonald's old company), making motors, generators and transformers, and the Reyrolle switchgear business which has undergone extensive rationalisation. Without the diversity of activities which has kept the group profitable as a whole, these companies, in MacDonald's opinion, might well not have survived.

Much of the management effort in individual companies, like Wellman Cranes (see separate article) has been concentrated on a search for diversification away from the depressed markets for their traditional products.

There are more than 70 companies in NEI, although the group is consolidating manufacture under the roof of one Chicago factory to replace eight smaller factories. He is less happy, however, with NEI's UK electronics interests in control instrumentation and protection, which he himself put together following the merger.

A review of ways in which they could be reorganised is being undertaken, but MacDonald is inclined to the view that the push in electronics will come from the U.S. interests.

He is asking the board to sanction the financing of a laboratory being set up by its Texas-based subsidiary, International Power Machines, which will receive key personnel from the UK to be schooled in microprocessor developments.

Another part of NEI's business is developing a range of standard industrial gearboxes from the experience gained on making its own gearboxes for cranes.

Baker sums up his strategy: "Cranes will come back, but we will be less reliant on them. Our aim is to develop higher value-added products, and we can manage that because we have not had to dissipate our design teams."

For the present, Wellman has found its compensation mainly in the oil industry. The breakthrough came when the Government's Offshore Supplies Office steered a Texan company, Idec, towards a British manufacturer to supply mud pumps for drilling equipment in the North Sea.

Idec later transferred the work from Wellman to a French factory that it owns, but by then Baker had heard that Oilwell Drilling (part of U.S. Steel) was also looking for a UK licensee. Efforts to persuade Oilwell representatives to come and see what NEI was doing for the North Sea were unsuccessful, so Baker sent a director of one of the crane companies to sit outside U.S. Steel's London

office until they agreed.

The outcome was that two companies in the group—Wellman and Clyde Booth—are now making a range of oil industry equipment, with Wellman supplying winches for oil drilling rigs. At first, the products were all destined for the North Sea, but a measure of the success of the operation is that Wellman is now making a substantial part of its production for the U.S.

License

Wellman was also able to increase its workload by convincing another U.S. company that it should take on the licence to make car presses after Vickers closed its Scotswood factory in Newcastle, and the factory is now completing a big order for General Motors in Canada.

Manufacture under licence has not normally been the most secure future for a company.

But Jeffrey Stevens, director and general manager of Wellman, says he has been able to convince the licensors that Wellman should be doing some of the design work as well as manufacturing, enabling the licensee to become more integrated into the whole operation. In this way, he has been able to keep together his design team dur-

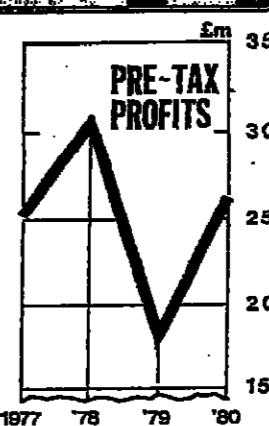
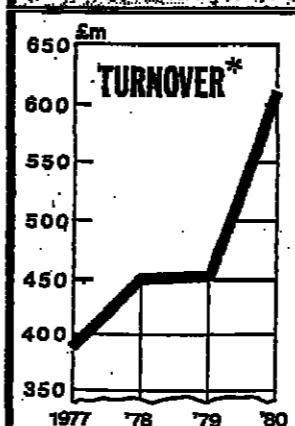
ing the years of change.

Design work is undertaken both by the individual companies in the group, and by NEI Cranes' design team at the head office in Leeds. Wellman, for instance, has developed a crane range for Spain's nuclear power industry in conjunction with a Spanish licensee.

Another part of NEI's business is developing a range of standard industrial gearboxes from the experience gained on making its own gearboxes for cranes.

Baker's strategy of going for greater added value has not been 100 per cent successful. Some of the licences Wellman has taken on have not provided anything like the amount of work that had been hoped for. It made a specialised tunnelling machine, for instance, which failed to yield a repeat order. In the meantime, a big question mark hangs over one of the companies in the group which has no new orders.

But the sense of the strategy, combined with good engineering expertise, has at least enabled most of the cranes group to survive. There have been numerous other instances in the engineering industry where a less resolute approach has led to factories being closed and skills lost for good.

HOW NEI
SUGHT TO
BUY GROWTH

Martyn Barnes

*Acquisitions: 1976 Baldwin & Franks; outstanding parts of International Combustion Holdings (mainly overseas) not acquired in 1974; 1976-79 Ferranti-Packard; Pearson, part of International Power Machines; 1980 Exel (U.S.); 1981 APE.

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THE PROPERTY MARKET

BY MICHAEL CASSELL

Hong Kong Land justifies its waterfront site deal

DID Hong Kong Land go over the top in its determination to outbid the field for ownership of Connaught II, the 3.3 acre waterfront site in the Colony's central business district?

In one of the world's largest property deals, the company paid HK\$4.78bn (£436m) against the nearest competitive bid which was believed to be in the order of HK\$4.1bn.

The Hong Kong property market, perhaps one of the most volatile of all, eagerly awaited the outcome of the sale and the result took away the breath of those who do not expect to see the market's recent powerful performance repeated in the foreseeable future.

But in explaining the thinking behind the deal, a Hong Kong spokesman in Hong Kong was more disposed to highlight the longer-term aspects of the sale, particularly as they relate to the company itself, rather than concern himself with short-term market reaction to the multi-million pound move.

The difference between Hong Kong Land and most other developers in the colony, he said, is the group's tendency to retain its central district properties as investments, rather than developing for a quick sale. The particular attraction of the location, he added, is that the Land company already has six, and soon will have seven interconnected

buildings in the immediate vicinity.

Hong Kong Land's intensive study of the site's value started in November of last year, just about the time property prices in the colony were softening in the wake of a stock exchange slide in share prices. It ran computer models for three months and sees rentable space declining as a percentage of the total in the central district, with most multinational incomers preferring to own their own premises.

Evidence

There is, it says, hard evidence for its contention that there is still strong demand for prime of the prime space. The first, 300,000 sq ft phase of the 600,000 sq ft Edinburgh Tower—the latest in its central district complex—is due to be completed this year. The building is not formally on the market but 85 per cent of the retail space, and a similar proportion of the office element, has already gone.

"Connaught II" is going to be a much bigger baby. Final details of the development are not expected before April; but after providing a bus and mini-bus terminus at ground level, covered by a two-storey podium which will take in premises for Hong Kong's unified stock exchange, and an open pedestrian plaza, the company still reckons it will have 2m sq ft of office space to rent.

WILLIAM COCHRANE

Grosvenor Estate to consider an appeal

THE Grosvenor Estate is likely to appeal against a decision by the Greater London Council planning committee to reject its controversial plans for the commercial redevelopment of the St George's hospital site at Hyde Park Corner.

The estate, which manages the family property interests of the Duke of Westminster, says it is considering a number of options but an appeal to Mr Michael Heseltine, Environment Secretary, seems the most likely outcome.

Another option would be to reduce further the scale of the office content of the proposed development. This, however, seems less likely given the view that any significant office content is likely to prove unacceptable to the GLC's ruling Labour group.

Help Pay

The estate has stressed that it needs some office development on the site to help pay for the £2m restoration of the hospital building.

The site is jointly owned by Grosvenor Estate and the Department of Health. Grosvenor says that approval of a development scheme would enable it to buy the Department's interests in the site, the value of which is likely to be enhanced by several million pounds if planning approval is granted.

Labour members on the GLC appear to be upset by the Department of Health's decision

to close St George's and also by the way in which just under half the site has reverted to the ownership of the estate.

Under the terms of a covenant, the Estate has been

able to buy back its share of

the site for just £27,700—the

original price paid by the hospital governors when the land

was acquired in 1806.

But despite GLC objections, it is difficult to see how the costs for the much needed restoration work can be met if a commercial development, alongside, is not to be permitted. The Department of Health has made it clear that it does not want the site as a hospital.

Grosvenor Estate has already

reduced the scale of its office plans to meet objections by Westminster City Council. It might be prepared to take a further look at the office content if it was not felt that the Labour controlled GLC was likely to reject any commercial scheme out of hand.

Meanwhile, the Estate says that the cost of maintaining and securing the hospital is being met by the Department of Health. In these circumstances it seems fair to suggest that it is time for the GLC to state clearly what it wants done with the site and how any plan is going to be funded. In the absence of any other realistic proposals, the council should explain what level of commercial redevelopment it might be prepared to accept.

ANDREW TAYLOR

The Pru goes into housing

PRUDENTIAL Assurance and two of its wholly-owned subsidiaries have been given Department of the Environment approval to carry out new building for rent under the assured tenancy scheme created by the Housing Act 1980.

The Pru is the first insurance company to be given approval under the scheme. The sale of 19 properties in Bloomsbury, London, originally acquired by the Department of the Environment as the site for the now relocated British Library, have been sold at auction by Chesherton for £2.25m.

Work has started on the Crown Estate Commissioners' £1.5m redevelopment scheme at 111-122 Oxford Street, London, W1. Scheduled for completion in 1984, the development will provide 22,000 sq ft of retail space, 53,000 sq ft of offices, flats and car parking. Capital and Counties, project and construction managers, have retained Drivers Jonas as letting agents for the shops and offices.

• Knight Frank and Rutley are asking £22,000 a year for the nearly-completed Town and City office scheme in Flanders Road, Chiswick. The 32,000 sq ft building should be available for occupation by the middle of the year.

Greycoat goes for Regents Park scheme

NEVER apparently afraid to erect on the site of the former Dunlop building in Albany Street, Greycoat Estates has submitted a package of proposals designed to revive a site in the south-eastern corner of Regents Park in London.

An application before Camden council outlines plans which entail the restoration of no fewer than 29 listed buildings as well as the provision of a new 52,000-sq ft office complex. The site is encompassed by Albany Street, Park Square East and the Marylebone Road and the freeholders are the Crown Estate Commissioners, who are joint applicants.

The £9m scheme—a short distance from Greycoat-Alpine's distinctive 250 Euston Road office development—will involve the repair and refurbishment of all the listed buildings. Most of them were designed by John Nash and his contemporary Jacob Smith and currently provide a mix of commercial and residential accommodation.

It is also hoped that the Diorama building—a spectacular but shrill-lined forerunner to the cinema—will be restored to preserve those parts of the original Pugin design which have survived since 1823. As well as offices and residential accommodation, the building will include a small museum. The new office building will, if the plans are approved, be the right answers.

The new office building is the key to the scheme's viability and we have worked hard to design something which will fit in with the Nash surroundings. We originally attempted a Nash copy but it didn't work and we have settled for a glass-clad building with fine mullions which blends well with the remainder of the site.

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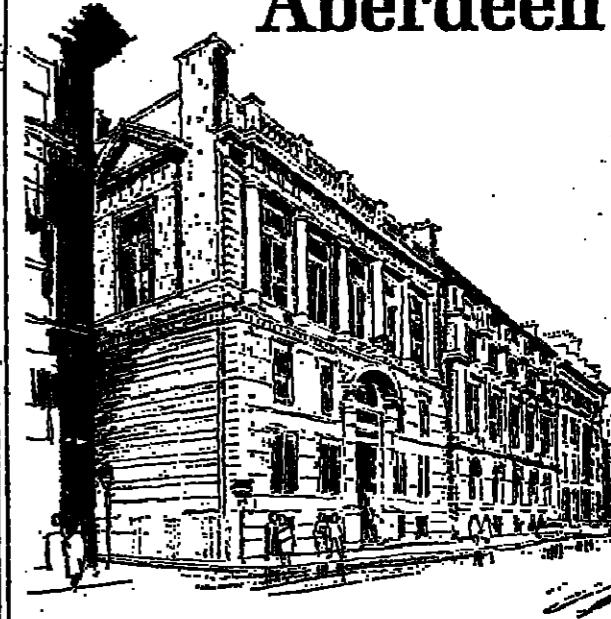
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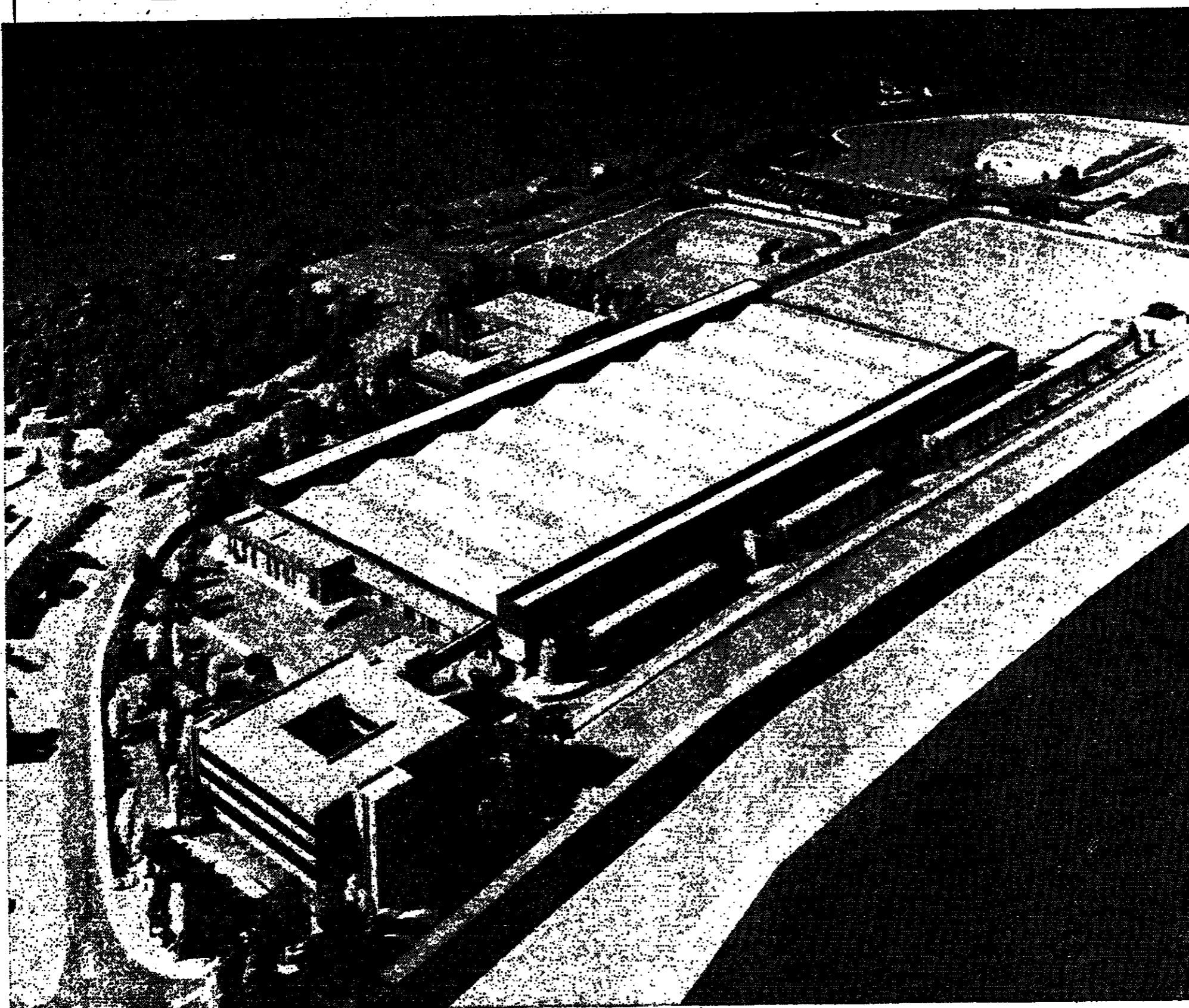
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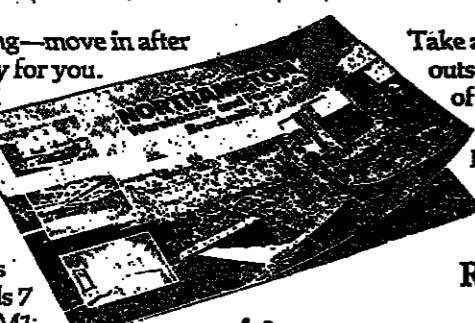
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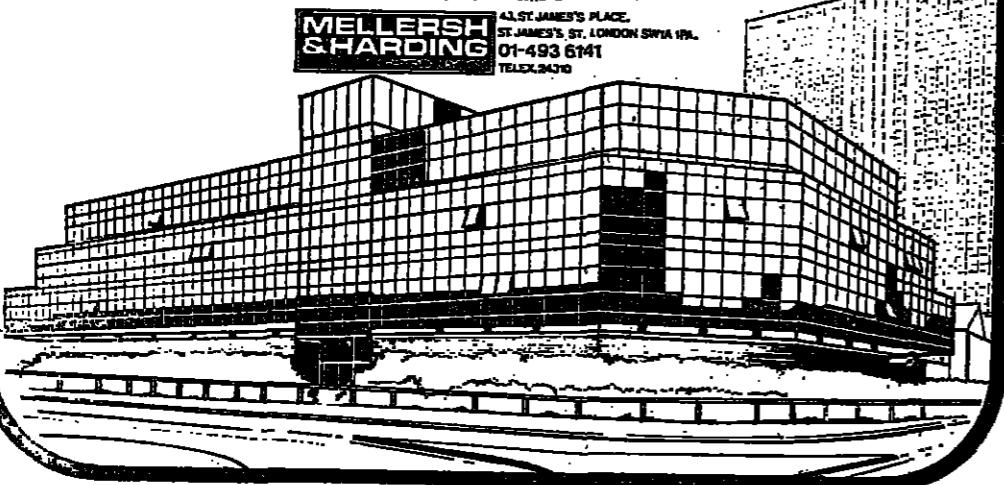
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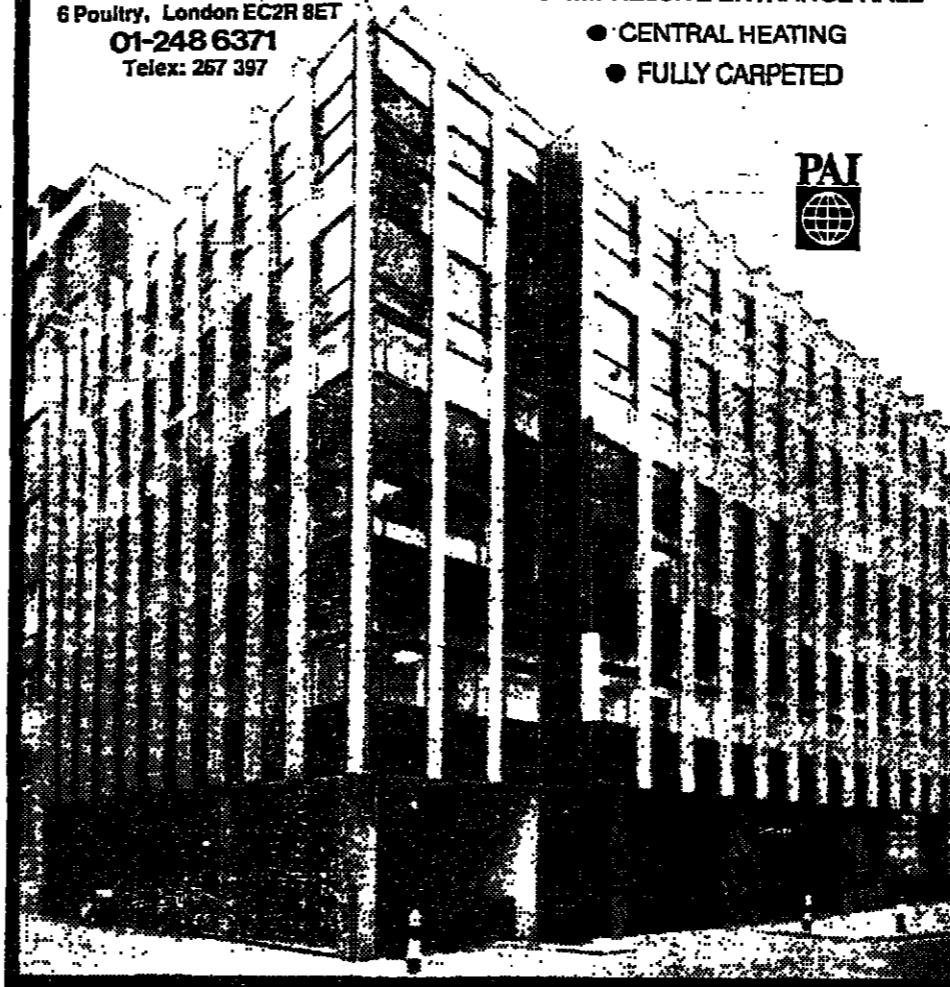
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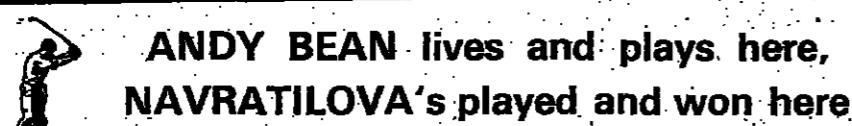
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FINANCIAL TIMES SURVEYS
OFFICE PROPERTY

FRIDAY 19 MARCH 1982

The Financial Times proposes to publish a survey on
Office Property. The following synopsis outlines the topics to
be discussed.

INTRODUCTION

This year will prove to be a testing period for the office
market. Demand for space is still weak in most areas and
rental growth still trails behind inflation. The brightspots
and the blackspots. What are the prospects for further
deterioration if the economy does not revive this year?

INVESTMENT

The problems of the office-letting market have not had a
significant impact on the investment scene, with prime yields
remaining firm. There has been some softening in secondary
markets but a sustained period of low rental growth will be
required before the overall yield structure weakens.

DEVELOPMENT

Development activity has tailed off in the wake of the
recession. Many provincial centres do not currently support
rentals which justify any wide-scale development programme.
Industrial developers are still making the pace.

RENTS

A review of office rent profiles around the country and
prospects for 1982.

REFURBISHMENT

Office development today invariably means the modernisation
of what already exists but are good refurbishment opportunities
becoming harder to find and more difficult to justify
financially?

OFFICE TECHNOLOGY

The nature of office design is being transformed by the arrival
of high-technology business systems and the need to maximise
accommodation. The developer is being forced to think much
more carefully about the likely range and variation of tenant
requirements.

Planning

Planning and The Greater London Council
Office Costs
Mixed Office-Industrial Space

The remainder of the survey will comprise a review of some
of the major office markets in the UK:

The City of London
The West End of London
Birmingham
Manchester

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The content, size and publication dates of Surveys in the Financial Times
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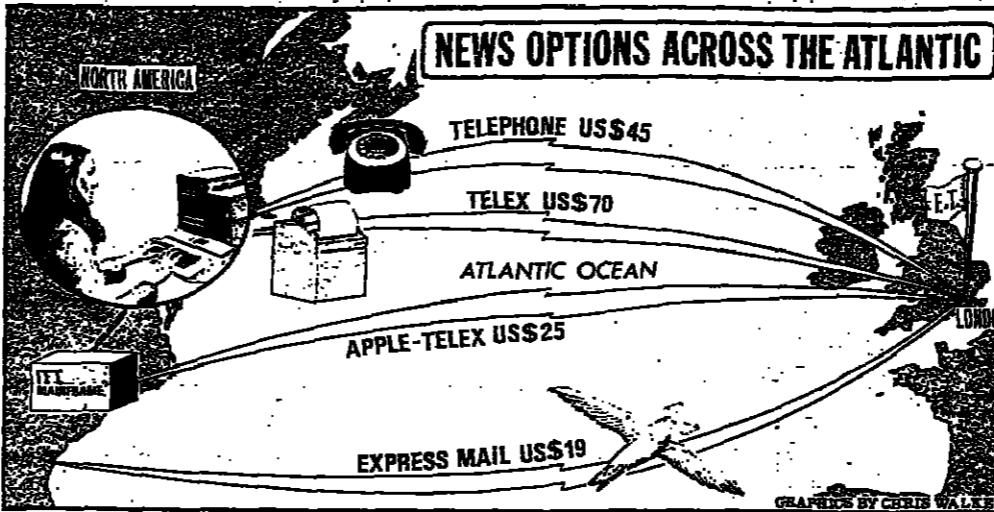
FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

TECHNOLOGY

EDITED BY ALAN CANE

How we get West Coast news cheaper

Louise Kehoe writes at home in California on her
Apple micro. Her copy arrives at the FT in London
quickly and cheaply. Here she explains how.



NEWS COPY URGENT. How do I get it to London in a hurry? The telephone is the obvious route, but if the story is a long one it is both expensive and time consuming. From California, the phone costs add up fast at \$3 per minute (£1.49 a minute between 1 pm and 6 pm UK time) during normal business hours.

Another solution might be to drive to the nearest international telex office. In the U.S. this would be either Western Union, RCA or ITT, all of which have offices in main cities. They all charge 23 cents per word (or 7 cents per word at Press rates).

But the average delay before the message gets through is about 12 hours. If the news is really urgent, then that is not fast enough, and again, it is expensive.

Western Union has a toll free number on which customers can call a copytaker who will laboriously take down the message and then cable it to London.

While some operators are very patient, reading over a 1,000 word article takes at least half an hour. Another problem is that errors can creep in especially if the story contains technical terms. That service is also notoriously prone to slip-ups. Either the story does not get through for a couple of days, or it never gets there at all.

Or you can drive to the nearest mail office and express mail it—up to two pounds or so will cost only US\$9—but it can take two or three days to arrive. The simplest method of trans-

mitting copy, I have discovered recently, is to employ my Apple computer as a teletype terminal.

Modem

A standard Apple II computer with an automatic modem available from D. C. Hayes (Norcross, Georgia) for about \$400 can hook up to the telex company. Using a software package called microtelegram (\$250), published by Microcom of Boston, Massachusetts, the Apple takes you step by step

through the process of sending

a message. A simple editing program is included in microtelegram to allow the user to prepare his message. This is designed for the average user who would normally send short messages—but is not really adequate for composing news stories. Instead, it is possible to use a more powerful word processing system—such as Apple Pie—to write the story.

The next step is to transmit the text to ITT's mainframe computer (in my case this is in San Francisco). Using a series of menus, the micro-

computer program sets up the correct protocols to communicate with the ITT computer and automatically dials the phone number.

Telex for less

The telex company will then forward the message to its destination. With the ITT system, the message joins a queue. When it turns up, the computer will attempt to send the message. If the

telephone program sets up the correct protocols to communicate with the ITT computer and automatically dials the phone number.

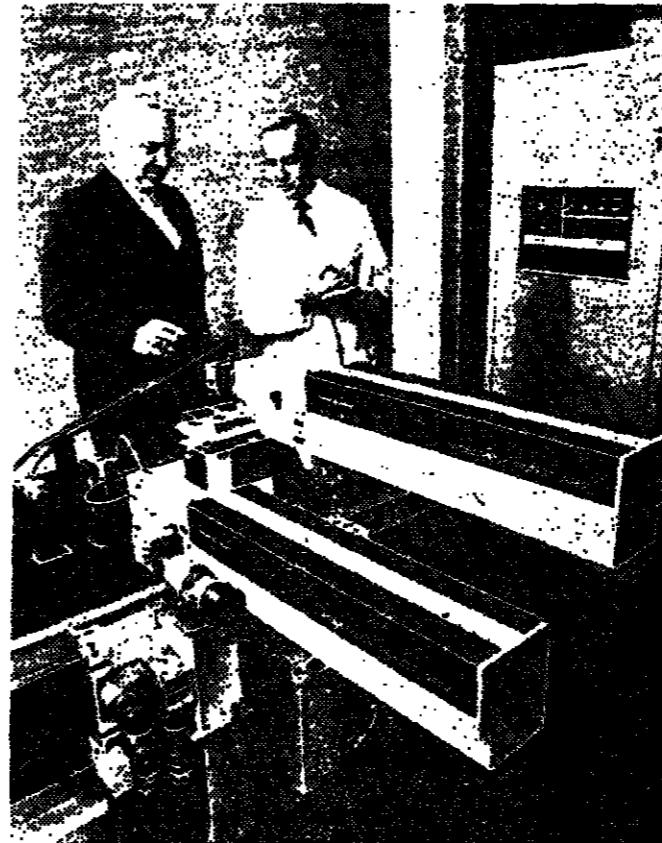
For the cost of a local phone call, the Apple "dumps" its message into the memory banks of the large computer.

Telephone

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Geoffrey Charlish reports a conference on manufacturing methods

Automation—proceed with caution!



General Electric's multi-armed assembly robot can react to missing components or reject substandard parts—but companies should not rush their plans to automate.

where £13m worth of a particular gas meter are made each year with "rows of ladies" engaged over the horizon." Cranfield has been asked to study possible robot use.

As such systems come into greater use, it will make increasing sense to design the product for production, provided that customer acceptability is not jeopardised.

Nevertheless, it seems likely that multi-robot assembly systems will begin to predominate where flexibility of production is needed—and it will be increasingly needed to give product choice and consequent better competitiveness.

There may be savings too, as the number of work stations will be far less, there may be less special purpose hardware, and tooling costs could come down. There is also the prospect of reusing the robots in the layout if the task is easily repositioned to suit the tasks.

Rathmell predicts widespread use of assembly robots. He cited the case of Parkinson Cowan,

parts and avoiding asymmetrical nesting of one part into another.

In a re-design of an immersion heater controller, Salford managed to reduce the part count by 25 per cent, increase the proportion of parts that could be automatically handled from 35 to 61 per cent and reduce manufacturing costs overall by 30 per cent.

The estimated cost benefit to the manufacturer will be between £50,000 and £100,000 and the whole exercise involved only eight people for six days.

"LAUGHTER UNLIMITED"

DAILY TELEGRAPH

PASS THE BUTLER

GLOBE

THEATRE

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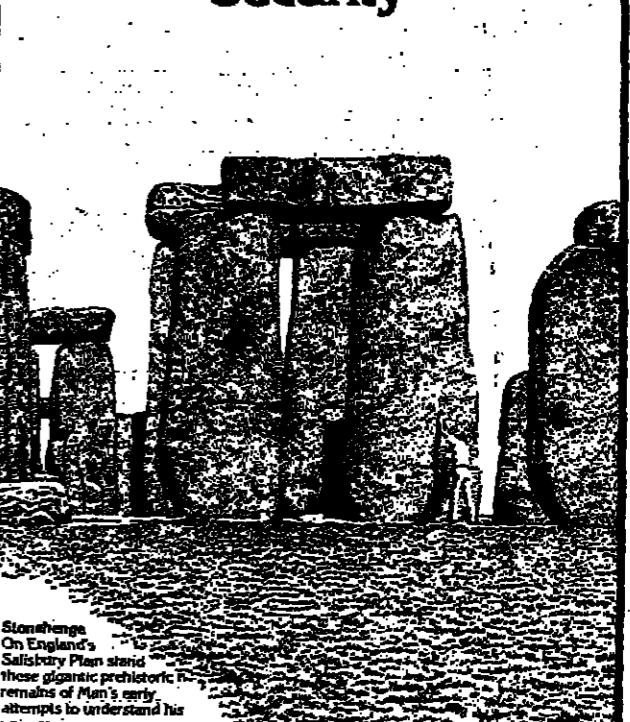
Cheap shot blasting cabinet

Small workshops should benefit from the introduction of Vacu-Blast of Shough, of a small, cheap shot-blasting cabinet.

The company points out that dairy farmers are suffering a considerable decline in financial returns from milk production at present and suggests that the prospects for these farmers to establish their own pasteurising and bottling facilities to develop their own markets is good.

The machine is a self-contained unit incorporating a heat exchanger. Throughput is about 800 litres an hour.

To Future Generations, Security



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BASF's new Hitachi computer

BASF, the chemicals giant with interests in data processing, has launched a new mainframe computer. Built by Hitachi of Japan, the machine runs at two million instructions a second.

It is, therefore, an intermediate-range machine competitive with the top of IBM's 4300 range.

Compared with the IBM 4341 Group 2 computer, BASF claims the new machine, the BASF 7/65, offers 50 per cent higher performance and costs 30 per cent less. It weighs 22 per cent less and takes only half the computer room space of its equivalent.

BASF, Nasco, the computer arm of National Semiconductor and Olivetti all offer the biggest Hitachi mainframes in Europe, but BASF claims to be the only company in the world to offer the new machine.

Microcom is at 88, State Street, Boston, MA 02109. 617-387-6362. Hayes Microcomputer Products, 5835 Peachtree Corners East, Norcross, Georgia 30092.

It is IBM compatible supporting all current IBM operating systems in 370 mode and DOS/VSE native mode. More on 01-353 4200.

Pasteuriser for farms

ALPA-LAVAL has introduced a commercial milk pasteuriser which can be used on the farm. The "Microtherm" machine costs only £6,800, opening the possibility for dairy farmers of switching into producer/processing to supply wholesale to local roundmen

FINANCIAL TIMES

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Friday February 19 1982

The renewal of companies

OVER the past few years large industrial companies in Europe and North America have been adjusting to drastic changes in the world trading environment. The accent is on competitiveness — better products, more efficient manufacturing methods, higher productivity. Inevitably the negative aspects of the process—lay-offs and plant closures—have received most attention; many big companies have substantially reduced their labour force and there is no early prospect of returning to their former levels of employment. But there is a positive side which is important and encouraging. However successful governments may be in stimulating new entrepreneurs and small businesses, medium-sized and larger companies will continue to provide a very large slice of manufacturing employment; the healthier and more soundly based this sector can become, the better are the prospects for economic growth.

Reappraisal

Three strands are worth highlighting. One, which was the theme of a lecture by Sir Alex Jarrett, chairman of Reed International, earlier this week, is the reappraisal of business objectives after a period of over-ambitious expansion. The idea that companies can compete successfully in a whole variety of different industries and different parts of the world has given way to a more sober assessment of where their strengths lie. Rapid growth financed by debt has brought some companies to the point of collapse. Those, like Reed, which have come through the crisis have had to re-establish their corporate objectives almost from scratch.

Instead of always searching for new fields to conquer, they are putting more stress on proven mainstream businesses where there is a viable base on which to build. Not all their traditional activities, of course, have been able to survive. In Reed's case the most recent recession finally undermined the economics of making certain commodity grades of paper in the UK. The contraction of paper-making capacity is sometimes seen as further evidence of British "de-industrialisation".

But the answer to "de-industrialisation" is not to prop up declining industries which suffer from unavoidable cost disadvantages, but to build on those sectors which can compete successfully in a whole variety of different industries and different parts of the world has given way to a more sober assessment of where their strengths lie. Rapid growth financed by debt has brought some companies to the point of collapse. Those, like Reed, which have come through the crisis have had to re-establish their corporate objectives almost from scratch.

Imaginative

The U.S. motor industry has been forced to recognise that its traditional approach to collective bargaining, in which confrontation rather than cooperation has been the rule, is out of date and that more imaginative approaches to employee participation are needed. This is a lesson which has to be applied more widely if the adjustment now taking place in European and American industry is to be successful.

Trading choice for Australia

AUSTRALIA HAS been a doughty fighter against the excesses of the EEC common farm policy under the leadership of Mr Malcolm Fraser, the Prime Minister. It has threatened to put together an international front against the policy's way of disrupting other countries' export markets. It has also beavered away both in the Gatt and the OECD.

Mr Fraser himself has at times eloquently espoused the cause of the Third World, knowing full well that the poor countries badly need freer access for their goods to the industrialised markets. Last August, he appeared to have drawn the right conclusion when he instructed an advisory body, the Industries Assistance Commission (IAC), to look over Australia's own well-tilled protective machinery.

The IAC is a stronghold of free traders. It is also accustomed to grief. Political pressures exerted by special interests have in the past often frustrated its recommendations. There are reasons to suppose that we are in for a replay. Though there has been some sign of give in government policy, the opposition of many manufacturers and of labour to throwing open the Australian market has proved strong.

The most heavily protected areas are textiles, clothing, footwear, and motor vehicles. The first three are of special interest to developing countries. Mr Malcolm Fraser's Government has made concessions to importers of unfinished textiles. But for the finished product, for clothing and for footwear quotas will remain in force, though on a declining scale.

Brooding

After several months of governmental brooding, the motor industry has also been assured of a high degree of protection for years to come. At present a quota system reserves about three quarters of the Australian car market of some 450,000 units a year for domestic producers.

The IAC has put forward what can only be described as a mild proposal: to abolish quotas and to bring the tariff down in stages to 35 per cent by 1990. It was turned down. Canberra decided to retain quotas, allowing them to rise

pete. What Sir Alex called "corporate renewal" involves, among other things, a more selective and tougher approach to investment decisions.

The reappraisal which Reed and others have been going through often involves the divestment of peripheral businesses. Some of these operations have been sold to the managers concerned and set up as independent companies in their own right. The fashion for "management buy-outs," which started in the U.S. and has been taken up enthusiastically in the UK, is a healthy one.

Quality

A second strand is a renewed emphasis on quality of the product and on manufacturing efficiency. The production manager, the designer and not least the operator on the shop floor are being accorded a higher priority by many manufacturing companies than in the days when take-overs and diversification were all the rage.

There is a growing realisation that "staff" functions have often been too elaborate and costly and that the key to success lies in strengthening the "line," that is, those functions directly concerned with design, making and selling the product.

This leads to the third and very important strand, which was illustrated in the agreement reached this week between Ford in the U.S. and the United Automobile Workers. In return for concessions on wages the union is being offered a profit-sharing scheme and a new approach to job security. While the agreement has still to be ratified by the rank and file, it points the way towards a more constructive relationship between management and labour.

Imaginative

The U.S. motor industry has been forced to recognise that its traditional approach to collective bargaining, in which confrontation rather than cooperation has been the rule, is out of date and that more imaginative approaches to employee participation are needed. This is a lesson which has to be applied more widely if the adjustment now taking place in European and American industry is to be successful.

A classic British trade union dispute of its kind

inquiry, chaired by Lord McCarthy, will specifically report on BR's proposals to implement the remaining part of last year's productivity understanding with Acas. This said: Negotiations shall take place to establish variations to the rostering agreements with a view to introducing some flexibility around the eight-hour day.

However their talks go, the real cost of the dispute in industrial relations terms may still be to come. Flexible rostering is one of the more major productivity changes BR is seeking. If Aslef has been prepared to go this far over this issue, then the prospect of BR avoiding greater trouble over more contentious items?

For instance, BR has already drawn up unpublished proposals on the single manning of trains, "with the objective of seeking higher productivity and single manning wherever possible and including one-man only operation development." This would make major inroads into Aslef-represented jobs.

Negotiating this may be all the harder because Aslef has been considerably strengthened

by the dispute. If an employer is thought to be going for a particular union—as both this dispute and, for example, the Times Newspapers showdown with the National Graphical Association were seen to be—and a humiliating defeat for the union is avoided, then the union is seen to have triumphed. In that respect it has been a classic British trade union dispute of its kind.

Unusually, however, much of the argument surrounding these strikes has been semantic—on what precisely the two Acas understandings on pay and productivity last summer really meant to BR and Aslef. Lord McCarthy, in this week's report of the independent inquiry into the dispute, which led directly to yesterday's agreement, made no judgment on whether this section means simply talking about productivity—or agreeing to it.

BR's basic problem is that it has still not been able to tie Aslef down firmly on this issue. The room for different views is clearly still there. But BR believes that this time both the full weight of the RSNT and of the TUC are likely to be deployed against Aslef if it fails to deliver on what BR sees as its productivity commitment once the issue has gone to arbitration.

Yet some BR officials worry that the payment of the 3 per cent to Aslef, in effect, robs the Board of any sanction against the union if it fails to agree to vary the eight-hour day. Some of BR's management are gloomily considering the prospect of having to use this year's pay settlement due in April as another stick with which to beat Aslef. However, the

disastrous financial effect of that part of the McCarthy inquiry's proposals is clearly an acceptance of Aslef's terms for ending the strike.

So the central question

remains what it was at the beginning. How far—if at all—is Aslef prepared to shift from

Despite the weighty personal backing given to it by Mr Sid Weighell, NUR general secretary, and the efforts of both senior NUR officials and local BR managers to sell the deal to NUR members, the union has encountered forceful resistance to seven-nine hour rosters at local level.

NUR guards might not have rebelled had Aslef not already been on strike over the issue, but if there is that level of resistance within what has traditionally been regarded as a moderate union, what will happen when the much more militant Aslef tries to persuade its members to accept it? Many Aslef officials will be reluctant to follow the NUR's example and "shove it down their throats," as one NUR leader put it.

Meanwhile Aslef members have shown—by the standards of most strikes—astonishing support for the union. Their support has been so solid that a generally hostile Press could only find one driver, two weeks from retirement, out of the union's claimed 27,000 members, who drove a train on a strike day.

The union's tactics have been vindicated. Its policy of selective strikes has cut its members' risk, but not halted it.

There have not been major inroads into the union's tightly balanced finances. Aslef's careful avoidance of an all-out strike has meant the possibility of it having to pay out financially ruinous strike pay never became a danger.

True, its members have lost money. The payment of the 3 per cent, backdated to August last year, is due to take the

basic rate for a driver from £101.35 to £104.15. Since each Aslef member has probably lost about £260 from the series of strikes, it will take them 2 years to make up their losses from the increases paid.

There is a threat to jobs from the strike. While the worst figure of 16,000 job losses stemming directly from the strike may be avoided, if business either fails or stays away as a result of the strike, the 7,000 jobs due to go this year could rise to about 10,000.

For BR, the cost of the strikes is even stiffer. By the end of the final day's strike yesterday, they will have cost BR about £100m in lost receipts.

The permanent loss of business—particularly freight—to other forms of transport in which customers have more confidence could be even more serious. Freight losses in the long term could run to between £20m and £50m a year—BR estimates that about 20 per cent of its recently hard-won traffic is now being carried by road.

The ending of the strikes has meant that BR will now only marginally breach its £100m short-term borrowing ceiling imposed by the Government. However, the Government is unlikely simply to soak up the overshoot in BR's £20m external financing limit, which is in excess of £50m. That will have to be clawed back from next year's £850m limit, though BR hopes that a long-awaited review of its whole financial structure may help ease that burden.

The cost to industry may not

Men & Matters

Front row

Nothing like a good Rugby forward to impress the South Africans—and the Foreign Office has chosen one in Ewan Ferguson, its next ambassador to Pretoria. As a schoolboy at Rugby, he kicked the winning goal in the film of "Tom Brown's School Days."

Well over 6 ft, weighing 12 stone without an ounce of fat, former Scottish international Ferguson's presence in the South African capital is not likely to go unnoticed when he takes over from Sir John Leahy in April.

Aged 49, Ferguson has already served in Addis Ababa, New York and Brussels where, as number two to Sir Michael Fallon, he is fondly remembered for the parties over which he presided in a butcher's apron.

After his return to London in 1975, Ferguson served as principal private secretary to three successive Labour Foreign Secretaries: James Callaghan, Anthony Crosland and David Owen.

He kept trim for the job then, as now, by swimming 20 lengths before clocking in at the FO each morning.

Left out

The TUC, I know, is not the most popular organisation in Government circles. But it was still a surprise to find this year's TUC chairman and television technicians' leader Alan Sapper standing on the sidelines as more than 300 guests of the Lord Mayor and the Industry Department trooped into a business opportunities lunch at the Mansion House yesterday.

"I'm not on the list but they've said I can go and find myself a seat," Mr Sapper told me. "No, I'm not going to stage a walk-out—but I'm not going in until they find me a seat."

The dispute was eventually resolved. Mr Sapper was ushered to a table, still being quizzed:

"Are you sure you said you were coming . . . ?"

Like many others, he must have wondered why he was there at all. None was more mystified than the treasurer of the Royal College of Physicians, Dr N. Compston. He has never had, nor expects to have, anything to do with small firms.

The RCP does need £2m to sort out its finances but there seemed little opportunity of doing that sort of business with the Industry Department.

Admittedly, that would not go far in these days of film-plus gilt-edged issues—but at least you would think they'd try.

Over at the National Debt Office in Aldermanbury Square, they cheerfully confess they do not know just how deep in debt we are.

Labour economics spokesman Jack Straw, questioning the Chancellor of the Exchequer yesterday, discovered that the last time the Commissioners for the Reduction of the National Debt got together to discuss the issue was back in 1945.

Remember Charlie Chan and the curse of the Dragon Queen?

And how American Communications Industries became one of the first USM casualties when the great movie-going public shunned the film?

The Dragon Queen must have had a sting in her tail as well.

For the picture, or others in the same distribution stable, has poisoned the proposed takeover of Laganvale Estate by Stirlings Holdings, the leasing equipment group.

Laganvale, in which Jim Slater has a 26 per cent stake, now decided that it can't agree Stirlings' profit forecasts on the basis of its film leasing operations.

Stirlings leased two of the films ACL distributed—Beatmania was another overwhelming flop with the fans—but still says it will make big profits this year.

At the centre of the present inaction is Tony Rudd, the stockbroker turned financial adviser, who arranged the USM quote for ACL, who sits on the Stirlings board.

and who would have underwritten half Stirlings' bid for Laganvale.

Bob Knight, the Magic Circle member who heads Stirlings, is picking up the discarded pieces from the cutting room floor. He plans a rights issue which he thinks will have the same effect on Stirlings' finances as the Laganvale deal.

No prizes for guessing who he thinks will participate in the sub-underwriting. Slater, of course, now quietly esconced in an office above Kensington High Street writing children's books.

Seams logical

Political expediency appears to lie behind the French Government's choice of a Communist to head Charbonnages de France—the state coal authority.

For 57-year-old Georges Valbon, a member of his party's ruling central committee, is a popular figure in the CGT union and the "Red Belt" of suburban Paris. He heads the departmental council in Seine-Saint-Denis.

One thing that Seine-Saint-Denis does not have is coal. Still, there may be some logic in giving its top job to a Communist. Not only has the party always fought to keep the coal industry going, but through the CGT it holds a key to labour peace between the Government and France's 27,000 miners.

The Dragon Queen must have had a sting in her tail as well.

For the picture, or others in the same distribution stable, has poisoned the proposed takeover of Laganvale Estate by Stirlings Holdings, the leasing equipment group.

Laganvale, in which Jim Slater has a 26 per cent stake, now decided that it can't agree Stirlings' profit forecasts on the basis of its film leasing operations.

Stirlings leased two of the films ACL distributed—Beatmania was another overwhelming flop with the fans—but still says it will make big profits this year.

At the centre of the present inaction is Tony Rudd, the stockbroker turned financial adviser, who arranged the USM quote for ACL, who sits on the Stirlings board.

Ring of truth

Overheard in the Law Courts:

"They met in St Tropez and he bought her so many expensive presents, in the end he married her for his money."

Observer

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"Oh, that's where they deal with the ASLEF negotiations"

SPANISH GENERALS GO ON TRIAL

The formal charge is rebellion

By Robert Graham in Madrid



IN A converted army warehouse on the outskirts of Madrid the trial begins today of 32 officers and one civilian for their involvement in the abortive coup of last February 23.

Not since the OAS trials in France in 1961-62 has Europe seen so many military men charged with trying to overthrow the state. The formal charge is rebellion—a rebellion that led to the seizure of Parla's men in full session, the placing of the Valencia military region under martial law with tanks on the streets, and brief control of the main Madrid television studios.

The temporary courtroom seems an extraordinarily sedate place to hear of such dramatic events with its thick beige wall-to-wall carpeting and high-backed chairs covered in burgundy velvet. A big spread eagle coat of arms of military justice at one end of the room is the sole indication that this is a court martial.

Everything seems to have been arranged to make the accused feel at ease. The military after all is here to judge its own sons—and some favourite ones at that.

The list of accused is headed by three senior generals: General Jaime Milans del Bosch, 68, one of the most illustrious and highly decorated officers in the army, who at the time of the coup commanded the Valencia military region; General Luis Torres Rojas, 62, former head of the crack Brunete division that guards Madrid and General Alfonso Armada, former military instructor to the King; former head of the royal household and at the time of the coup No 2 in the joint chiefs of staff.

There is also Colonel Antonio Tejero, 59, the Guardia Civil officer who led the seizure of Parliament. With his three-cornered Guardia Civil hat and drooping handle-bar moustache, Col Tejero has become the most talked-about man in Spain since the coup. He is identified by the extreme right. His quixotic patriotism and sense of purpose seem to have touched a chord of sympathy even among those who dislike or reject what he stands for.

The trial is expected to last

about 35 working days or two months from start to finish. It promises to be a painful, embarrassing and tense period, reawakening the latent antagonism between civilian and military authority.

The outcome will determine the strength of the democracy established in Spain since the death of Franco in 1975. At the heart of the trial lies the unresolved problem of how to incorporate the Spanish armed forces into the democratic process, and of how to persuade those to accept the supremacy of an elected legislature and a freely chosen constitution.

To many outsiders the attempted coup may have seemed like comic opera, the rebels a group of madhats hell-bent on putting the clock back. But this view is utterly misleading. There is a long tradition of similar actions; the attempted coup differed from them only in form. Col Tejero's seizure of Parliament has a direct parallel in Gen Pavia's march into Parliament on horseback in 1873 to end the first republic.

These actions drew their legitimacy and inspiration from the conviction that the military were the repository of national values. Thus, when the state had ceased to function properly it was not only their right but also their duty to intervene. The role of the armed forces as the ultimate guarantor of Spanish sovereignty is explicitly recognised in the 1978 constitution. One of the justifications of the rebels in carrying out the coup was that the State was being weakened by mounting terrorism and a vacuum of

power caused by a crisis in the ruling Union de Centro Democratica party. This is why there is a strong groundswell of opinion in the armed forces sympathising with those on trial.

It also explains the total lack of repentence by the accused. Col Tejero is even on record as saying "I would do it again." (He had already tried it once before in November 1978, when

the Government wants firm sentences and has refused to make any deal with the

The problem is how to incorporate the armed forces into the democratic process

his plans to seize the Government were failed.)

This view of the armed forces' role in a modern society explains the tremendous dilemma facing any military court which is trying its own for such an offence. There is a serious risk that the trial will prove a divisive process that casts judgment not on people but on the value of an ideal—the Franquist concept of a profoundly Roman Catholic, unified, authoritarian state with the military in an exalted role.

Instances of military justice since Franco's death have given ample evidence of sympathetic treatment of the extreme right and persecution of those with liberal views.

Col Tejero himself received only seven months' imprisonment for plotting to seize the

accused, politicians also concede that the trial must not humiliate the institution of the armed forces. This was one of the ingredients in the Civil War. Staff sentences like the 30 years sought for Gen Milans del Bosch could be construed as such a humiliation.

According to the new code of military justice, approved by Parliament last year, civilian courts can hear appeals against sentences from the court martial. This right of appeal is considered the real test of the confrontation between the military and civilian authorities. If the sentences are thought unacceptably high, does the state appeal? To do so would be implicit recognition that the military cannot be relied upon to judge its own.

The trial is unlikely to clarify

support of the King. Gen Armada meanwhile has denied being present at a key meeting two days before the coup when final agreement was reached.

Thus the trial could present the spectacle of two senior army officers telling completely different stories. But a more important consideration is whether during the hearing the accused will try to implicate the King in the attempted coup. Gen Armada is alleged to have told the plotters that he had the King's confidence and that their plans had been discussed in Baqueira Beret, a Catalan ski resort. It would be extremely damaging to the Crown if the King is mentioned in court as having been aware of what was going on, and this has been all along a major political worry.

All this is the price for having eschewed a summary trial immediately after the coup. But the price may not be too high. In the year since, there have been two significant developments.

First, it has become clear that any future plot has to get rid of the King to succeed. Although at one level this increases the vulnerability of a state that depends increasingly on King Juan Carlos as arbiter, it is also likely to make any plotter think much more carefully before acting. Second, the February plotters have been shown to be bankrupt in ideas of government. The notion that you can simply instruct others to do as you wish in a complex modern society is far too simplistic. Yet this seemed to be the ring-leaders' view.

The difficulty of governing and the limited options available, especially during a recession, have now sunk home at least to some of the coup's civilian supporters. As a result the atmosphere in Spain, though tense, is a lot calmer than many expected several months back.

It also says something for the democratic state and for military justice—even though there is no separation of powers—that the trial is being held in public. The big OAS trials in France were held in camera.

Politics Today will appear in tomorrow's newspaper.

Lombard

The obsolete weekend

By Arthur Sandles

that will mean I am not working while my friends may be.

Such protest is, of course, nonsense. Even if two friends were working totally different 35-hour sections in a 168-hour period, there would still be 98 hours of mutual spare time, of which a normal human would only spend 50 asleep. In the most extreme of circumstances therefore, there would remain 42 hours for any other diversion which needed to be shared to be fully enjoyed.

Once the concept of "the weekend" has been removed the problems of Sunday closing, Saturday football, weekend transport services and the frantic battle for tennis courts are also removed. Not only would industry and commerce be better able to plan the use of its resources, but also the leisure workers would be able to find recreational facilities with less queuing.

It is as absurd that most package tours set off for the sunshine on Saturdays and most golf courses are like Piccadilly Circus on Sunday mornings as it is that expensive machine tools stand idle while the unemployed lists lengthen.

Abandonment of the week means, inevitably, the abandonment of double time payments and a variety of other ruses which society has invented to overcome outdated working patterns produced by long-outmoded social and religious principles. Of course people will resent working on Saturday as long as that remains the only day when many leisure opportunities can be enjoyed. However, the challenge of the weekend is one that must be overcome if a more reasonable approach to both production and relaxation is to be achieved.

The reduction of working hours is a laudable aim for labour. The reduction of the working week certainly is not. The shorter the hours the longer the week might actually become.

Letters to the Editor

The debenture market and bank lending to industry

From the Head of Public Affairs, Public Affairs Unit, Committee of London Clearing Bankers

Sir—It makes a change from the present state of criticisms that British banks lend too little to industry to find Gordon Pepper arguing, in effect, that they may be lending too much ("Why British industry needs new sources of finance," February 17).

Most of his article is predictably well-reasoned and constructive, and there will be widespread support for his call for an end to fiscal discrimination in favour of the public sector on the capital markets. But it would be misguided to do as he suggests and introduce new fiscal distortions in favour of

debentures in an attempt to get industry to borrow more from the long-term institutions and less from the banks.

Mr Pepper's desire to revive the debenture market reflects his concern about the inflationary consequences of further growth in bank lending, particularly now that the banks have relatively little public sector debt left to sell. Mr Pepper, however, dismisses too readily the alternative possibilities—namely the issuing of longer-term liabilities by the banks or an increase in government refinancing of bank assets.

More fundamentally, I fail to see how it would help the fight against inflation for the banks to hold more gilts and fewer loans while the institutions held

fewer gilts and more debentures. The recent growth in the proportion of industry's borrowing needs met by the banks has been more than just a gap-filling exercise caused by the decline of the debenture market. It has also enhanced competition and innovation in the banking system and has generally brought the banks and industry closer together.

What Mr Pepper should be advocating is a situation in which companies have a genuine choice, on attractive terms, between bank loans and industrial debentures. But please let us have no artificial restrictions on the former or subsidies for the latter.

I.C. Morrison
10 Lombard Street, EC3.

National aids to agriculture

From the Chief Economic and Policy Adviser, National Farmers' Union

Sir,—The Ministry of Agriculture, Fisheries and Food has already responded to the statement made by M. Daniel of the French Embassy (February 12) on national aids to agriculture in France and the UK. But there are two additional factual points where the record should be put right.

The figure of £724m for British aid in 1981 is too high. According to the Government expenditure plans, total MAFF spending in 1980-81 was £619m and some major items of this spending were unrelated to farm support—£107m on the Thames barrier, for example.

It is clearly a distortion to quote aid levels per farm when the average UK farm size is over two and a half times that of the average French farm. Looked at in terms of aid per hectare of farmland, one would get a totally different picture—£39 in the UK compared with £81 in France—even using M. Daniel's misleading total expenditure figures.

To eliminate distortions caused by different farm size or quality of land the fairest way of comparing the two situations is to take national aid as a proportion of the value of final agricultural output.

D. Evans
Agriculture House,
Knightsbridge, SW1.

Food demand and supply

From Sir Fred Catherwood, MEP

Sir,—I am sorry that John Shirrington (February 12) thinks of me as an apologist for the common agricultural policy. I entirely accept that the cost of shrinking the butter surplus has been high. My point in response to Peter Shore's doubts about the whole future of the Community was that these "export restitutions" were shrinking as the world cost of food was rising and that this seemed to me to be part of a long-term trend. The European Parliament's foreign trade committee, which I chair, is looking at this very worrying trend in food demand and supply. While it is true that there are still surpluses in Western Europe and North America, there is chronic shortage elsewhere. It should be the job of a reformed CAP to match our supply as well as we can with the need in the world. Where Peter Shore is for giving up, I am for reform.

Malcolm Pearson
Pearson Webb Springbett,
Adelaide House,
London Bridge, EC4.

Strasbourg

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UK COMPANY NEWS

Wm. Whittingham edges ahead to £2.96m pre-tax

HIGHLIGHTS

LOWER INTEREST charges of £1.69m, against £1.87m, helped William Whittingham (Holdings) to raise pre-tax profits from £1.55m to £2.96m for the year ended October 31 1981. At half-time, reporting profits up from £752,000 to £781,000, the directors said that conditions had remained difficult in virtually all aspects of the group's business, but they remained cautiously optimistic that the year as a whole would show further progress. The group's activities include residential, commercial and industrial development and investment, environmental engineering and photographic processing.

Full year turnover fell back from £27.94m to £27.63m, while pre-interest profits were down from £4.72m to £4.56m. Development project profits were marginally higher at £1.45m (£2.44m) and investment income rose from £374,000 to £418,000, but the photographic contribution was lower at £1.78m (£1.9m).

Stated earnings per 12.5p share increased from 31.98p to 40.45p, while a higher final dividend of 4.75p (4.5p) net makes a total payment of 7p against 6.75p previously.

Tax charge was reduced from £374,000 to £206,000 and after an extraordinary debit of £332,000 (nil) and minorities of £17,000 (£464,000) the attributable surplus was ahead from £2.01m to £2.21m. Dividends absorb £450,000 (£435,000).

The extraordinary item comprised £293,000 for goodwill.

TDG makes headway in Australia

A BETTER level of haulage activity at Transport Development Australia helped improve the pre-tax surplus for the half-year to December 31 1981, say the directors. Pre-tax profits rose to £81.53m (£90.176 at current values), compared with £1.2m (£711,764), on turnover 19 per cent higher at £17.29m.

The interim dividend has been lifted from 4 cents to 4.5 cents. The directors say that the livelier demand for transport and storage facilities has con-

tinued and results to date are ahead of the same period last year.

There was an uncertain start to the current year's trading, say the directors. Pre-tax profits rose to £81.53m (£90.176 at current values), compared with £1.2m (£711,764), on turnover 19 per cent higher at £17.29m.

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Reliance Knitwear upsurge

TAXABLE profits of Reliance Knitwear Group more than trebled from £30,000 to £100,000 for the six months to October 30 1981. Turnover was up from £3.57m to £10.14m.

An unchanged net interim dividend of 9.75p has been declared. Last year a final of 0.75p was paid from pre-tax profits of £105,589.

The group is a holding company for garment and leisure products manufacturers and distributors.

The directors say that profits continue to recover and there are signs of increased demand among major customers.

They predict that results in the second half should benefit from the acquisition of Drapelite which manufactures and sells velvet curtains under the name of Excelcor.

The group's liquidity is good, they say, and further acquisitions are being sought.

After tax profits rose from £26,000 to £84,000—tax took £26,000 against £24,000. The directors point out that the tax arose from the liability for ACT on dividends.

Interim dividend payment increased from £57,000 to £60,000 and the amount transferred to reserves was £24,000 against a transfer from reserves of £51,000.

Metal Bulletin 17% ahead

SEVERAL projects successfully completed during the last quarter pushed taxable profits of Metal Bulletin up by 17 per cent from £781,700 to £914,600 for 1981. The company's shares are traded on the unlisted securities market.

A final net dividend per 10p share of 3.5p will be paid making a total of 5.5p against 5.5p. Stated earnings per share rose from 8.75p to 9.91p.

This publishing company publishes a twice weekly and a monthly journal on the economic and commercial aspects of metals and steel.

Turnover rose from £3,43m to £4,04m while tax took £494,100 compared with £403,900 last year.

Adamite shares placed

Car, Sebag and Company have placed an issue of £850,000 120 per cent cumulative convertible redeemable preference shares of 10p each in Adamite Holdings with institutions at 100p per share.

Adamite Holdings is the holding company of the Adamite Group of Companies, a business originally founded in 1919. Principal activity of the group is the manufacture, sale and installation of flooring services and products, both at home and abroad. It also makes and markets a range of car care and renovating products. Main subsidiary of Adamite Holdings is Astro, the marketing company for flooring products.

Turnover for the current year to June 30 is expected to reach some £10m and profits of £850,000 before tax are forecast.

The directors have no present intention for any of the securities of Adamite Holdings to be admitted to the Official List or to the Unlisted Securities Market of the Stock Exchange.

Six months fall at Scottish & Mercantile

For the six months to September 30, 1981, pre-tax profits of Scottish and Mercantile Investments Company dropped to £269,055, compared with £309,465 for the same period of 1980 which, however, benefited from non-recurring dealing profits of £137,871.

Tax for the period took £10,126 (£187,431) and after minorities of £26,647 (£27,086) the attributable surplus showed a decrease from £294,960 to £132,312. Earnings per 25p share were 2.76p, against 5.98p last time.

An interim dividend of 2.5p net per share has been declared—for the previous six month accounting period, a payment of 5.5p was made from £505,636 tax-free profits.

The directors have been advised by the Inland Revenue that an "approved investment trust" status has been granted in respect of the six months period ended March 31, 1981.

Net asset value rose to 255.4p (231.6p).

SPAIN

February 18, 1982, 26,123

Price

% + or -

Banko Bilbao

335

Banko Central

357

Banko Hispano

306

Banko Caja

315

Banko Siderca

356

Banko Urquiza

251

Banko Vizcaya

375

Banko Zaragoza

228

Dragados

170

Espana

55

Fecas

61.2

Gat. Preciosas

48.5

Hidrolyc

55.2

Iberduero

50.2

Petrobras

54

Sogefar

14

Telefones

72

United Elect.

64.7

-0.3

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No Laganyvale backing so Sturla withdraws its bid

THE RID discussions between Sturla Holdings and Laganyvale Estate, the Belfast property company in which Jim Slater holds a 24.46 per cent interest, have broken down.

The two companies announced in December that agreement had been reached for a paper offer valuing Laganyvale at £44m. Yesterday the companies announced that, following further discussions, the Laganyvale directors had decided to withdraw their recommendation of Sturla's offer and as a result the bidder had decided to withdraw.

In the market Laganyvale's shares fell 3½ to 27½ and Sturla's slipped 2p to 15p.

However, both companies disclosed their profits forecasts drawn up for the offer.

Sturla reported its profit forecast of £11m for the 15 months to April 30, and said that it intended to make a rights issue "on favourable terms" in order

to assist with its expansion. In the year to January 1981 profits were £231,000.

Mr Robert Knight, chairman of Sturla, said yesterday that he hoped to raise about £2m from the cash call which is likely to be pitched on a one-for-two basis. The issue is due to be announced "within the working week" documents are all prepared.

In their discussions the directors of Laganyvale had indicated their requirements in the assumptions to the profit forecast by Sturla. Laganyvale states that in the event the profit forecast did not meet these requirements in certain respects.

The problem appears to have been over Sturla's film leases. Mr Knight said that all the leases were secured by cash deposits.

The company has been involved in film leases for some time but Mr Knight would not give any details.

Sturla's statement says that its

forecast and the assumptions it is based on have been reviewed and reported upon without qualification by the company's auditors.

Laganyvale also disclosed its profits forecast yesterday. In the half year to October 31, 1981 profits amounted to £124,023 against £27,574 pre-tax. For the year ending April 30 next, the directors are predicting profits of £280,000 compared with £108,616.

During negotiations with Sturla, Mitre House—Laganyvale's main property in Brighton—was represented by David C. Hunter, chartered surveyor, at an open market value of £3.5m. This compares with a book value of £1.9m and a previous July 1981 revaluation of £3.4m.

Mr Peter Greaves, a director of Laganyvale, said that the company "has no other offers planned" following the breakdown of talks with Sturla.

Burmah has 17.91% of Croda—further extension

SHAREHOLDERS in Croda International, the chemicals group, were again approached within a few hours yesterday by both sides in continuing the take-over battle between their company and Burmah Oil.

Burmah again extended its cash bid, fixing the next closing date for February 25. Sir Freddie Wood, Croda's chairman, sent off another sharply worded letter urging rejection of the bid and drawing attention again to Burmah's volatile financial past. Detailed information on Croda's prospects is promised next week.

The terms of the offer remain unchanged. Burmah disclosed that further acceptances have been received over the last week on behalf of 18,134 ordinary shares and 8,407 preference shares. It now holds shares or acceptances worth 17.91 per cent of Croda's voting share capital.

Pointing to the level of acceptances in his letter, the Croda chairman asserts that there "can be no doubt that Burmah's 70p offer will fail." Sir Freddie dismisses the oil company's reasons for the acquisition as "pretentious nonsense" with

references to international expansion which constitute "abuse and meaningless jargon."

At the same time, he said, the letter repeated misleading assertions about Burmah's own position. It said Burmah's gearing would rise to exceptional levels in the event of the take-over going through.

"This assumes we would borrow the purchase price," said Mr Anderson. "But Burmah anticipated drawing upon some of its ample cash resources which would in fact be quite sufficient in themselves to finance the purchase."

Sir Freddie's letter reminds Croda shareholders that their company "can justly lay claim to one of the best dividend records amongst British chemical companies" and he asserts a "continuing underlying growth and resilience" for Croda's earnings over the last few years.

There was nothing in the letter, said Mr Anderson, to suggest any underlying growth for Croda since 1975.

Croda's shares closed down 2p at 80p; Burmah were up 5p at 115p.

Heron bid rises to £49.4m

THE BOARD of Heron International, the parent company of Heros Corporation, made an increased offer worth £49.4m for Associated Communications Corporation yesterday.

The full terms for the offer are as follows: For each "A" ordinary stock unit (the non-voting shares), shareholders will be offered 90p in cash; and for each ordinary share of £1 each, the voting shares the price will be determined as laid down in the Articles of Association of ACC.

The Articles of ACC contain certain provisions for determining the price at which ordinary shares may be transferred. Such price is related in the first instance to the quoted price of the "A" ordinary shares on the relevant date, appropriately multiplied or divided if and whenever the nominal amount of an ordinary share (currently £1) differs from the nominal amount of an "A" ordinary share (currently 25p).

Therefore, on the assumption that the quoted price on the relevant date of an "A" ordinary share is 90p, and a multiplier of 4 is applicable, the price payable pursuant to the ordinary offer for an offer to the ordinary offer for an offer to

an ordinary share on that date would be 360p per ordinary share.

The offer is subject only to the outcome of legal proceedings instituted by Heron against the Independent Broadcasting Authority, ACC and its directors and Central Independent Television.

The offer will be subject to the rules of the City code on takeovers and mergers and will be conditional on: (1) receipt of acceptances in respect of not less than 90 per cent of the shares or stock units for which it is made (or such lower percentage, carrying in the case of the ordinary offer, in excess of 50 per cent of the voting rights as Heron may decide);

(2) receipt of all appropriate consents or assurances from the IBA and compliance with any legislation; and (3) the offer for the other class of shares becoming unconditional as to acceptance.

The ordinary offer will not, therefore, become unconditional unless and until the "A" ordinary offer becomes unconditional. Heron will reserve the right to waive in whole or in part the fulfilment of the second condition.

SHARE STAKES

Braby Leslie—CHI Securities, a subsidiary of CHI Industries (UK), has acquired 130,000 ordinary shares, bringing the holding to £30,000 (approx. 6.24 per cent).

John Carr (Doncaster)—Director P. J. Carr has sold 100,000 ordinary shares at 75p.

Drayton Consolidated Trust—Courtaulds Limited Pensions Common Investment Fund has sold its entire holding of 2,738,557 ordinary shares.

Eskeine House Investments—Solarosa SA, a company registered in Cadiz, Spain, is beneficial owner of 692,500 ordinary shares (2.18 per cent). P. D. Brown no longer has a declarable interest in the ordinary share capital.

Leyland Paint and Wallpaper—Director Mr G. A. Thomas states that his family interests have a 50 per cent interest in a Jersey company which holds 150,000 ordinary shares in Leyland Paint and Wallpaper. Combined English Stores

Group—Norwich Union Insurance Group has increased its holding to 2,968,960 ordinary shares (6.08 per cent).

General Scottish Trust—Courtaulds has advised that the Pensions Common Investment Fund has disposed of its holding of 2.08m ordinary shares. It is misinformed the company on December 10 that the holding had been increased to 2.25m shares.

Linicroft Kilgour Group—Mr D. T. H. Davenport has been legally advised that 125,000 of his non-beneficial holding in the ordinary shares (3.61 per cent) should now be treated as being a beneficial holding. According to his holdings are now 225,000 shares (4.71 per cent) non-beneficial. It is emphasised that no shares have either been purchased or sold.

Glasgow Pavilion—Mr James Glasgow's associated companies are registered holders of 310,950 shares (25.59 per cent).

W. Alexander sells Scotcros shareholding

Walter Alexander has disposed of its 24.4 per cent shareholding in Scotcros through a placing of the shares with institutional investors.

The sale, which will realise £1.67m (showing a profit of £432,000), has been made to enable

Walter Alexander to

develop its existing interests and to take advantage of a number of growth opportunities which are under active consideration.

Mr W. R. Alexander, the chairman of Walter Alexander, whose shares are traded in the market made by M. J. H. Nightingale and Company, said his group was strong with no borrowings and a history of profit growth.

He added that the additional cash generated from the sale "will be put to good account."

INSURANCE BROKERS MERGER COMPLETED

Common Bros Group has completed the merger of its Lloyd's insurance broking subsidiary, Hornastle Investments, with K. H. Harrison, J. I. Jacobs Insurance Brokers, a subsidiary of K. H. Harrison for £1.5m paid partly in cash and partly Hornastle shares.

Estimated earnings for K. H. Harrison, J. I. Jacobs for 1981 are £400,000.

The new company will be

named Harrison Hornastle.

EAGLE STAR ACQUISITION

Eagle Star Insurance has acquired a controlling interest in the French insurance company L'Indépendance. The capital of L'Indépendance has been increased from F11.4m to F26.4m and Eagle Star now holds 70 per cent of the new capital.

Eagle Star has had a minority interest in the French company since its formation in 1920. The acquisition, in conjunction with the recent establishment of Eagle Star's new life subsidiary in France, will considerably enlarge the Eagle Star group's role in the French market.

HERON MOTOR DOCUMENT

The document concerning the bid by Heron Motor Holdings for a minority holding in Heron Motor Group has been posted. Independent directors of HMG took into account that the controlling shareholder is able to veto dividend payments and prevent outside offers being successful.

In addition, during the current year HMG has continued its policy of closing certain of the less profitable and loss-making operations.

It is estimated that the cost of closures—about £2.2m—will reduce net asset value per share to 45p (50p) at March 31, 1982.

Independent directors consider the price acceptable, in view of the difficulty of achieving a reasonable return on assets employed.

SPD GROUP

The SPD Group, a Unilever subsidiary, has agreed to purchase from the Ocean Transport and Trading Group the Cory distribution depots at Colborne and Rotherham, together with the Bradford, Forthill, Service Centre. SPD intends to maintain its distribution services and will incorporate these units within the SPD distribution network, which already offers nationwide coverage.

The remaining Cory distribution depots will continue to operate as normal. Ocean has given the SPD Group an option to purchase these remaining depots.

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BASE LENDING RATES

A.B.N. Bank	14 1/2	Robert Fraser	14 1/2
Allied Irish Bank	14 1/2	Grindlays Bank	14 1/2
American Express Bk	14 1/2	Guinness Mahon	14 1/2
Amro Bank	14 1/2	Hambros Bank	14 1/2
Henry Ansbacher	14 1/2	Heritable & Gen. Trust	14 1/2
Arbuthnot Latham	14 1/2	Hill Samuel	14 1/2
Associates Cap. Corp.	14 1/2	C. Hoare & Co.	14 1/2
Banco de Bilbao	14 1/2	Hongkong & Shanghai	14 1/2
BCCI	14 1/2	Knowsley & Co. Ltd.	14 1/2
Bank Hapoalim BM	14 1/2	Lloyds Bank	14 1/2
Bank Leumi (UK) plc	14 1/2	Mallinbank Limited	14 1/2
Bank of Cyprus	14 1/2	Edward Manson & Co.	14 1/2
Bank Street Sec. Ltd.	15 1/2	Midland Bank	14 1/2
Bank of N.S.W.	14 1/2	Samuel Montagu	14 1/2
Bankue Belge Ltd.	14 1/2	Samuel Montagu	14 1/2
Banque du Rhone et de la Tamise S.A.	14 1/2	Morgan Grenfell	14 1/2
Barclays Bank	14 1/2	National Westminster	14 1/2
Beneficial Trust Ltd.	15 1/2	Norwich General Trust	14 1/2
Bremar Holdings Ltd.	15 1/2	P. S. Reeson & Co.	14 1/2
Bristol & West Invest.	15 1/2	Roxburgh Guaranty	14 1/2
Brit. Bank of Mid. East	14 1/2	E. S. Schwab	14 1/2
Brown Shipley	14 1/2	Slavenburg's Bank	14 1/2
Canada Perf't Trust.	14 1/2	Standard Chartered	14 1/2
Castle Court Trust Ltd.	14 1/2	Trade Dev. Bank	14 1/2
Cavendish G'ty Tst Ltd.	14 1/2	Trustee Savings Bank	14 1/2
Cayzer Ltd.	14 1/2	TCS Ltd.	14 1/2
Cedar Holdings	14 1/2	United Bank of Kuwait	14 1/2
Charterhouse Japhet	14 1/2	Whiteaway Laidlaw	14 1/2
Choularton	14 1/2	Williams & Glynn	14 1/2
Clarendon Savings	14 1/2	Wintrust Sec. Ltd.	14 1/2
Clydesdale Bank	14 1/2	Yorkshire Bank	14 1/2
Co. Co. Com.	14 1/2	Members of the Accepting House Committee	14 1/2
Consolidated Credits	14 1/2	7-day deposits 11.80%, 1-month 11.75%, 3-month 12.00%, 6-month 12.30%, 1-year 12.50%	12.50%
Co-operative Bank	14 1/2	7-day deposits on sum of £10,000 11.1%, £10,000 up to £50,000 12.4%, £50,000 and over 12.5%	12.5%
Corinthian Secs.	14 1/2	Call deposits £1,000 and over 12.5%	12.5%
The Cyprus Popular Bl.	14 1/2	21-day deposits over £1,000 13%	13%
Duncan Lawrie	14 1/2	Demand deposits 12%	12%
Eagle Trust	14 1/2	Mortgage base rate	12%
E.T. Trust	14 1/2		
Exeter Trust Ltd.	15 1/2		
First Nat. Fin. Corp.	17 1/2		
First Nat. Secs. Ltd.	17 1/2		

BANK RETURN

	Wednesday	Increase (+) or Decrease (-) for week
	Feb. 17 1982	
BANKING DEPARTMENT		
Liabilities	£	£
Capital	14,553,000	2,016,916
Public Deposits	39,353,070	—
Bankers Deposits	517,680,306	79,356,050
Reserve & other Accounts	1,354,258,087	—
	2,125,814,463	93,828,200
Assets	£	£
Government Securities	464,570,069	180,785,000
Automobiles	1,000,000	—
Premises Equipment & other Secs.	579,312,757	72,034,859
Notes	4,854,500	—
Cash	205,072	4,853
	2,125,814,463	93,828,200
ISSUE DEPARTMENT		
Liabilities	£	£
Notes issued	10,575,000,000	—
In Circulation	10,670,135,500	13,602,647
In Banking Department	4,864,000	—
Assets	£	£
Government Debt	11,015,100	—
Other Government Securities	4,301,441,522	49,651,601
Other Securities	6,862,645,378	—
	10,575,000,000	25,000,000

FIDELITY PACIFIC FUND S.A.

(Incorporated under the laws of the Republic of Panama).

The directors have declared a dividend of 29 cents (U.S.) per share, the record date of which is February 10th 1982, payable February 24th 1982.

Holders of bearer shares should present coupon number 11 at the Head Office of the Bank of Bermuda, Hamilton, Bermuda; or Kreditbank S.A., Luxembourg at 43 Boulevard Royal, Luxembourg.

Registered shareholders of record February 10th 1982 will have their dividend cheque mailed to their address.

C.T. Collis Secretary

Hamilton, Bermuda

Fidelity Pacific Fund was launched in December 1969, is now valued at \$134m and the share price has risen 956% from \$9.20 to \$97.14 at February 12th, 1982.

FIDELITY INTERNATIONAL FUND NV.

(Incorporated under the laws of the Netherland Antilles)

The directors have declared a dividend of 25 cents (U.S.) per share, the record date of which is February 12th 1982, payable February 24th 1982.

Holders of bearer shares should present coupon number 4 at the Head Office of the Bank of Bermuda, Hamilton, Bermuda; or Kreditbank S.A., Luxembourg at 43 Boulevard Royal, Luxembourg.

Registered shareholders of record February 12th 1982 will have their dividend cheque mailed to their address.

C.T. Collis Secretary

Hamilton, Bermuda

Fidelity International Fund N.V. was launched in February 1969, is now valued at \$24m and the share price has risen 260% from \$10.00 to \$35.96 at February 12th, 1982.

FIDELITY AMERICAN ASSETS NV.

(Incorporated under the laws of the Netherland Antilles)

The directors have declared a dividend of 52 cents (U.S.) per share, the record date of which is February 10th 1982, payable February 24th 1982.

Holders of bearer shares should present coupon number 6 at the Head Office of the Bank of Bermuda, Hamilton, Bermuda; or Kreditbank S.A., Luxembourg at 43 Boulevard Royal, Luxembourg.

Registered shareholders of record February 10th 1982 will have their dividend cheque mailed to their address.

C.T. Collis Secretary

Hamilton, Bermuda

Fidelity American Assets N.V. was launched in October 1974, is now valued at \$38m and the share price has risen 260% from \$10.00 to \$35.96 at February 12th, 1982.

Fidelity Pacific Fund, Fidelity International Fund and Fidelity American Assets are diversified international equity investment companies managed by Fidelity International Limited.

Copies of the latest quarterly and annual reports can be obtained from Fidelity International at:

Outerbridge Building, Queensway House, Queen Street, St. Helier, Jersey. Telephone: (0534) 71696 Telex: 4192260

Fidelity International

Companies and Markets

Dobson-Park warms on first half

DISAPPOINTING first-half figures from Dobson Park Industries were predicted by Mr J. Francis, the chairman, at the agm. "We are unable to forecast a general improvement in the full year's profit levels over those of last year," he said.

Mr Francis said that all operations continued to be adversely affected by the world-wide depression. The first quarter's performance was aggravated by labour disputes in the two significant UK areas of mining equipment and Marconi alternators, as well as by the bad December weather.

The chairman pointed out that although most operations were now working a five-day week, fierce competition was continuing to affect margins. He added that further rationalisation in the power tools division was required before any real improvement in performance could be achieved.

SA Eagle makes £3m loss on underwriting

South African Eagle, which is 57.5 per cent owned by Eagle Star Insurance, suffered an underwriting loss of £3.38m (1981, current values) in 1981, compared with a profit of R2.12m (£1.17m) previously. Net premiums written increased from R88.3m to R88.3m.

The company says the poor underwriting results were due to a rapid deterioration in the motor department, where the number of claims increased dramatically as did the cost of repairs. The fire department was hit by flood catastrophes at Port Elizabeth and Laingsburg and an unusual number of large fires.

After-tax income fell slightly from R6.4m to R6.4m. Earnings dropped from 54.1 cents to 53.8 cents per share, but an unchanged total dividend of 40 cents has been declared.

Advance by Updown Tst.

Gross revenue of Updown Investment Trust for 1981 improved from £174,499 to £195,223 and, after tax of £54,566 against £43,176, the attributable balance showed a £9,357 increase at £103,380.

Earnings per 25p share rose from 2.35p to 2.35p and the net dividend is lifted from 2p to 2.25p.

At the year end, the net asset value per share was 120p (114p).

APPOINTMENTS

Managing director for British Aluminium

Dr S. J. Ford becomes managing director of THE BRITISH ALUMINIUM COMPANY from April 22. He succeeds Mr L. S. F. Charles who has reached retiring age. Mr Charles will relinquish executive duties but remain on the board as a non-executive director. Dr Ford joined British Aluminium in 1966. He was appointed to the board in April 1977 and became deputy managing director in April 1981.

Mr Harold Hamerton-Stoev has been appointed a director of CAROLINA BANK, London, wholly-owned merchant bank subsidiary of North Carolina National Bank.

Mr W. N. Carlisle has been appointed managing director of GILBERT ASH SCOTLAND and Mr D. T. Humphrey became managing director of BOVIS HOMES SCOTLAND. Both these companies are subsidiaries of the Gilbert Ash Group, a UK-based company. Mr John Bell, previously managing director of Gilbert Ash Scotland, has been appointed group development director responsible for new ventures, research and group technical services.

In the J. O. PLOWRIGHT AND CO. group Mr M. Holland has been appointed to the board of J. O. Plowright and Co. (Tankers), Mr J. O. Plowright a director of J. O. Plowright and Co. (Dry Cargo) and Mr C. J. Laney to the board of J. O. Plowright and Co. (Oil).

Mr John Robinson has been appointed to the board of LEASCO as sales and marketing director.

VICTOR PRODUCTS (WALLSEND) has appointed Mr Christopher E. Flanagan as deputy managing director. He joined the group in 1976 as managing director of wholly-owned subsidiary Transtar, Hebburn.

Mr S. H. Lawrence has been appointed deputy general manager (computer operations) MIDLAND BANK, from March 1. Previously Mr Lawrence has been the director responsible for a major element of the research, development and implementation of worldwide data processing and communication systems with the Ministry of Defence.

Mr W. A. George has been appointed president of WEETABIX. Mr Richard George succeeds his father as chairman of the company, and was also appointed managing director, a position he will hold jointly with the new president.

Mr John Robertshaw, chairman of United Scientific Holdings, has

36% rise for Hoskyns Group

Pre-tax profits of Hoskyns Group, computer services and information technology company, improved from £1.26m to £1.71m in the year to October 31 1981. This was an increase of 36 per cent. Sales revenue climbed from £17.69m to £21.45m and trading profits were higher at £2.38m compared with £1.79m, a 34 per cent rise.

The pre-tax figure was struck after research and development costs of £874,000 (£823,000) and before interest charges of £22,650 (£103,524). There was a net loss of £20,903 against net credit of £211,452.

Hoskyns MAS (modular application systems) continued to offer more companies and organisations computer systems.

MAS-related sales accounted for nearly 30 per cent of Hoskyns' revenues.

The directors say the group's forward order books are as full as they have ever been and next year already looks set to continue its growth pattern.

The balance sheet shows current assets of £24.17m (£21.17m), including bank balances and cash substantially

UK COMPANY NEWS

Sharp rise in Ozalid deficit

SUBSTANTIAL reorganisation costs are included by Ozalid in the year's results to November 30 1981 which show pre-tax losses sharply increased from £1.4m to £4.96m.

However, the results for the first two months of the current financial year show a significant improvement as a result of the actions taken, and the directors expect them to be better for the year as a whole.

The actions taken were to bring operating costs into line with lower revenue. Following the disposal of its wholly-owned subsidiary, J. B. Bradley, the company has continued its policy of concentrating on the reprographic industry.

The company is wholly owned by Océ-van der Grinten NV of Holland.

Turnover for the year was lower at £46.83m, compared with £51.33m previously.

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Dollar Eurobond prices show widespread gains

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

OLLAR EUROBONDS put on 10 points yesterday as the market failed to respond fully to a much stronger opening in the New York bond market.

Traders in Europe still seemed rather sceptical about the durability of the U.S. bond market's advance, while retail buyers remained on the sides.

A feature of the day was a continued good reception to Mexico's \$100m, 17½ per cent bond launched through Credit Commercial de France on Wednesday. Bankers said the issue was unaffected by Mexico's decision to let its currency depreciate sharply on exchange markets.

The bonds remain attractive because of their very high coupon, they said. With six-month Eurodollar rates down 10 points yesterday to 16 per cent,

holdings can be financed at a profit in the interbank market, they noted.

Another Mexican borrower, Multibanco Comercio, has launched a \$40m, 10-year subordinated floating rate note at a margin of 1 per cent over six-month London interbank offered rate (Libor). The notes bear a minimum coupon of 5½ per cent and are being offered at par through a management group led by the National Bank of Adolfo Suárez. The issue may be redeemed after seven years at the holder's option.

Elsewhere the Province of Quebec is raising \$500m in a six-year 17 per cent issue priced at 99½ per cent by lead managers Société Générale. Trading on Continental bond markets was quiet.

Bankers Trust restructuring

BY STEWART FLEMING IN FRANKFURT

ANKERS TRUST GmbH, the West German subsidiary of Bankers Trust of New York, has closed its branches in Düsseldorf and Munich, sell its ranch in Hamburg, and concentrate its business operations to its remaining Frankfurt office.

Its Hamburg branch is to be sold for DM 3.7m (\$1.54m).

Deutsch-Skandinavische Bank, a 100 per cent-owned subsidiary of the large Swedish bank Skandinaviska Enskilda Banken, since last October.

The deal will substantially strengthen Deutsche-Scandinavische Bank's (DSB) leading position in the German-Swedish banking market. DSB has assets of DM 1.79m and according to Herr Gerhard Tobeschen, a member of the board, earned an interest surplus of DM 1.8m in 1981.

The reorganisation by Bankers Trust's German office is in line with similar strategic decision undertaken by the U.S. parent. The German subsidiary has decided to pull out of the business of making loans to smaller to medium-sized companies and will concentrate instead on servicing the top 30 or 40 German corporations, particularly in export and project financing, Herr Brigitte F. Schut, the bank's chief executive said yesterday. It is also abandoning retail banking and continental banking. Investment advisory business can be serviced from Bankers Trust's Swiss operation or from London.

As a wholesale bank in future, alongside servicing top industrial companies, Bankers Trust in Germany will concentrate on further developing its interna-

tional correspondent banking services, a business in which the bank claims to be very strongly positioned. In addition, it is aiming to build up its foreign exchange trading where Herr Schut sees scope for expansion.

Bankers Trust's German subsidiary has assets of DM 1.8m, but in the past has not been especially profitable, according to Herr Schut, having achieved peak earnings of around DM 1.5m net of tax. In 1980 it slumped into losses largely as a result of mismatching long-term fixed interest loans with floating rate financing.

Profitability last year improved substantially as mismatched loans matured or were sold and the bank is expecting a further substantial advance.

Special gains lift Goodrich earnings

By Our Financial Staff

B.F. GOODRICH Company, the fourth largest tire maker and largest producer of polyvinyl chloride (PVC) in the U.S., yesterday reported a first-quarter loss from continuing operations greater than any it has made during the last two very difficult years.

The company said its loss was \$2.97m in the quarter, the first quarter of its 1981-82 year, compared with \$2.88m in the fourth quarter last year and \$1.05m in the opening quarter of 1980-81.

The signs of a still worsening position at Harvester were accompanied by an announcement that the company would cut the pay and benefits of its corporate officers by 20 per cent and the salaries of all other white collar staff by 5 per cent. It is evident from yesterday's figures that Harvester's recent debt restructuring and the benefits which this has had in

SALARY CUTS PROPOSED

Harvester records loss of \$297m

BY IAN HARGREAVES IN NEW YORK

INTERNATIONAL HARVESTER, the troubled Chicago farm machinery and truck maker, yesterday reported a first-quarter loss from continuing operations greater than any it has made during the last two very difficult years.

The company said its loss was \$2.97m in the quarter, the first quarter of its 1981-82 year, compared with \$2.88m in the fourth quarter last year and \$1.05m in the opening quarter of 1980-81.

Sales in the quarter just completed fell by almost one-third from \$1.55bn to \$1.04bn as the company curtailed production at numerous plants.

The company said its loss was greater than expected but that losses in the second quarter should be slightly lower.

Harvester continued to project a return to profitability in the second half of its fiscal year, assuming it said that markets do not get even worse. How

ever, any profits in the second half will not be sufficient to offset first half losses. Sales would probably be lower this year than the \$70m of 1980-81.

It is evident from yesterday's figures that Harvester's recent debt restructuring and the benefits which this has had in

stabilising the company's interest costs have been more than offset by the latest fall in demand for farm equipment and trucks.

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ever, any profits in the second half will not be sufficient to offset first half losses. Sales would probably be lower this year than the \$70m of 1980-81.

It is evident from yesterday's figures that Harvester's recent debt restructuring and the benefits which this has had in

the controversial stock ownership plan awarded to Mr Archie McCordell, Harvester's chairman and Mr Warren Hayford, the company's president.

These stock deals, among the most generous known in U.S. business, were granted to the two men on their joining Harvester from other companies, but have become the subject of heated criticism as Harvester's share price has moved.

Under the terms of Mr McCordell's deal, Harvester's brief spell of rising profits in 1979 was considered sufficient to justify loaning him \$1.8m to buy Harvester stock.

Harvester said these deals would now be terminated if this could be done without adverse economic impact on the company. Mr McCordell said recently that the complicated tax and legal arrangements sur-

rounding the deals would mean that he personally would make more money without the plan than with it and that Harvester would lose money if it scrapped the plan.

The symbolic value of striking down these deals however is probably worth cash in the bank to Harvester as it struggles to persuade the United Auto-workers union to start negotiations on pay cuts.

Union leaders have given the request a frosty reception in part because they feel that management has not been forced to sacrifice.

Yesterday's announcement also said that management incentive compensation plans for fiscal 1982 would be cancelled and that in addition employees would have to pay tax and legal arrangements sur-

Zanussi and Indesit plan TV venture

By James Buxton in Rome

AN IMPORTANT step has been taken to restructure the crisis- ridden Italian colour television industry with the decision by Zanussi and Indesit to set up a single joint venture company.

The agreement, between the two historic rivals of the Italian home electrical and electronic products industry, should help end more than a year of uncertainty over the future of the television industry. But it is too early to say whether it will lead to a revival of Italian colour television manufacturing.

Italian manufacturers are thought to have only about 15 per cent of the domestic colour television market, of which 8.5 per cent is claimed by Zanussi.

The market is dominated by Philips of Holland and Grundig of West Germany.

Indesit, which was primarily a producer of home electrical products (white goods) rather than electronic products (brown goods) went into controlled administration, a form of receivership, in November 1980.

Indesit's three colour television plants will be transferred to the new joint venture in which a state holding company, GEPI, may also be involved. The agreement between Zanussi and Indesit does not cover any other products.

Whether the new company can revive the currently idle

Indesit plants remains to be seen. One issue to be decided is how Parliament will allocate some L230bn (\$188m) of state funds earmarked for the domestic electronic industry.

Marathon terms draw opposition

BY OUR NEW YORK STAFF

SHAREHOLDER opposition to the second leg of the U.S. Steel takeover of Marathon Oil will be important step forward yesterday when Zanussi, a large New York investment company, said it would vote against the U.S. Steel deal at the Marathon shareholders' meeting on March 11.

The tyre division was the only area which increased its operating profit last year, with its contribution ahead from \$4.6m to \$7.8m. Sales were \$1.35bn up from \$1.29bn.

Operating earnings from chemicals were down from \$59.8m to \$47.5m for the year on sales ahead from \$1.05bn to \$1.05bn. Operating profits from engineering products such as conveyor belts, adhesives and mineral components were sharply down at \$24.8m.

Capital spending by the group this year will be down from last year's \$303m to about \$200m.

Borg Warner pulls out of Fiat project

By Charles Satchelor in Amsterdam

BORG WARNER, the U.S. car components maker, has withdrawn from a joint project with Van Doorne Transmissie to develop a new automatic transmission system for use by Fiat.

Van Doorne said it is now discussing with Fiat on what basis to continue the venture and whether a new partner can be found.

Both Van Doorne and Borg Warner refused to comment on the reasons for the decision to pull out. Van Doorne, an offshoot of the Daf automobile concern, has been working on the application of its "transmatic" system in small cars.

In 1978 Borg Warner and Fiat each put up Fl 14.4m (\$5.5m) and acquired a 24 per cent stake in Van Doorne's share capital. Majority shareholder is the Van Doorne family with 39.5 per cent, while the Dutch Government has 12.5 per cent.

In the meeting, when net profits were also hit by losses

on discontinued businesses operating earnings slipped from \$26.3m to \$18.2m or 59 cents a share, although sales held up well at \$1.31bn against \$1.24bn.

Charter is now well forward with its programme of disposal of assets considered ill-suited to its long-term plans, and dependent on its profits largely on its petroleum sales in the U.S. and domestic markets, edged

upward from \$4.42bn to \$4.97bn.

Of the total write-offs, \$23.4m related to the closure of the Dayton Press, and \$1.17m on the closure a month ago of the Philadelphia Bulletin. The remaining write-offs were on losses at discontinued operations of \$4.82m.

Charter has so far refused to

Newspaper losses hit Charter

BY OUR FINANCIAL STAFF

NET EARNINGS for 1981 at Charter, the Florida-based petroleum refiner, were badly hit by write-offs in the group's newspaper and radio divisions. Total net for the year fell from \$50.3m to \$7.7m or 5 cents a share, after losses of discontinued operations of \$46.2m.

In the first quarter, when net

on discontinued businesses operating earnings slipped from \$26.3m to \$18.2m or 59 cents a share, although sales held up well at \$1.31bn against \$1.24bn.

Charter is now well forward with its programme of disposal of assets considered ill-suited to its long-term plans, and dependent on its profits largely on its

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Hoogovens seeks further Fl 650m in state aid

BY CHARLES BATCHELOR IN AMSTERDAM

HOOGOVENS, the Dutch arm of the Estel steel group, will need a further Fl 650m (\$247m) of state aid over the next four years to survive the split with its West German partner, Hoesch.

Hoesch and the West German Krupp group are at present negotiating the creation of a new steel company to be called Ruhrstahl. The German plans, which have been backed by the Bonn Government, will mean the end of the ten-year old Estel concern.

No application has yet been made for aid and the total amount needed will depend on the extent of the losses Hoogovens assumes from the break-up of the Estel group, the company said. But considerable sums would be needed both to meet Hoogovens' share of the 1980-81 losses and to finance capital spending.

Hoogovens has concentrated on producing steel and semi-

finished rolled products in recent years while much of the processing has been left to Hoesch. Hoogovens will now have to broaden its own product range to retain markets.

Hoesch and the West German Krupp group are at present negotiating the creation of a new steel company to be called Ruhrstahl. The German plans, which have been backed by the Bonn Government, will mean the end of the ten-year old Estel concern.

Hoogovens would prefer the extra aid to take the form of subordinated loans, which count as own assets on the balance sheet, but the unions want the Government to increase its direct shareholding. Hoogovens is at present 28.5 per cent

owned by the Dutch Govern-

ment while the city of Amsterdam has 8.5 per cent. The remaining 63 per cent is traded on the Amsterdam stock exchange.

A conflict between the Dutch and German parts of Estel is threatened by one aspect of the agreement in principle which Hoesch and Krupp have reached, the Dutch company said. The agreement states that Ruhrstahl must not be burdened with the costs of the Estel divorce.

Hoogovens is equally deter-

mined that no break-up will

take place until it is satisfied

with the financial arrangement.

It has hinted that it is not pre-

pared to cover half of Estel's

losses of the past two years

since most were incurred in

Germany.

Spanish
steelmaker
calls in
receiver

By Robert Graham in Madrid

A LEADING Spanish special steels producer, Aceros de Llodio, in which Gruet Loire of France has a minority stake, has gone into temporary receivership.

This move could complicate the role of the special steels holding company, Aceriales, which is attempting to restructure the seven major companies in the industry.

Temporary receivership is a device often used by industrial concerns to rearrange debts with banks and suppliers. Aceros de Llodio's total debt is Pta 5.7bn (\$27m). It produces 110,000 tonnes of special steels a year.

Aceriales was formed jointly by the seven major special steel companies which control 85 per cent of the sector, the Spanish Government and the Basque Government. Most of the companies are located in the Basque country.

The main problem with the Spanish steel industry has been over-ambitious capital spending coinciding with high interest rates and a drastic drop in demand, both in home and foreign markets.

Aceros de Llodio had losses last year of around Pta 800m. Reduced demand has meant that 1,162 of its 1,696 workers are at present laid-off.

Until now Aceriales has disbursed Pta 3bn to aid the seven companies. But the bulk of this has been absorbed by one company, Echevarria.

Higher 1981 earnings expected at Mannesmann

BY JAMES BUCHAN IN BONN

DANSKE BANK proposes an increase in dividend from 14 to 15 per cent for 1981 and plans to raise Dkr 116m (\$15m) through a one-for-eight rights issue.

Operating profit increased by Dkr 76m to Dkr 545m while net profits increased from Dkr 309m to Dkr 366m despite an increase in provisions for bad debts from Dkr 260m to Dkr 365m.

According to a preliminary review yesterday of 1981, sales rose by 18 per cent to Dkr 15.5bn. Sales by domestic companies rose by 18 per cent to Dkr 12.3bn helped by exports, which accounted for 60 per cent of turnover, against 56 per cent in 1980. Sales by foreign subsidiaries rose by 32 per cent to Dkr 4.8bn.

Mr Tage Andersen, chief executive, said that a substantial increase in earnings from international business had contributed to the result. About 25 per cent of earnings now come from the international side which is expected to continue to expand in 1982.

Setback for Elf at nine months

By Our Bonn Staff

ELF-AQUITAINE, the French state-controlled oil company, reports net consolidated earnings for the first nine months of 1981 of FF 2.25bn (\$375m), down from FF 4.29bn in the same 1980 period. Sales rose to FF 77.85bn from FF 54.25bn.

Bank Bumiputra funding

BANK BUMIPUTRA, Malaysia's biggest bank, is to increase its paid up capital from 272m ringgit (\$115.7m) to 475m ringgit to strengthen its position in conformity with the highest standard of banking prudence, according to Senator Kamal Ariffin, the chairman. He was speaking in Singapore at the signing of a US\$ 40m floating rate certificate of deposit issue floated by the bank in the Asian dollar market, AP-DJ reports

steeper write-offs than in 1980. Earnings had picked up in the second half of the year but the main contributions came from cutting routes and sales of air craft.

The moves helped to improve passenger capacity use marginally to 59.5 per cent despite a slight drop in the number of passengers to 13.9m fares were raised by 5 per cent in September, and the airline said further increases were unavoidable.

LUFTHANSA, the West German state-owned airline, expects to show a small profit for 1981

despite losses of more than DM 100m (\$41.8m) on flight operations. In 1980, its profits fell sharply to DM 5.5m after losses in flight operations of DM 115m.

In an interim report on 1981, the airline said it had achieved a "positive result" despite investments of DM 1.1bn and

steeper write-offs than in 1980.

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raised by 5 per cent in September, and the airline said further increases were unavoidable.

COBEPAL, the Belgian holding company, which is part of the consortium that plans to take control of one-third of Groupe Bruxelles Lambert, increased profits by 12 per cent to BFr 304.3m (\$7.6m) for 1981. The company will propose a dividend of BFr 52 a share, compared with BFr 77 in 1980.

Last month Cobepal, along with other holding companies pledged to buy 2m new Groupe Lambert shares at a total cost of BFr 2.6bn.

Groupe Lambert said yesterday it was reasonably optimistic about the outlook for 1982. In 1981 the group ran into losses and was forced to omit its dividend.

Mr Leon Lambert, the president welcomed the new shareholders. He hoped the injection of new capital would "wipe out our BFr 1.4bn of debts."

Swedish paper group lifts income and payout

BY WILLIAM DULLFORCE, NORDIC EDITOR IN STOCKHOLM

PAPYRUS, the Swedish pulp and paper and timber group, reports a 1981 pre-tax profit of SKr 191.8m (\$33.4m), ahead by a little more than 10 per cent from the previous year.

Sales climbed by 7.7 per cent to SKr 2.53bn (\$43.9m).

The board proposes to raise the shareholders' dividend by SKr 2 to SKr 10 a share for a total payment of SKr 59m. This is the second year running that the dividend has been raised by

SKr 2 a share.

At the eight-month stage, Papyrus reported a SKr 11m drop in earnings to SKr 59m and blamed high material costs for the setback. Changes in exchange rates are stated to have improved results during the latter part of the year.

An extraordinary income of SKr 404m was realised from the sale of plant, raising the pre-tax figure before allocations to

SKr 586m from SKr 281m in

1980. During the year Papyrus sold its hydroelectric power stations to Sydkraft, the southern Swedish power utility, for SKr 450m.

Capital spending during the year amounted to SKr 123m, exactly the same as in the previous year. Kopparfor, a subsidiary of Papyrus, is at present investing, together with Feldmühle of West Germany, in the modernisation of the Norrsundet mill, where capacity

is being raised to 240,000 tons of bleached sulphate pulp a year.

• Blikben, the savings bank which is the fifth largest private bank in Denmark, reports net earnings for 1981 down from SKr 105m to SKr 75m (\$7.3m), largely as a result of increased provisions for bad debts which totalled Dkr 214m, against Dkr 137m.

writes Our Copenhagen Correspondent.

All of these Securities have been offered outside the United States.

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INTL. COMPANIES & FINANCE

Flat earnings at Canon despite increased sales

BY YOKO SHIBATA IN TOKYO

CANON, Japan's largest camera maker, has reported flat earnings for 1981, despite stronger turnover supported by sales of plain paper copiers and Japanese language word processors.

Canon's full year uncontested operating profits rose by only 0.8 per cent to ¥26bn (US\$10m). Full year net profits were 6.9 per cent higher at ¥15.75bn on sales of ¥262bn, up 17.2 per cent over the previous fiscal year.

Per share, profits slid to ¥50.92, from ¥53.70 in the previous year, but because of the favourable sales outlook for copiers and automated office products, in the current year Canon raised the final dividend by 1 per cent for a higher annual total of ¥12.

Overall exports rose by 19 per cent to account for 74 per cent of the total turnover. Domestic sales, accounting for 31 per cent of the total turnover, rose by 18 per cent, because of strong U.S. and domestic sales, which compensated for sluggish sales in Europe. Sales of office equipment, accounting for 41 per cent of the total turnover, rose by 14 per cent, helped by strong sales of plain paper copiers, which were up by 23 per cent.

Exports of plain paper copiers to the U.S. rose by 50 per cent over the previous year.

Sales of the optical products division rose by 30 per cent to account for 8 per cent of the total turnover, boosted by sales of mask-aligner products used for the production of semiconductors.

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On the assumption that the yen exchange rate stays at ¥210 to the dollar (¥721 in 1981), operating costs are forecast to reach ¥260bn, down 0.1 per cent, on sales up by 13.4 per cent to ¥260bn.

To help finance its ¥35bn of capital spending, the company plans to raise ¥50bn to ¥60bn in the domestic and overseas capital markets. An issue of 30m shares will form part of the capital raisings.

Anglo-Alpha tops budget

By Jim Jones in Johannesburg

ANGLO-ALPHA, the South African group with interests in cement, lime, aggregates, and industrial minerals in which the Swiss company Holderbank has a 33.8 per cent interest, has exceeded its budgeted profit growth in 1981. Operating profit increased by 22 per cent to R62m (US\$3m) from R50.9m in 1980.

Turnover was 26 per cent higher at R237.9m against R188.8m the previous year.

A total dividend of 36 cents has been declared from earnings of 90.4 cents calculated on a current cost basis. In 1980, earnings were 70.8 cents a share and the total dividend 27 cents.

Bank of Bahrain and Kuwait ahead by 73%

BY MARY FRINGS IN BAHRAIN

THE BANK of Bahrain and Kuwait (BBK) celebrated its fifth anniversary with a 73 per cent increase in net income. The 1981 figure was BD 6.7m (US\$17.8m) compared with BD 1.6m the previous year.

On the basis of its consolidated balance sheet BBK is the biggest commercial bank in Bahrain, with assets at the end of last year of BD 654m (US\$1.7bn), up 45 per cent on 1980. Apart from its head office and 11 domestic branches, the bank has an offshore banking unit in Bahrain, which is estimated to have made a 20 per cent contribution profit, and a commercial branch in Kuwait. Also included in the

profit is BD 323,000 from the bank's affiliate in Oman.

Growth in deposits was almost twice the rate of increase in lending, giving a healthier loans to deposit ratio than last year. Customer deposits rose from BD 17.7m to BD 30.5m and loans and advances from BD 23.8m to BD 32.9m.

Directors have recommended payment of a 10 per cent dividend together with a one-for-three scrip issue. They also plan a one-for-40 rights issue at a price of BD 6 per share. The scrip issues will raise paid up nominal capital of BD 1.6m, value shares from BD 15m to BD 20.6m, and shareholders' equity to BD 65.5m.

The result does not compare favourably with last year's 22.6 per cent profit rise to a record BD 10.9m. The static dividend also breaks a four-year run of successively higher payments for the U.S.-controlled group. Earnings per share were 29.2 cents compared with 44.6 cents.

The earnings side followed a 3 per cent lift in turnover from US\$209.8m to US\$215.9m (US\$535m).

NORTH AMERICAN QUARTERLY RESULTS

AMPCO PITTSBURGH

1981 1980

Fourth quarter	\$ 100.94m	79.03m
Revenue	1,000.00	844.45
Net profits	1.00	0.90
Net per share	0.46	0.30

Year

Revenue 493.3m 430.7m

Net profits 12.24m 15.08m

Net per share 3.18 3.32

Operating

GOLDS PUMPS

1981 1980

Fourth quarter	\$ 77.7m	62.1m
Revenue	7.85m	2.55m
Net profits	0.38	0.15

Year

Revenue 308.7m 259.0m

Net profits 25.4m 18.5m

Net per share 1.47 1.08

Operating

Profit

Loss

Net

Profit

Net

Per

Share

1.08

Operating

Profit

Loss

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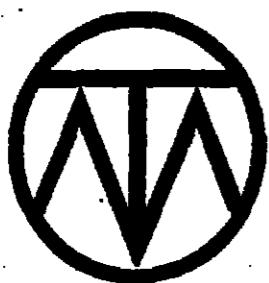
Operating

Profit

Loss

Net

Profit</div



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R. C. Murthy reports from Bombay on the expansion plans of
an industrial empire and the way it is strung together

Tata seeks to restore its lead

THE RANGE of India's Tata group spans basic and high technology industries such as steel, motor vehicles, heavy chemicals and computers, to consumer goods industries such as textiles, soap and toiletries, and electronics, apart from hotel operations. The total turnover of the group's 30-odd companies exceeded Rs 20bn (\$2.26bn) in 1980.

Tata has entered a phase of expansion after a decade-long stagnation. A Rs 20bn investment, spread over seven years, appears to be the parting gift of Mr J. R. D. Tata, who is 78 and has been at the helm of the Tata empire for 43 years and seeks to retire in two years or so. JRD, as he is popularly known, built up the group on the foundation laid by Jamsetji Nusserwanji Tata, who set up India's first textile unit and subsequently its first steel mill.

Tata Iron and Steel Company (Tisco), now the only private sector steel mill in the country, is investing more than Rs 5bn in two phases of modernisation, the first of which is to be completed in a few months. Tata Engineering and Locomotive Company (Talgo), the largest motor vehicle part of the group, intends to expand commercial vehicles capacity from 56,000 units to 80,000. Tata Chemicals is bidding for a licence from the Government to set up two Rs 6bn gas-based fertiliser plants. Tata electric companies have established India's first 500MW power plant and propose to install another of similar capacity.

This expansion offers to place the Tata group once again clearly at the head of Indian industry, the position it enjoyed until the mid-1970s before being challenged by the Birla group. The catching up with Tata in the past decade has taken place against a background of anti-monopolies legislation aimed at curbing the growth in the activities of big business.

India has a broad sweep of legislation to control the flow of investment in channels the Government sees it to follow. The Companies Act of 1956, the Capital Issues (Control) Act, 1947, and the Industries (Development and Regulation) Act, 1951, were brought in to regulate the growth of industries and the flow of public resources in line with economic planning. The Companies Act provides for Government control on the qualifications and remuneration of whole-time directors, on appointments of sole selling agents for the products manufactured, on the inter-corporate

investment and on holding of shares by proxy and on political donations.

The Monopolies and Restrictive Trade Practices Act (MRTPA) was introduced in 1970, following the findings of a committee that big business houses (defined as having assets of Rs 20m or more) cornered industrial licences. The Act, the counterpart of anti-trust legislation in the U.S., is designed to discourage and disperse the concentration of economic power and to promote competition. The commission set up under the MRTPA Act has to clear any investment proposal

competes with Tata for the premier position in Indian private industry, owns more shares in Tisco than does Tata.

The shareholding pattern in Tisco is such that the Government (through investment and financial institutions) is the major shareholder in Tisco, as it is in most other Tata companies. The Government board members vote with the management in the ordinary way.

India's corporate structure is partly an historical matter and partly of circumstantial.

The principle of joint ownership of the stock of a company was stretched to limits in its

101 private sector companies, which was Rs 78.5bn at end-1979, while the assets of Exxon alone were Rs 475.2bn. But the Government is keen that in a country where 40 per cent of the people live below the poverty line and incomes are unevenly distributed, business houses do not dictate the course of politics.

The encouragement given to

small and medium scale business has proved inadequate for rapid industrialisation. Growth slackened in the 70s despite incentives. Anybody, the big business houses apart, may invest up to Rs 30m in any industry not reserved to small-scale industry, where investment is restricted to Rs 1m in plant and machinery.

The industrial licensing procedure and the machinery to process applications from big business houses have caused problems. There are second thoughts in the Government on the role of these houses. Some relaxations have already been made, permitting big business houses to invest in the capital-intensive cement and shipping industries. The MRTPA Act is at present under review, and new opportunities for investment are to be opened to big business houses.

But as Tata renewes its development drive it is Tata Airlines which laid the basis for the Tata name becoming known around the world. Mr J. R. D. Tata was the first Indian to obtain a commercial pilot's licence in 1929. Tata Airlines formed the nucleus of Air India.

Mr Ratan Tata, who in October took over as chairman of Tata Industries (TIL), the group think-tank, and is considered next in line to head Tata, says TIL will initiate shortly strategic planning for the entire group, so that no worthwhile proposal slips away.

He visualises growth both in high technology and labour-intensive industries. The group is planning to enter joint ventures with foreign companies for oil exploration and production and to produce equipment for the space and nuclear power industries. In areas of low technology, from which big business houses are barred, Tata proposes to set up export-oriented offshoots. In view of India's trade deficit exports are assigned high priority. Curbs on expansion by big business houses are relaxed if they are planning for export production.

The depth of the Government's concern over monopolies is a matter that has caused public debate. Indian companies are tiny by world standards. The combined assets of the largest

MAJOR MEMBERS OF TATA GROUP

Company	Activity	Turnover (Rs m)
Tata Engineering	Trucks, excavators, crawler cranes	6,090
Tata Iron & Steel	Iron and steel	4,540
Volta	Power distribution equipment	2,380
Tata Oil Mills	Detergents, toiletries, soap, edible oils	1,360
Indian Standard Metal	Non-ferrous alloys and castings	815
Indian Tube Co.	Steel tubes	814
Tata Finlay	Tea plantations, packaging	700
Tata Chemicals	Caustic soda, agro-chemicals, pesticides	586
Indian Hotels	Hotels	245
Central India Spinning	Textiles	234
Swadeshi Mills	Textiles	224.3
Ahmedabad Advance Mills	Textiles, alloy steels	202
Belpahar Refractories	Refractory and fire bricks	193.6
Tata-Robins-Fraser	Materials handling equipment	161.3
Tata Power*	Thermal power generation	—
Tata Hydro-electric*	Power generation	—
Andhra Valley Power*	Power generation	—

* Combined turnover of three:

from big business houses, and to ensure that it does not become a "dominant" undertaking, with more than a third of market share. A peculiar corporate structure has emerged from this with management control of companies not associated directly with share ownership. Unlike the conventional system around the world under which management control is related closely to shareholdings, there is an Indian system of companies being managed for years by Jamsetji Tata, the founder of the Tata group, who, with limited resources, clung to the idea of setting up as many companies as possible to utilise the indigenously available raw materials as part of the "Swadeshi" (buy indigenous) movement. He used the device of wider public participation to launch the capital intensive steel mills of Tisco. With the main means of saving lying with the Government after independence, public financial and investment institutions have emerged as major investors in industrial equities. The depth of the Government's concern over monopolies is a matter that has caused public debate. Indian companies are tiny by world standards. The combined assets of the largest

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December 9, 1981

its le

Dollar weaker

Dollar weakened in late bank 10.25 per cent (12.30 per cent six months ago). Annual U.S. interest rates may not move higher in the immediate future. Fears about the weekly money supply figures continued to keep the foreign exchange market nervous, but Eurodollar rates fell by about 1 per cent to a general level of 10 per cent.

DOLLAR — Trade-weighted index (Bank of England) 112.7 against 113.0 on Wednesday, and 112.3 six months ago. Three-month Treasury bills 12.97 per cent (15.57 per cent six months ago). Annual inflation rate 8.9 per cent (9.6 per cent previous month). — The dollar fell to DM 1.3875 from DM 1.3890 against the D-mark; to FF 6.0225 from FF 6.0890 in terms of the French franc; to SwFr 1.8950 from 1.9180 against the Swiss franc; and to Yen 235.20 from Yen 240.50 against the yen.

STERLING — Trade-weighted index unchanged throughout at 91.7, against 91.1 six months ago. Three-month interbank 14.1 per cent (14.4 per cent six months ago). Annual inflation 12 per cent (unadjusted from previous month). — The pound fell to DM 1.2875 from DM 1.2890 against the D-mark; to FF 6.0225 from FF 6.0890 in terms of the French franc; to SwFr 1.8950 from 1.9180 against the Swiss franc; and to Yen 235.20 from Yen 240.50 against the yen.

DUTCH GULDEN — EMS member (Giant strongest). Trade-weighted index was unchanged at 113.5 against 107.0 six months ago. Three-month interbank 10.4 per cent (13.1 per cent six months ago). Annual inflation 6.9 per cent (7.2 per cent previous month). — The guilder showed mixed changes at the Amsterdam fixing, rising against the French franc, Italian lire and Irish punt, but losing ground in the other three members of the EMS. The dollar fell slightly to Fl 5.6130 from Fl 5.6160, but returned to the previous level by late afternoon. Sterling was unchanged at Fl 4.8120, while the Swiss franc rose to Fl 1.3747 from Fl 1.3732.

ITALIAN LIRA — EMS member (third strongest). Trade-weighted index was unchanged at 55.1, against 56.9 six months ago. Three-month interbank 21.7 per cent (35 per cent six months ago). Annual inflation 17.3 per cent (17.9 per cent previous month). — The lira weakened against most major currencies in the Milan fixing, improving only against the Irish punt, and within the EMS, while the French franc was unchanged at Fl 2.1010. The dollar, which touched a record high on Monday, fell for the third day running, easing to L1.27230 from L1.27380. Sterling rose to L2.345.40 from L2.341.20.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU	Currency	% change against ECU February 18	% change from central rate	% change adjusted for divergence	Divergence limit %
Belgian Franc	40.7672	41.7095	+2.48	+1.25	+1.25	+1.25
Denish Krone	7.9111	8.0568	+1.58	+0.37	+1.612	+1.612
German D-Mark	2.0389	2.0502	+1.65	+0.47	+1.707	+1.707
French Franc	8.7443	8.2234	+0.82	-0.39	+1.3733	+1.3733
Dutch Guilder	1.2052	1.2057	+0.52	+0.52	+0.52	+0.52
Italian Lira	1300.87	1308.81	+1.77	+0.55	+1.228	+1.228

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times. Sterling/ECU rate for February 18 0.557821

EXCHANGE CROSS RATES

	Pound Sterling	U.S. Dollar	Deutschmark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Franc
Pound Sterling	1	1.822	4.375	425.5	11.15	3.510	225.5	2.348	78.10	10.00
U.S. Dollar	0.540	1	2.366	256.2	6.021	1.955	2.597	1.271	1.514	40.85
Deutschmark	0.328	0.492	1	95.32	2.543	0.800	1.097	0.513	17.13	14.24
Japanese Yen 1,000	3.895	4.265	10.07	1000	25.60	8.050	11.04	5.603	172.4	11.15
French Franc 10	0.897	1.661	3.925	390.6	10.	5.148	21.10	2.016	67.35	4.42
Swiss Franc	0.828	0.538	1.349	134.1	3.177	1.	1.370	0.640	21.40	1.15
Dutch Guilder	0.808	0.385	0.912	90.56	5.148	4.314	5.704	4.637	15.61	1.15
Italian Lira 1,000	0.445	0.787	1.364	133.1	1.422	1.044	1.000	0.585	31.52	1.15
Canadian Dollar	0.445	0.824	1.851	193.7	5.603	3.140	4.047	2.150	53.43	1.15
Belgian Franc 100	1.382	2.466	5.839	579.3	14.85	4.674	6.403	3.133	2.983	100.

FT LONDON INTERBANK FIXING (11.00 a.m. FEBRUARY 18)

3 months U.S. dollars 5 months U.S. dollars

bid 16.58 offer 16.12 bid 16.58 offer 16.12

EURO-CURRENCY INTEREST RATES (Market closing Rates)

GOLD

Further fall

The London money market was faced with an acute shortage of funds yesterday caused principally by applications for the Amersham issue and led to the Bank of England taking a number of novel steps to relieve the shortfall. Early indications put the number of applications at £500m, giving a net Exchequer transactions figure of £450m and this together with bills maturing in official hands and a net take up of Treasury bills of £284m accounted for an early forecast of a shortage of £750m. To help relieve the shortage, which was primarily with the clearing banks, the Bank acted through the discount houses by reducing to 3 per cent from 4 per cent the percentage of eligible liabilities that eligible banks must keep with the discount market as secured deposits.

Funds returned from unsuccessful or partly allotted tenders will increase market liquidity on February 25 and to balance the expected call on secured money meanwhile, the authorities announced their intention to offer seven-day money to the discount houses. This they did in the afternoon, leading £383m at 14 per cent. Later information prompted

THE POUND SPOT AND FORWARD

Feb 18 Day's spread: Close: One month: Two months: Three months: Four months: Five months: Six months:

U.S. 1.3880-1.3820 1.3870-1.3820 0.22-0.22c/ds -1.75 0.75-0.80c/ds -1.75

Canada 4.80-4.83 4.80-4.87 1.00-0.00c/ds -0.27 0.45-0.50c/ds -0.25

Belgium 74.75-75.15 75.05-75.15 1.50-0.50c/ds -2.50 0.50-0.55c/ds -2.50

Denmark 1.2450-1.2510 1.2450-1.2495 0.10-0.12c/ds -0.21 0.20-0.22c/ds -0.21

W. Ger. 4.38-4.41 4.38-4.39 1.50-1.50c/ds -2.50 0.50-0.55c/ds -2.50

Portugal 125.75-127.75 127.40-127.70 0.25-0.25c/ds -2.50 0.50-0.55c/ds -2.70

Spain 165.25-167.75 167.55-167.75 10.00-15.00c/ds -0.18 0.50-0.55c/ds -1.40

Ireland 2.351-2.364 2.352-2.354 11.50-11.50c/ds -0.27 0.50-0.55c/ds -0.85

Italy 11.14-11.17 11.14-11.17 1.50-1.50c/ds -0.21 0.50-0.55c/ds -0.85

Sweden 10.56-10.71 10.70-10.71 2.00-2.00c/ds -0.47 0.21-0.24c/ds -0.85

Austria 4.33-4.42 4.33-4.36 3.00-3.20c/ds -0.75 0.50-0.55c/ds -0.85

Switzerland 30.75-31.05 31.00-31.05 15.10-15.20c/ds 5.22 0.42-0.45c/ds -4.95

Spain 3.48-3.52 3.48-3.51 1.50-1.50c/ds -0.55 0.50-0.55c/ds -0.84

Swiss rate is for convertible francs. Financial Times 83.85-83.85.

Six-month forward 1.38-1.45c/ds. 12-month 2.50-2.70c/ds.

THE DOLLAR SPOT AND FORWARD

Feb 18 Day's spread: Close: One month: Two months: Three months: Four months: Five months: Six months:

U.K. 1.3880-1.3820 1.3870-1.3820 0.22-0.22c/ds -1.75 0.75-0.80c/ds -1.75

Canada 4.70-4.72 4.70-4.72 1.00-0.00c/ds -0.27 0.45-0.50c/ds -0.25

Belgium 74.75-75.15 75.05-75.15 1.50-0.50c/ds -2.50 0.50-0.55c/ds -2.50

Denmark 1.2450-1.2510 1.2450-1.2495 0.10-0.12c/ds -0.21 0.20-0.22c/ds -0.21

W. Ger. 4.38-4.41 4.38-4.39 1.50-1.50c/ds -2.50 0.50-0.55c/ds -2.50

Portugal 125.75-127.75 127.40-127.70 0.25-0.25c/ds -2.50 0.50-0.55c/ds -2.70

Spain 165.25-167.75 167.55-167.75 10.00-15.00c/ds -0.18 0.50-0.55c/ds -1.40

Ireland 2.351-2.364 2.352-2.354 11.50-11.50c/ds -0.27 0.50-0.55c/ds -0.85

Italy 11.14-11.17 11.14-11.17 1.50-1.50c/ds -0.21 0.50-0.55c/ds -0.85

Sweden 10.56-10.71 10.70-10.71 2.00-2.00c/ds -0.47 0.21-0.24c/ds -0.85

Austria 4.33-4.42 4.33-4.36 3.00-3.20c/ds -0.75 0.50-0.55c/ds -0.85

Switzerland 30.75-31.05 31.00-31.05 15.10-15.20c/ds 5.22 0.42-0.45c/ds -4.95

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Swiss rate is for convertible francs. Financial Times 83.85-83.85.

Six-month forward 1.38-1.45c/ds. 12-month 2.50-2.70c/ds.

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Admiral Fund Management Limited 1. Adm. Fund. 1st Mar. 1982. U.S. 1.38-1.45c/ds. 1.44

FINANCIAL TIMES SURVEY

Friday February 19, 1982

COLOMBIA

In this election year Colombia's voters are being wooed loudly by politicians of all parties. But on past evidence politics is not the main engine for social change. This is more likely to come through the economic challenges the country faces this decade.

Changes coming but not via polls

By Hugh O'Shaughnessy

STREETS, PAVEMENTS and lamp-posts throughout Colombia are plastered with posters of candidates for next month's local and congressional elections and for the Presidential elections in May. Most of the postulants seem to favour pictures of themselves in declamatory pose. The newspapers carry photographs of great concentrations of people listening to the impassioned harangues of one or other candidate. Radio and television carry a constant stream of political messages.

Only President Julio César Turbay Ayala, whose four-year term ends this year, seems to be able to afford the luxury of quiet, indeed literally soporific, speeches. Before dozing off myself the other day in front of the screen I watched a television report of one of President Turbay's speeches in which a number of his most trusted apprentices were shown slumbering gently about their responsibilities.

The contrast in styles aptly illustrates the dilemma of politicians in this electoral year. In choosing ranting poses the candidates want to typify action

for changes in society; each vies with the next in promising transformations in the voters' lives. Those who have achieved power in Colombia suddenly become more circumspect as they take stock of the limited possibilities any Colombian administration has for implementing change.

Despite the bitter sights for power between the Liberal and the Conservative Parties and among factions within their ranks little effective change takes place in Colombia as a result of political action—and the voters know it. In the two polls scheduled to be held in the next three months the supporters of Sr Belisario Betancur, the Conservatives' choice, will appeal to traditional loyalties on his behalf. The equally traditionally minded Liberal Party will be going to the electorate divided. Orthodox Liberalism will be represented by former President Alfonso López Michelsen, who is seeking a second term in office. López is being challenged by "New Liberalism," a group of politicians who want to modernise the party and who are putting up the 37-year-old Sr Luis Carlos Galán, a former young ministerial prodigy, as candidate for the presidency.

Left-wing

The principal Left-wing coalition is putting forward Sr Gerardo Molina to represent the point of view of the small Moscow-line Communist Party and its allies.

It is highly unlikely that anything but a fraction of the electorate will bother to turn out to cast their votes. Over the years the percentage of potential voters in local elections who have actually gone to the

polling booths has been in almost constant decline, from 40 per cent in 1960 to a mere 25 per cent in 1980. In the capital Bogotá no more than about 15 per cent of the electorate managed to turn out. Abstentions on such a massive scale, which are mirrored in the presidential elections, cannot but speak of widespread disillusionment with party policies.

Some of this disillusionment was clearly born of the decision of the two main parties in the late 1950s to try to put an end to two decades of senseless inter-party violence—during which 200,000 people had been killed—by agreeing to share office rather than fight over it. This system of government lapsed, however, in 1978 and there has been no sign since that enthusiasm for voting has revived.

Now has the Left, badly split into squabbling sectarian factions, appealed to the ordinary voter. Sr Gabriel García Márquez, the distinguished Colombian novelist and leading figure in the Colombian Left, has commented: "The Left in Colombia talks about unity, but it wants unity, sits down to talk about unity and ends up divided."

In no national election in the past decade has the Left achieved as much as 5 per cent of the vote and in 1980 it received only 4.2 per cent of the votes cast for municipal councils and departmental assemblies and its allies.

It may be that this year will prove the exception. Perhaps after two successive Liberal presidents, López and Turbay, the electorate will rush en masse to the colours of the Conservative Sr Betancur. Perhaps the young and dashing Sr

Galán will gain nationwide support for his policies of modernising the Liberal Party. It is even conceivable that Sr Molina will electrify the voters with his promises of revolutionary change. All these are likely to happen but few believe they are likely.

In a society where there is widespread poverty and a great and growing gap between a small affluent minority and the rest of the people it seems that radical protest will be channelled not into parliamentary politics but into crime and violence. Bogotá and many other Colombian cities have an un-

shake the orthodox parties' hold on the levers of government. Neither group looks likely to win the positions of strength achieved by the guerrillas of Central America.

Colombian society, spread over a large land area which is divided by three great mountain ranges and which contains a bewildering variety of climates from deserts to the rainiest places in the world, is likely to remain in its traditional mould, patient, slow to change, more than a little introverted and generally suspicious of outside influences whether they come from abroad or from the next valley.

It is paradoxical that this traditionally minded society should be faced with big new economic challenges which could bring about change much more quickly than the political parties.

The past decade has brought two unexpected economic bonanzas to Colombia. Following the destruction by flood of the Brazilian coffee crop, prices of Colombian coffee rocketed and by the end of the 1970s export revenue from coffee had tripled to more than \$2bn. A similar but not so exactly quantifiable boom was enjoyed by those landowners who wanted to replace the Great Wall of China what we import is cheaper than what we produce and on no few occasions, of better quality. What is happening is that we are buying cloth from Taiwan, cars from the U.S. and the USSR and steel bars from Brazil because they are cheaper."

If what Sr Samper says is correct, Colombia faces a decade of economic change which will have a much greater effect on Colombian society than anything the politicians, for all the foolishness, could aspire to achieve.

A further boom is now on the horizon. As described elsewhere in this survey the mining sector is bidding fair to overtake coffee in importance to the economy by the end of this decade. Vast quantities of coal start to be exported before the end of this year from El Cerrejón in the far north-eastern corner of the country. Many more deposits will surely be exploited. Nickel too will be exported from Colombia this year, while it may not be many years before Colombia gets back its position as an exporter of hydrocarbons.

Crisis

At the same time there are those who argue that Colombia's industrial structure, built up since the beginning of World War II, is now in crisis.

In a recent economic pamphlet Sr Ernesto Samper of the National Association of Financial Institutions (ANIF) argued: "Within an oxygen tent of protection we raised an inefficient industrial sector so that we got to the present situation where, even having passed over a set of tariff barriers comparable to the Great Wall of China what we import is cheaper than what we produce and on no few occasions, of better quality. What is happening is that we are buying cloth from Taiwan, cars from the U.S. and the USSR and steel bars from Brazil because they are cheaper."

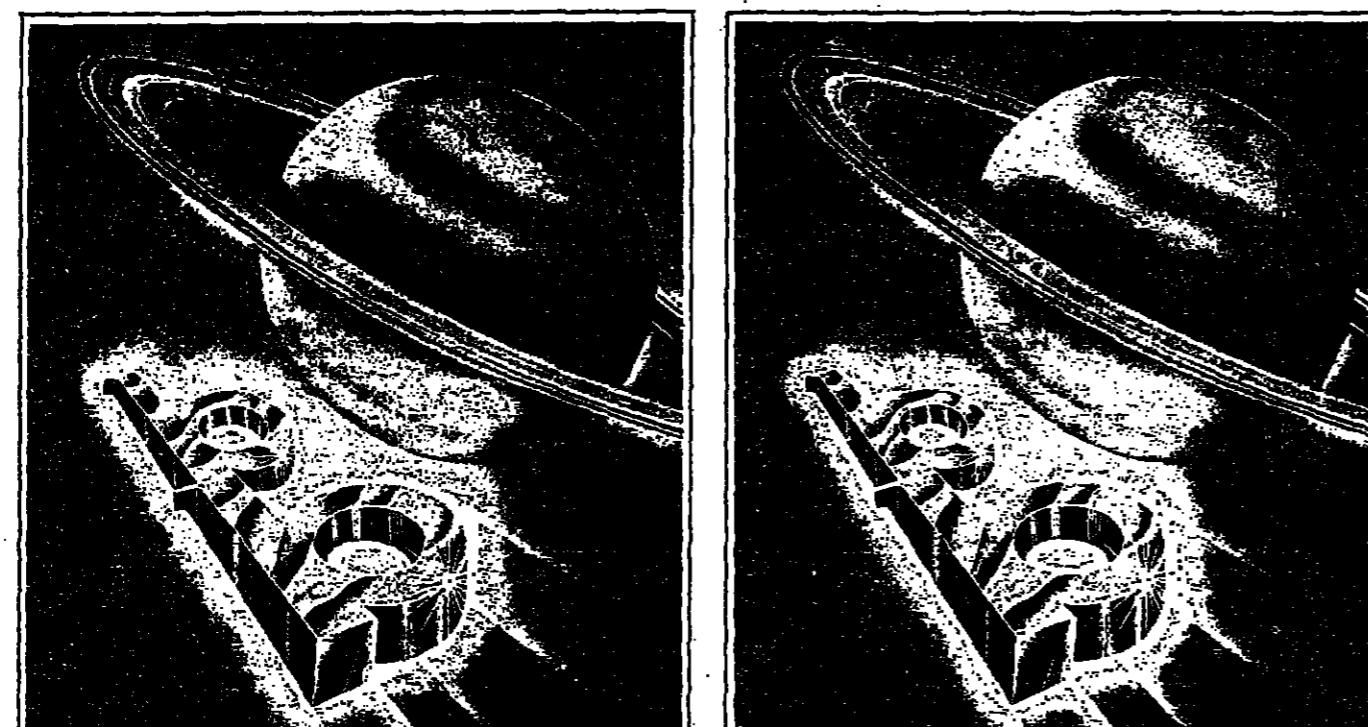
If what Sr Samper says is correct, Colombia faces a decade of economic change which will have a much greater effect on Colombian society than anything the politicians, for all the foolishness, could aspire to achieve.



President Julio Cesar Turbay Ayala—luxury of quiet speeches

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COLOMBIA II

BALANCE OF PAYMENTS
(U.S.\$m)

	1979	1980	1981
Current inflows	4,622.7	5,633.9	4,985.6
Exports	3,043.8	3,394.2	2,925.8
Coffee	1,769.4	1,981.1	1,561.4
Other	1,274.4	1,413.1	1,364.4
Petroleum investments	52.0	85.3	86.5
Services and transfers	1,452.6	1,864.2	1,734.3
Current outflows	3,488.2	4,918.6	5,632.8
Imports	2,557.7	3,503.9	3,862.8
Petroleum for refining and natural gas	77.8	107.5	95.9
Services and transfers	852.7	1,307.2	1,674.1
Surplus or deficit on current account	1,134.5	735.3	-647.2
Net capital movements	485.8	571.5	260.5
Variation in gross reserves	1,620.3	1,306.8	213.3
Balance of gross reserves in December of previous year	2,492.6	4,112.9	5,619.7
Balance of gross reserves	4,112.9	5,619.7	5,633.0

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Government policy has provoked a contrast in a high world credit rating and a struggling domestic sector

Good image abroad masks home worries

THE DECEMBER issue of the monthly review of the Banco de la Republica, the Colombian central bank, comments somewhat grimly: "Colombia continues to have a low rate of indebtedness and, consequently, continues to be one of the countries of Latin America with the least credit risk."

For once a country's good image of its own financial position is shared by the outside world. As one London banker remarked this month, Colombia is certainly a good borrower. Their attitude to foreign borrowing makes the West Germans look positively reckless."

For several years in the 1970s the natural caution of the Colombian monetary authorities was bolstered by the windfall brought about by the coffee boom.

The country tripled its dollar earnings from its principal export because of the destruction by frost of parts of the Brazilian coffee plantations. In 1980 coffee earnings stood around \$2bn (£1.08bn) and accounted for the lion's share of total exports of \$3.4bn.

Last year coffee receipts fell by about a fifth as world stocks mounted, helping to push what had in 1980 been a handsome current account balance of \$735m, \$647m into the red.

With gross international reserves which at the beginning of last year totalled \$5.4bn, or well over a year's import bill, and a disbursed public external debt smaller than that figure, Colombia was welcomed with some eagerness by the commercial banks as a new borrower.

The country found no difficulty in raising \$400m for new public investment schemes. By the end of last year the reserves had risen to \$6.5bn.

Colombia's external position is likely to be further enhanced this year as two big mining projects begin to earn a return on the foreign exchange they have cost.

Nickel from the Shell group's Cerro Matoso mine should bring in \$51m, a figure which should rise to \$400m by the end of the decade if optimistic forecasts are to be believed.

The nickel project will however be dwarfed by the development of coal exports, principally from the Cerrejón open

cast mine near the Caribbean coast.

In constant dollar terms the income to be earned from coal exports by 1990 could reach \$2.8bn, or nearly as much as the total present export revenue of \$2.9bn.

And when the yields from mining are augmented by possible revenues from oil and gas it can be seen that the long-term outlook for the export sector is a very encouraging one, even if one discounts all agricultural exports except coffee.

It is not difficult to see why bankers are keen to lend to a country whose present debt burden is extraordinarily light for a Latin American country and whose future prospects look so rosy.

Economy

HUGH O'SHAUGHNESSY

In the domestic sector, however, the Colombian economy has come under new strains which have caused something approaching panic in local business.

The Government has done its best to avoid any abrupt slowdown in the economic growth rate and to prevent it falling much under 4 per cent. It has also struggled to keep inflation below the 26.5 per cent which was registered in 1980, while not wishing to scrap plans for Government spending needed to keep the economy dynamic and gain political benefit in the months before general elections.

The Government's demand for money has driven borrowing rates to record levels which have meant real interest rates of around 25 per cent. This has not only drastically clipped the wings of the private sector but also contributed to those inflationary fires which the Government had sought to damp down.

Though the Government says that more credit than ever has been made available to the private sector, businessmen argue that the cost of money is

killing their companies. It is, for instance, demonstrated that while in 1975 financial costs were equivalent to only about 12.5 per cent of corporate profits, \$2.8bn, or nearly as much as the total present export revenue of \$2.9bn.

It is clear that the Turbay Government has not managed to please any section of society except the bankers while juggling with the priorities of fighting inflation, keeping up growth and employment and trying to keep a realistic parity for the peso. Last week's multi-billion dollar economic package is an attempt to encourage the industrialists.

There are those who claim that these days of recession have highlighted the fundamental weakness of an industrial structure which has been built up over the decades behind high tariff walls regardless of costing and international competitiveness.

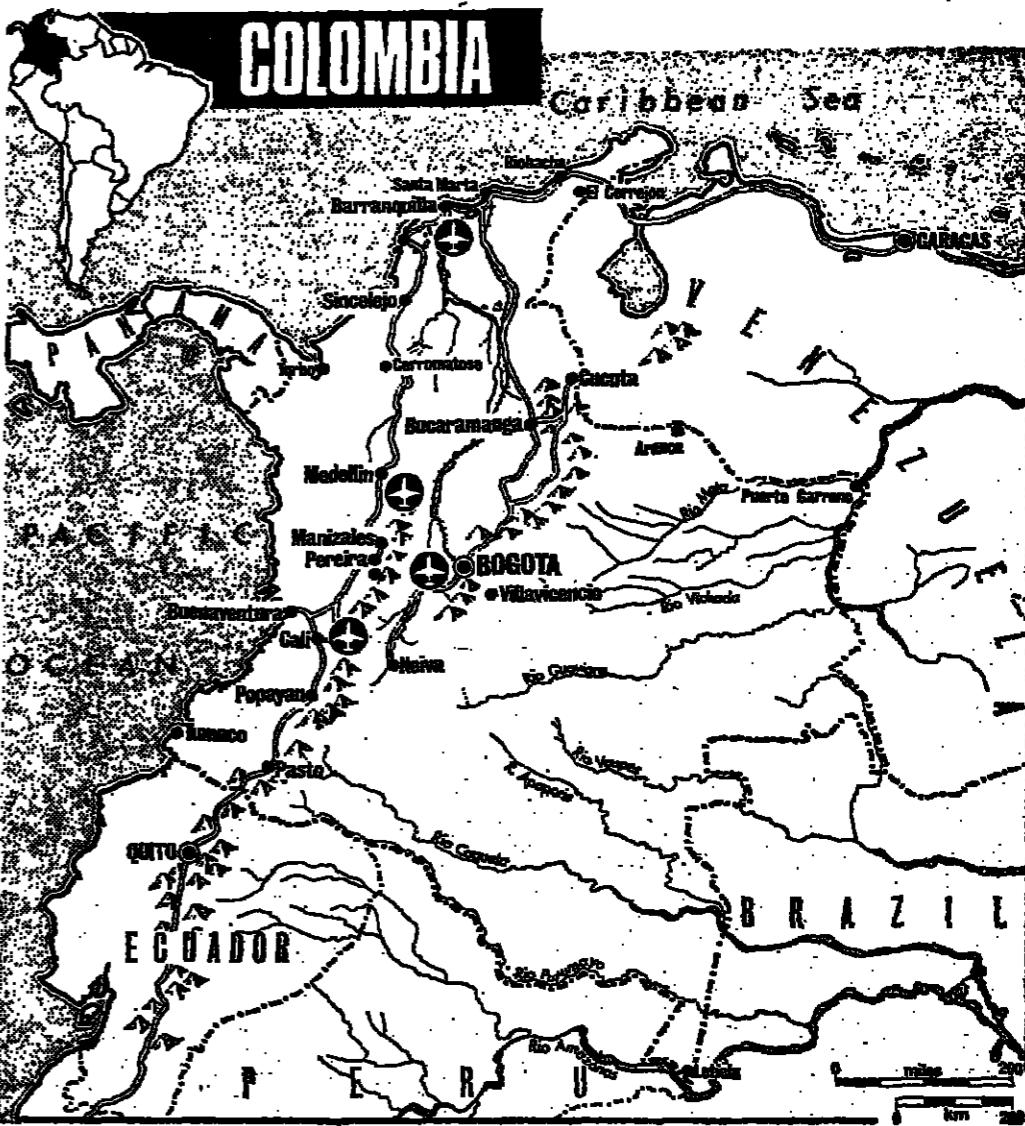
They say that Colombia should concentrate on those areas in which it has some advantage over the rest of the world, in particular on the development of its natural resources.

That the farm sector could be further encouraged in a country which has been running up very large import bills for food is evident. Despite the fact that Colombia has millions of unused hectares available for cattle ranching, meat production has not kept up with domestic demand and some forecasters predict a meat supply crisis this year or next.

Even taking into account the unusable nature of much of Colombia's land it is clear that with more encouragement to the farm sector the 11m square kilometres Colombia has to support a population of 26m people should provide larger export surpluses than at present.

Economic commentators also point out that if Colombia did produce greater quantities of food this would have a marked effect in reducing the rate of inflation.

As the government looks over its new mines and oil wells and congratulates itself on its conservative monetary policy it might spare a thought for its farmers.

COFFEE EXPORT PRICES
(U.S.\$ per pound)

	average	1979 1st half	1979 2nd half	1980 1st half	1980 2nd half	1981 1st half	1981 2nd half	1982 Year
1979	1.46	1.46	2.05	1.81	1.81	2.05	2.05	1.76
1980	1.76	1.76	2.05	2.05	2.05	2.22	2.22	2.05
1981	1.56	1.56	1.56	1.56	1.56	2.14	2.14	2.03
1982	1.30	1.30	1.30	1.30	1.30	2.18	2.18	2.18
1983	19.0	19.0	14.71	14.71	14.71	18.47	18.47	18.47
1984	21.7	21.7	18.6	18.6	18.6	20.8	20.8	20.8
1985	22.2	22.2	20.8	20.8	20.8	46.9	46.9	37.2
1986	22.0	22.0	22.0	22.0	22.0	7,023.1	7,023.1	6,124.4
1987	24.0	24.0	24.0	24.0	24.0	24.0	24.0	24.0
1988	31.0	31.0	31.0	31.0	31.0	31.0	31.0	31.0
1989	34.0	34.0	34.0	34.0	34.0	16,682.2	16,682.2	2,036.1
1990	40.5	40.5	40.5	40.5	40.5	20,615.4	20,615.4	2,819.1

Source: Federación Nacional de Cafeteros de Colombia.

MINERALS PROJECTIONS

	Nickel output 1,000 tonnes	Current U.S.\$m	Coal exports 1,000 tonnes	Current U.S.\$m
1979	19.0	14.71	92.3	5.0
1980	21.7	18.47	18.6	13.3
1981	22.2	20.8	46.9	37.2
1982	22.0	22.0	7,023.1	6,124.4
1983	24.0	24.0	24.0	24.0
1984	24.0	24.0	24.0	24.0
1985	24.0	24.0	24.0	24.0
1986	24.0	24.0	24.0	24.0
1987	24.0	24.0	24.0	24.0
1988	24.0	24.0	24.0	24.0
1989	24.0	24.0	24.0	24.0
1990	24.0	24.0	24.0	24.0

Industrial centre aims to restore its flagging fortunes

MEDELLIN's hard-headed business leaders are having to do some fundamental re-thinking about the future. Industrial crisis, record unemployment and increasing crime are eroding the attractions of this busy city at an altitude 1,500 metres in a deep Andean valley at the hub of the rich agricultural and mining state of Antioquia. But the strongly regionalist Antioqueños are anxious to recover economic and political prestige, and a plethora of organisations is currently examining strategies to revitalise flagging industry and capitalise on local resources.

When Bogotanos refer to Antioqueños as "the Jews of Colombia" it is partly legend and partly admiration for the Spanish immigrants that built Medellin into a leading industrial centre. A hundred years ago, soon after the British-owned Frontino Gold Mines began operations, locally mined gold was bringing in the capital to fund workshops, industrial plants and trading ventures, while coffee-growing speeded up the process towards the turn of the century.

In 1905 Medellin had a population of 60,000—compared with today's 1.5m—and the textile industry was taking off. Food, drink and tobacco, cement and leather industries are well represented, but the more dynamic chemical, printing and metalworking sectors have gravitated to other regions.

According to ANDI's textile expert, Sr Roque Ospina, production has dropped by about 20 per cent over the last two years and employment is down 10 per cent. Not only have textile exports dwindled as a result of international prices, and Fabricato's president threatened a shut-down unless more realistic prices can be negotiated with cotton farmers.

Marketing problems in the EEC and the U.S. and imports are stagnating, and imports (both legal and illegal) are eroding the more expensive Colombian products out of the national market. Although some clothing firms such as Cartucho are going from strength to strength, textile plants can barely afford to buy Colombian cotton, which sells at well above international prices, and Fabricato's president threatened a shut-down unless more realistic prices can be negotiated with cotton farmers.

The two top textile firms—Coltejer and Fabricato—are among Colombia's 10 biggest companies and between them provide nearly 20,000 jobs.

Appropriately enough, Coltejer's shuttle-shaped skyscraper, a product of better years, dominates Medellin's skyline and houses the country's most important private sector pressure group, the National Industrial Association (ANDI).

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Working capital is available only at high interest rates and several small companies have gone bankrupt, while Coltejer and Fabricato have responded to the crisis in different ways. Coltejer has embarked on a costly modernisation programme and recently opened a plant at Rio Negro just outside Medellin. Fabricato has been taken over by a big financial group and is diversifying into other regions and other products—a strategy that some businessmen feel should be imitated by more companies.

Medellin itself, however, is mainly dependent on an industry which imports raw materials from other parts of the country, and from overseas. Textiles contribute some 40 per cent of Antioqueno's industrial production and over half the sector's total output for Colombia.

During the last decade several industrial concerns have been drawn into large, primarily financial, organisations, often purchased with capital injected by money made from drug trafficking operations. The shake-up has forced modernisation on many traditional Antioqueno industries, as well as encouraging the

creation of new Medellin-based finance groups such as GRAFI and Inversiones Aliadas. During

the result of local mafia vendettas. The region's resources are still largely untapped. Antioquia has enormous hydro-electric potential and a string of schemes along the Cauca Valley will push up demand for construction materials over the next five years. Coal is mined at Amagá in small quantities, but production could be increased tenfold and there are further deposits in Urabá.

COLOMBIA III

The rich promise of north coast coal projects

TO HEAR some Colombians talk, the huge coal and nickel mines of El Cerrejón and Cerro Matoso are going to solve all the country's economic and political ills. This optimism is sadly exaggerated but the projects will indeed make a substantial difference to Colombia's balance of payments and to the future of the northern coastal region.

Cerro Matoso is scheduled to produce its first ore next April, and coal will be mined in the centre block of El Cerrejón towards the end of 1982. But the giant northern Cerrejón project, in which the Colombian coal company Carbocol and Exxon are partners, will only come into operation later on.

The preliminary stages are almost complete. The 100-mile road connecting El Cerrejón with Bahía de Portete on the coast of the Guajira peninsula will be finished this month and

camps have already been established at Cerrejón and Portete, where a big modern coal port is to be built. Morrison-Knudsen has been approved by the Colombian Government as master contractor for the project and is setting up its offices in Barranquilla. Designs are in their final phase and construction will be started on various fronts during the first quarter of 1982.

Several governments have offered financing for Cerrejón, among them Britain (£400m) and Canada (£800m). These credits are, however, tied to equipment purchases and can only be used if suppliers are awarded contracts after open-bidding. Carbocol and Interco (an Exxon subsidiary) are sharing the \$3bn investment 50-50. It splits up as follows: \$400m for the port; \$420m for the broad gauge railway between Cerrejón and Portete;

\$45m for the mine, and \$300m for other installations in the mining area. A further \$315m has been earmarked for a community to house more than 10,000 people at Cerrejón. This will not be completed, however, until the late 80s.

Cerrejón

SARITA KENDALL

El Cerrejón itself is a sparsely populated area in the Guajira, not far from the Venezuelan border and more hospitable than the scrubby desert nearer the coast. Until recently the focus for Colombia's multi-billion dollar marijuana trade and a strange mixture of smuggler's paradise and traditional Indian communi-

nities, the Guajira is now Cerrejón-oriented. When Carbocol was persuaded to set up its main offices in Riohacha, the state capital, rather than Barranquilla, it was considered a major victory by the Guajira people, who were afraid the benefits of the project will pass

by them. Preliminary estimates put the country's net income (discounting equipment imports, Interco's profit remittances and debt servicing for Carbocol) at \$1.2bn in 1990 and \$3.7bn in the year 2000.

Although Cerrejón will be by far the biggest mining operation in Colombia — and one of the biggest in the world — other projects are getting under way.

The Government energy policy of substituting oil fuels by coal and hydro-electricity wherever

possible has given a big boost to internal demand, while Carbocol's contracts with foreign governments have confirmed that there will be plenty of interest on the international market.

According to the association of coal producers, the biggest impact on Barranquilla and Riohacha, which have been feeling the effects of the decline in the marijuana trade.

Production — all of it for export — will build up to 15m tonnes a year by 1988 and could later go as high as 25m. Cerrejón steam coal is excellent quality, with a very low ash content and lying close to the surface. A \$53m Interco exploration programme established reserves of 1.6bn tonnes down to 200 metres; the deposits will be mined by giant mechanical shovels in two big open pits.

There will be direct employment for at least 4,000, and probably another 15,000 jobs generated — by the project once tax and other payments

are met. Proven reserves are 50m tons a year in the next century.

Colombia's coal reserves are

still something of a mystery.

Detailed exploration has been

carried out only in parts

of Cerrejón and Boyacá-Cundinamarca, at \$1.2bn in 1990 and \$3.7bn in the year 2000.

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The aims are to raise coal's

contribution to energy even

more

to internal demand, while Carbocol's contracts with foreign governments have confirmed that there will be plenty of interest on the international market.

Annual coal output is, under

5m tonnes at present, produced

in antiquated conditions near

the number of jobs and the

infrastructure involved in these

projects, the abundance of

energy is expected to attract

industrial investment. In the

longer term the region could

also become an important centre

for the production of synthetic

fuels.

The coast's future is not

limited to big mining developments.

Natural gas fields are

already in production and a big

hydro-electric scheme is

planned for Urabá. Apart from

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Colombia has built up a useful export trade in "pop-up" books, here being assembled at the Carvajal print works in Cali

Choice of smooth or rugged tracks

COLOMBIA HAS a very wide variety of climate, culture and cuisine, of beaches, mountains, desert and jungle, and a dynamic entertainment business — all of which should add up to the perfect environment for a thriving tourism industry. The gateway position automatically funnels travellers from North to South America, and from Europe through the international airports of Bogotá or Barranquilla.

But with Colombia's persistent reputation for violence — to be fair, many other countries are catching up — and the lack of a central theme for a Colombian trip, the country still tends to lose out in the Latin American tourist market to Peru's Machu Picchu, Ecuador's Galapagos and Rio's Carnaval. Bogotá, the natural stopover for those on all-inclusive continental package tours, is not Colombia's most attractive spot.

It is the adventurer with the ability to shrug off delays and disasters who tastes the more exotic offerings and gets far the best value out of Colombia. This is not to say there is a lack of comfortable hotels or good restaurants in key centres such as the Caribbean city of Cartagena or the Amazon town of Leticia, where the tourist is an important source of income.

Tourism figures are swollen by the enormous influx of Venezuelans and Ecuadoreans who pour into border areas and spend large sums on the bargain of the moment, whether clothes, coffee or shampoo. Of the 1.4m visitors to Colombia in 1980, 45 per cent were from Ecuador and 31 per cent from Venezuela, while 10 per cent came from North America, and only 7 per cent from Europe. Some 540,000 Colombians travelled outside the country and 3.7m nationals registered in tourist hotels.

The number of incoming tourists grew by an average of nearly 80 per cent a year during the 70s, but the increase among Europeans and North Americans was much smaller — up by 33 per cent and 17 per cent a year respectively. Income from tourism has also risen by leaps and bounds, reaching \$64 per person per day in 1980. In 1970 the country earned \$34m, with Colombians spending \$23m abroad. Last year brought in \$713m, against outgoings of \$22.1m, according to official tourism statistics.

A recent drive by the National Tourism Corporation (CNT) to improve travel infrastructure has produced such immediately noticeable effects as the installation of multilingual information and hotel-booking kiosks at airports. Other attempts to protect the Bogotá visitor include notices advising travellers to use only licensed airports with the silhouette of a plane on the door, walls affable

tourism police are on duty at the main hotels. If you go out with a camera dangling or a wrist-watch showing, concerned Bogotanos will tell you to cover them up, and consular officers, instead of replacing stolen passports, try to warn their citizens to stay away from the sleazier districts.

Although an inflation rate of nearly 30 per cent and devaluation at about 15 per cent have made Colombia less of a bargain than it used to be, prices are still attractive compared with neighbouring Venezuela and some parts of the Caribbean. But costly South American airfares, kept high by protected national carriers, mean the Caribbean islands are much more readily accessible to Europe and North America. Despite efforts by European airlines to introduce lower tariffs — British Caledonian, for example, sells a group Apex return ticket for under \$1,000 — the North Atlantic route via Miami is the cheapest way to Colombia.

Colombia's architectural and archaeological heritage draws large numbers of tourists and the CNT takes an active part.

Tourism

SARITA KENDALL

in preserving sites of special interest and restoring and converting fine Spanish colonial buildings into museums and hotels. The mystical stone statues and huge stone columns and slabs of San Agustín — until the 12th century a centre for religious pilgrimage, now an archaeological park in the rolling hills of the upper Magdalena valley — make one of the most popular tours with European tourists.

On the other side of the central Andean range is colonial Popayán, a delightfully peaceful town of old churches and monasteries, not far from the ornately carved pre-Columbian tombs of Tierradentro. To reach such spots often involves arduous journeys on poorly surfaced roads, even if there is spectacular scenery to compensate. Internal air services cover much of the country, however, and can turn a 15-hour car trip into a half-hour flight with the current fare-cutting wars benefiting the bargain-hunter.

The most important growth area for tourism is the Caribbean coast and new hotels are generating badly needed jobs in the region. The \$20m-plus Cartagena Hilton, partly financed by the CNT and officially opened three months ago, is the most luxurious hotel on the Colombian coast and one of the

best in the Caribbean, with 298 rooms, an extensive convention complex, a casino for keen gamblers and complete scuba-diving facilities.

Surrounded by sea on three sides and already fully booked until next April, the hotel is expected to give a substantial boost to Cartagena's tourist industry. The old walled city, fortified against attack by pirates like Sir Francis Drake, who sacked the city twice, and rich in balconies and patios, is a fascinating relic of Spanish colonial culture. Music, food and even street snacks are rooted in black slave culture, and the tropical coast seems as much African as Latin.

After pouring its resources into the Cartagena Hilton (the hotel was built by a mainly state-owned company) the CNT has recently had little available for other projects. The corporation is, however, helping fund smaller hotels in more than 20 locations and is spending a big slice of its budget on publicity both within Colombia and abroad. It also provides efficient service directly to the visitor, with a large collection of pamphlets, maps and guides and some mouth-watering posters.

The tourism tax — a 5 per cent levy on room rates — goes towards investment in infrastructure, and CNT-approved tourist establishments benefit from a negotiable Tourist Development Certificate, worth up to 15 per cent of investment costs. The CNT also has access to credit from Proexport, Colombia's export promotion fund, and the central bank.

Visitors to Colombia spend at least 30 per cent of their average daily budget on shopping, whereas food, drink and lodging together come to less than 40 per cent. Apart from stocking up on coffee and rum at the airport, tourists are invariably dazzled by Colombia's emeralds. A trip to the mines, where prospectors and dealers bristle with machetes and revolvers, is hardly a tourist jaunt, and buying on the streets of Bogotá can produce a beautiful bargain or a worthless fake. But there are plenty of jewellers with real stones ranging from \$20 a carat up to \$10,000.

A very successful chain of shops has been built up by "Artesanías de Colombia," a state-owned company purchasing and marketing craftwork from small co-operatives and Indian groups all over the country. Galería Cano sells perfect replicas of ancient gold treasures, pendants, necklaces, brooches and earrings, made by the one-time lost wax-casting process, many from pieces in Bogotá's famed Gold Museum.

Colombia's jewellery lets visitors take home something of beauty and value, without re-enacting the despotic role of the Spanish conquistadores.

According to Sr Gilberto Arango, head of the private exporters' association, prospects for sales to non-ICA countries are not as good as last year, and Colombia will probably have difficulty placing as much as 720,000 bags with outsiders. In particular, exports to Poland have fallen off to a fraction of the 1979-80 level, while Romania and the USSR are also buying less.

For the first time West Germany became Colombia's principal coffee market in 1980-81 — sales reached just over 3m bags, or 34 per cent of all exports. The U.S., which has traditionally headed importers of Colombian milled, dropped back to under 2m bags, filling the gap with larger quantities of cheaper robusta. Exporters say Europeans are more aware of quality differences, and prepared to pay the extra cents to secure Colombian coffee. The Netherlands, Sweden, Denmark and Spain are important buyers and Europe as a whole accounted for nearly two-thirds of Colombia's exports in 1980-81.

Apart from the change in composition of imports, U.S. coffee consumption has fallen alarmingly from three cups per person a day in 1980 to two cups a day in 1981. In contrast tea, soft drinks and fruit juices have increased their share of the market, according to Coffee drinking Study. Colombia's federation of coffee growers, Federacafe, which has run many highly efficient publicity campaigns, is anxious to persuade other producers to spend more on advertising to recover lost ground in the U.S.

Ten years ago Colombian coffee production varied between 7m and 8m bags a year. Though 1980-81 production was up to a record 13.2m bags, the estimate for 1981-82 is similar. Farmers are devoting less land to coffee trees. Wide-spread planting of the catimor variety, which is much higher yielding, has brought productivity to a peak on the best managed farms. Nearly two-thirds of production now comes from this modern sector, which implies a much higher investment for the grower — to keep production at its best over a tonne of chemical fertiliser per hectare is needed during the year — and tends to push the smallest farmers out of business.

So far no coffee rust has been reported in Colombia, but it is approaching from Central America, Brazil and Ecuador. An Andean Pact programme to combat rust and ensure prompt action is being financed mainly by Colombia, and Federacafe is well prepared for its arrival. The new "colombia" variety developed by Federacafe's re-

search centre is resistant to several strains of rust, and has passed both productivity and quality tests. But Colombia has about 1m hectares of coffee plantations and to replace even a small proportion of the trees would be an enormous task.

Although Federacafe is doing its best to keep production at the current level and is discouraging new planting, price rises have the opposite effect. Pressures from growers have forced two internal price increases in the last six months, and the official rate is now \$180 per 125 kilo Int.

Private exporters are finding it difficult to obtain credit to compete with the federation in the local market place, and their contribution to exports went down to 32 per cent during 1980-81. This year they are negotiating for a 52 per cent share.

As part of the strategy to keep coffee production within limits and ensure that plantations are concentrated in the most suitable areas, Federacafe runs a major "diversification" programme. The programme focuses particularly on the main coffee growing areas of central Colombia — the Andean states of Caldas, Quindío, Risaralda and Antioquia — and has created over 150,000 rural jobs since 1963 according to Federacafe, helping to stem migration to the cities.

Coffee consumption was, however, down from U.S.\$1.981m in 1980 to \$1.561m in 1981 as a result of lower prices and smaller volumes. With other exports also slightly down last year, coffee still contributed over half of foreign trade income, and the forecast for 1982 suggests a similar balance. Any changes in coffee sales have major repercussions on the balance of payments, and Federacafe and the Government work hand in hand on policy, using internal prices, export taxes and exchange mechanisms to cushion the ups and downs of the international coffee market.

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Any changes in coffee sales have major repercussions on the balance of payments, and Federacafe and the Government work hand in hand on policy, using internal prices, export taxes and exchange mechanisms to cushion the ups and downs of the international coffee market.

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COLOMBIA IV

American Surveys in the FT

The following surveys ranging over countries and institutions in the Americas are planned for later this month and in March.

Canada

The country has had to cope with considerable political and economic stress and will need all its proven resilience to cope with the task of reviving a flagging growth performance.

Massachusetts

New England state which has successfully modernised and revived its economy in recent years. But a citizens' tax revolt has thrown up some fiscal problems.

Inter-American Development Bank

This agency continues to build up its funds and spread its lending programme to Europe and elsewhere.

Mexico

Rising oil output has given considerable impetus to the economy but inflation and other difficulties remain. The pace of change is putting strain on the country's infrastructure.

Wide open spaces—big potential

THE ROLLING plains or "Llanos" of eastern Colombia are the territory of the frontiersman, suitable material for dreams of endless resources and adventure. The El Dorado image that led Sir Walter Raleigh to the Orinoco Basin was recently distilled by a daily TV soap opera: the credits rolled over idyllic grasslands, dappled with cattle, palm trees and handsome cowboys in sombreros.

All the romantic elements are certainly there, along with oil-rigs, marijuana fields, more than a dozen Indian nations, malaria and several guerrilla camps. There is room for much more, for the Llanos make up a quarter of Colombia's land surface but contain only 2 per cent of the population. Government funds are scarce doled out to match the number of voters and not the area's contribution to the national food supply—as one Llanero leader has been heard to complain.

South of the Llanos the forests become denser, leading into the Amazon region, which constitutes another quarter of Colombia and borders the Amazon at Leticia.

For years the Llanos have been referred to as the country's larder, and recent developments both confirm this role and add a new dimension. The state of Meta, easily accessible to Bogotá, the capital, has become Colombia's foremost rice-growing area, with good quality, high productivity and competitive costs combining to produce a crop for national and international markets. The grasslands, intermeshed with complex river networks that flood for more than half the year, are fertile only in patches, but one of these "patches" is the Ariari basin, a medium hectare of rich level land awaiting cultivation; Bogotá is only a hundred miles away.

The Plains

SARITA KENDALL

Upper Amazon region from Venezuela through Colombia, Ecuador and Peru to Bolivia, is gradually taking shape. Large gaps remain in the thousand-mile-long Colombian section, but nearly half has been completed, providing a valuable route through the most densely populated part of the Llanos. The further east from the Andes, the more scattered are the inhabitants and the more seasonal the transport. Rivers are used throughout the wet months, and rudimentary landing strips on high ground enable ranchers to visit their farms by airplane all the year round. Once December comes, tough vehicles can be driven all over the plains and farmers take salt out to their cattle pastures. The round-ups begin, animals are branded and treated for parasites and disease, then set

The twisting road from Bogotá to Villavicencio, the gateway town for the Llanos, is serviceable but long-promised improvements are slow to materialise. Other access routes go from Bogotá over the mountains to Yopal, the heart of beef cattle lands of Casanare, while from North Santander a road passes near the Venezuelan border into Arauca.

Because of the lack of slaughter-houses in the Llanos, cattle are shipped out in trucks to the upland cities, with the big round-ups during December to March dry season.

Along the foothills of the Andes the "Marginal Highway," President Belaúnde's pet project to link the whole of the

Although one of the natural markets for Llanos cattle is Venezuela, contraband exports have been cut back as a result of increased border tensions and operations against rebels and drug traffickers in the frontier regions. Colombia's southern Llanos are now home to both marijuana and coca growers, with plantations scattered across the plains producing such wealth that organised crime has taken over large areas. Cocaine laboratories are hidden along the River Guaviare, and the immensity of the region makes it easy for a light plane to land, load and take off northward unspotted.

The Llanos Cattle Federation, Fedelanos, is trying to encourage more varied agriculture, and thereby increase employment. Cocoa is one of the new crops, and African palm has recently been planted in Meta, while reforestation is rapidly becoming a high priority.

Indian groups, driven off their traditional lands and further towards the frontier, are also

free to roam across the largely unbroken grassland.

Estimates of the cattle population vary between 3m and 5m head. Ranches go up to 20,000 hectares. Far out towards the Venezuelan border it takes as much as six hectares to support one animal, but nearer the mountains where the farmers have improved the quality of grazing the ratio is one to one.

In this cattle country jobs

are few and cannot support the ever-growing number of highland immigrants. Many colonists farm small patches of bananas, coffee, rice and manioc, but in less than ten years the poorer soils will be exhausted. Rustling is an easy alternative in this wild country, and many land-owners employ armed farmhands to fend off

gangs.

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Indian groups, driven off their

traditional lands and further

towards the frontier, are also

anxious to gain access to loans

that will allow them to produce

a surplus for trade and intro-

duce commercial crops such as

cocoa.

Although some groups

have been granted large

reserves, colonists constantly in-

vade their land and the Indian

is still treated as an outcast

in his own territory.

If agriculture is the imme-

diate source of income for the

Llanos, energy will be the

next—and much bigger—earner.

Even cautious oilmen are now

saying that the Llanos are

"getting interesting" and

foreign companies can be

expected to become enthusiastic.

Exxon found crude in two

very deep wells—below 20,000 ft

—near the Venezuelan border

in Arauca, and is currently

drilling a third to help define

reserves. Occidental has also

been successful in Arauca,

while further south Exxon has

been encouraging results in the

Ariari area with a discovery

with 600,000 hectares suitable

for energy crops.

Yet another energy resource

is awaiting development for

the Llanos have a hydro-electric

potential well above any fore-

seeable needs—making a potent

combination of foods, energy

and room for growth.

that a company spokesman says

"could be big by Colombian

standards." Ecopetrol, the state

company, has struck oil at

Apiaí, close to Villavicencio.

Llaneros are anxious to see

a refinery built in the Llanos

should discoveries justify it

rather than have the crude

pumped over the Andes to

Ecopetrol's main refining centre

at Barrancabermeja. This would

complement plans to produce

alcohol from sugar cane—and

eventually from manioc—to mix

with petrol. A recent study by

the OAS finds that Colombia

could cover 20 per cent of its

fuel consumption with alcohol

and manioc Meta as an area

with 600,000 hectares suitable

for energy crops.

More and more small share-

holders are selling out—often

at prices well above the

official quote on the stock

exchange—and at the

beginning of 1981 less than one

per cent of all shareholders had

nearly 50 per cent of the shares

of companies registered on

the Bogotá Stock Exchange. As one

analyst points out, the

profits to be made from recent trans-

actions are negligible and it can

only be assumed that the motive

is the consolidation of economic

power. Criticism of Government

apathy on the problem has come

from a variety of sources in-

cluding organisations of bank-

ers, architects, industrialists

and farmers.

One of the most controversial

aspects of the concentration

process is the link between

economic power and political

control: the two main political

parties rely on huge electoral

campaign contributions from

the financial groups, which in

turn have major stakes in local

publishing and radio and tele-

vision. So far politicians—in-

cluding the last two presidents

—have inveigled against the

evils of concentration and

failed to tackle the issue. Presi-

dent Turbay has however said

(with little enthusiasm) that

there might have to be some

nationalisation of banks and big

companies if effective curbs

cannot be devised, and at the

end of last year the government

pushed through measures to

regulate share purchases by

foreigners.

The problem has been

compounded by Colombia's

huge income from narcotics

and the need to launder this money

by feeding it into the property

market, the financial sector and

other areas of the economy.

Even Congressmen have been

accused of obtaining their seats

with marijuana dollars.

The Colombian financial

sector has grown spectacu-

larly.

The Banco de Bogotá has

also been the subject of a specia-

lized fight for control with

Gold futures opening set

By JOHN EDWARDS, COMMODITIES EDITOR

APRIL 19 is the official opening date for the planned London gold futures market, it was announced yesterday. The first gold futures in the European time zone, it will complete the 24-hour trading cycle.

Keith Smith, chairman of the market, which is jointly sponsored by the London bullion brokers and the London Metal Exchange, said the delay in opening until after Easter would provide a period for training personnel and traders.

He pointed out that the gold futures market will be run on the lines of the "soft" (non-metal) commodity contracts, with continuous

trading all day through a central clearing house (the revamped International Commodity Clearing House).

Very different from the London Metal Exchange where "ring" dealing for each metal lasts for only short bursts and the members act as principals to all trade.

Confirming the earlier decision to trade gold futures in sterling, Mr Smith said it remained their view that the market would be more successful this way than trading in dollars. He noted that although present gold prices were depressed, there was a fair amount of trading activity and this did not normally

U.S. futures watchdog scrutinised

By Nancy Dunn in Washington

EFFORTS BY the Commodities Futures Trading Commission to improve its review of industry self-regulation came under scrutiny yesterday just five days before the regulatory agency is due to begin the gruelling process of Congressional re-authorization.

Preliminary findings by the general accounting office, GAO, a congressional investigative agency, indicate "numerous improvements" have been made since 1978 in the commission's surveillance of exchange self regulation. However, the GAO found several weaknesses still exist in its watchdog functions.

"It concerns that the commission continues to approve expansion of trading before it more fully develops its monitoring, evaluation and enforcement programmes to protect the integrity of existing trading," Mr Henry Eschwege, a GAO official, told a House subcommittee yesterday. The GAO report recommends:

- Making approval of new contracts contingent on adequate rule enforcement.
- More systematic follow up, improved evaluation criteria and continuation of comprehensive reviews of self regulatory programmes.
- Reviewing new contracts after they have been approved.
- Introduction of a fee to cover the cost of contract approval.
- Improvement of the commission's data collection and processing systems to upgrade market surveillance.

Malaysia stands by tin producer group

By RICHARD COPPER in JAKARTA

MALAYSIA YESTERDAY made it clear that it would like to see a tin producers' association formed, regardless of whether or not the world's tin consumers ratified the new international tin agreement.

Datuk Musa Hitam, deputy Prime Minister, said it was not Malaysia's intention to set up a tin cartel, nor to look for a fight with consuming countries. But he said events on the tin market over the last few years had made it necessary to look at things afresh.

Datuk Musa said they would be consulting Thailand and Bolivia on Malaysia's proposal for a tin producers' association.

In public at least he refused to be put off by Indonesia's lukewarm response to the proposal. "The Indonesian government, as I understand it, said that it would look important for us."

"We will be presenting a working paper soon on the structure of such an association to Indonesia and Thailand," he added.

Our Commodities Editor writes: Cash tin was freely offered in trading on the London Metal Exchange yesterday, when some big "short" (sale) positions needed to be covered. Large tonnages were trade at, or close to, the £120 a tonne premium set by the London Metal Exchange earlier this month for cash tin, for delivery the following day.

tin during the summer months in the same way as for industrial metals.

The market was originally planned to start on September 7 last year, but the launch was postponed after it was decided to move to new premises in Plantation House, Fenchurch Street, and increase the "floor" trading membership to 38 in order to include additional companies to the 31 seats allocated to bullion brokers and members of the London Metal Exchange.

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Dutch gas compromise hopes rise

By Charles Batchelor

AN EEC compromise proposal to increase the price paid by Dutch greenhouse growers for their heating gas could end several years of wrangling between the Community and the growers.

The Dutch Agricultural Board, which represents the industry, believes the EEC plan offers prospects for an agreement, the board said yesterday.

The proposal put forward by the Danes at this week's Agricultural Council is that the Dutch growers should bring the price they pay for heating gas to within 10 per cent of the industrial tariff by October and achieve complete parity by April 1983.

The EEC Commission had previously insisted that prices be brought into line by October 1982, while the Dutch growers had set themselves a deadline of October 1984.

The five-man executive committee of the Agricultural Board in Holland is hopeful of agreement after meeting Dutch Agricultural Minister Mr Jan de Groot, to hear details of the EEC proposal. But it still has to secure the agreement of the Dutch growers, who will be asked for their views over the next few days.

Mr de Koning stressed the dangers of retaliatory action from other EEC countries against Dutch agricultural exports unless quick action is taken, the board said.

Richard Mooney adds: Though they will be pleased that the Dutch appear willing to compromise on this matter, British growers are not likely to see the latest proposal as an acceptable solution unless extra aid is made available to close the remaining gas price gap.

Dutch aim to boost bacon sales to UK

By Our Commodities Staff

DUTCH bacon producers are aiming to increase their share of the British market.

Last year Dutch sales totalled 50,000 tonnes, or 10.5 per cent of the market. But Mr Jan Mink, chairman of the Dutch bacon exporters' association, said in London yesterday that they aimed to boost this to 12.5 per cent this year.

"Competition in the market is rather heavy, but the Dutch are concentrating on high quality and a high lean-to-fat ratio," he said.

In recent years, fish farming, particularly for table trout, has been a growth industry. Every one with a bit of river or even a pond has been tempted to have a go with the predictable result that expectations have not all been realised.

I say predictable because in all forms of food production there are two external truths which are disregarded at one's peril. One is that markets become over supplied and prices fall, or at any rate fail to rise.

The other is that diseases in

variably strike at any great concentration of livestock, be it fish, fowl or animal.

The present threat to fish

is from whirling disease. This attacks small trout in the first few weeks after hatching and the symptoms are that they turn around in circles and eventually die. It is associated with ponds or streams with muddy bottoms. Fish

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MARKET PROFILE: COPPER

Producer cuts halt price slide

By ROY HODSON

COPPER producers in many countries are being forced to cut output after two years of falling demand and declining prices. There is no sign of the trend reversing yet and there is a widespread feeling that copper will stay in the doldrums until the U.S. economy is proved to be on the march again.

Indeed, the only bullish factor is the wave of production cuts. The trimming started last year with suspensions and closures of copper facilities in producing countries as far apart as the Philippines, Zambia, and Canada. U.S. producers hung on as long as they could but since the regular Christmas shutdowns at the end of last year a great deal of American capacity has been withdrawn either temporarily or permanently.

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steel tanks don't seem to be affected.

A proportion of the infected fish survive and can reach maturity. These fish are harmless for human consumption but can be carriers of the disease. So far there have been a number of confirmed and suspected cases in differing parts of the country and any fish downstream of an outbreak are at risk from infection.

The disease is said to be a new one, although some fish farmers claim to have seen it before.

But it is a serious matter, because sales of live fish for stocking sporting waters are an important alternative outlet to the table market, which is showing signs of becoming over-supplied. Prices have not risen significantly over the last three or four years, and in some cases have actually fallen.

In addition, trout have a

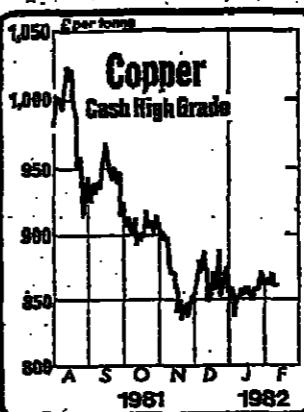
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difficult market in the present recession, although producers are trying to counter this by emphasising the nutritional advantages of fish. Because of over-production of the small trout (normally about 1 lb) some fish farmers are keeping them to great weights both with a view to supplying what they call the family market, one fish to feed a whole family, or for smoking.

There is a demand from the Continent for large smoked trout, as an alternative to salmon. If there is much expansion in this direction, there could be repercussions on the burgeoning salmon farming industry which has not found the going easy as production here and overseas has risen.

Fish have, on paper, the best food conversion rates of any farmed creature, one pound live-weight gain for every pound of feed. But in practice this is not, I am told, very easy to achieve.

The non-Communist world



than two years. In dollar terms copper has now become cheaper than most traders can remember.

But the North American production cuts of this winter are now starting to have some impact upon trading. There is a feeling that action by producers is putting a poor copper market back into some sort of balance. The market is not forgotten that many hundreds of thousands of tonnes of idle production capacity could also be brought back into use quickly and cheaply should the market for copper improve. That threat will continue to overhang the markets.

The non-Communist world

uses between 7m and 7.5m tonnes of copper a year. After production peaked at the higher figure three years ago, it has fallen steadily by up to 3 per cent a year since. Western world stocks now equal about 20 per cent of annual output. That is a significant stocks level but it is not powerful enough to distort the market for long should demand show definite signs of revival.

Very few copper producers are making money with prices standing at the current level. It is one of the more extraordinary facets of the industry that so many producers are in the red but prices nevertheless stick at historically low levels. Analysts

The view of London traders is that unlike some other base metals, copper is governed primarily by industrial demand rather than trading activities. They expect industry's need for copper to rise by much more between 1981 and 1983. Thus the industry is in an exceptionally good position to balance supply and demand and to firm up prices. But it should not be forgotten that many hundreds of thousands of tonnes of idle production capacity could also be brought back into use quickly and cheaply should the market for copper improve. That threat will continue to overhang the markets.

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FARMERS' VIEWPOINT: FISH FARMING

Clouds over the rainbow

By Our Commodities Staff

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LONDON STOCK EXCHANGE

Gilts set pace again and close at day's highest Equity trade affected by big Amersham application

Account Dealing Dates
Option
*First Declar. Last Account
Leaguers' Net Dealing Day
Jan 25 Feb 11 Feb 12 Feb 22
Feb 15 Feb 23 Feb 24 Mar 3
Mar 1 Mar 11 Mar 12 Mar 22

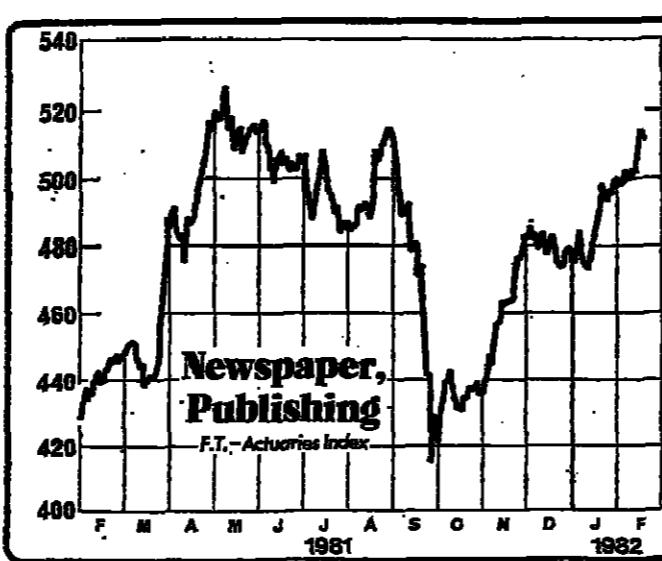
sector has recently attracted sufficient demand to generate expectations that the Government will bid for tax supplies this morning. The FT Government Securities index gained 0.21 to 63.55—in highest for nearly eight months.

Equity trade started promisingly but institutional investors remained largely uninterested, having probably received substantial funds for the Amersham flotation. This was massively oversubscribed, but market disruption in money markets was smoothed over by the authorities. ICI soon became the focal point, turning easier as some short-term holders took recent profits and prompting a general market downturn.

A rise of 1.6 in the FT Industrial Ordinary share index at 10 am was transformed into a loss of 3.3 by 3 pm before firm Wall Street advices encouraged some recovery after-hours: the index closed a net 1.4 down at 565.2. Speculative enthusiasm for situation issues lessened.

Eagle Star easier

The announcement that the group has extended its stake in the French company L'Indépendance to 70 per cent disappointed recent speculators on bid hopes in Eagle Star and the shares, after having touched a new peak of 390p in the early trade on the assumption that the German Allianz Group had sold its near-30 per cent stake in ES, to a UK in-



surance concern, reacted on profit-taking to close a net 6 38p, while similar improvements were seen in Evans and Owen, Insurance Computers, and Allianz improved 4 to 310p but Commercial Union, reeling from A. and J. Fullman's 3 to 46p, leaders were inclined harder but the volume of business was small. Burton stood out with a rise of 4 to 158p and BGassels A added 5 to 490p. Newbold and Burton featured Shoes with a rise of 4 to 53p in response to satisfactory preliminary results.

Leading Electricals plotted an irregular course in this trading. Thorn EMI put on 5 to 468p and GEC hardened a few pence to 385p. Railsoft softened 2 to 368p as did Plessey, to 365p, the latter's third-quarter figures are due next Thursday. Elsewhere, Rock International rose 17 to 260p on demand ahead of next month's results.

Hawker drifted off on occasional offerings to close 6 cheaper than 326p, but other movements in the Engineering leaders were limited to a few pence either way. Bimac Qualcast, a good market on the results, encountered profit-taking and gave up 4 to 301p, but Moseley, Saudi Arabia's Airtac, a 21.5p, Saudi Arabian contract, edged up 2 further to 110p. Reckitt & Colman, H. P. Fawcett, and support-holding Paper Chase had 2 more to 45p, while Wadkin, up 5 to 381p, also found favour. G. M. Fife, 223p, and Matthew Hall, 220p, firms 3.3p. Stansa Engineering, in contrast, gave up 9 to 407p.

Rowntree Mackintosh attracted little support and firms 4 to 163p, the offer document outlining the group's bid for Huntley and Palmer is due soon.

After Wednesday's gain of 11 on talk that the company had sold its stake in Ranks Hevis McDougall, British Sugar added 2 to 410p. RHM slipped to 661p before closing just 1 cheaper on balance at 671p.

Among other Chemicals, Creda International eased 2 to 81p and the Deferred a penny to 52p; Burnside Oil's bid for the company has been extended until February 25.

Burnside rose 5 to 113p. Small buying lifted Plixi 5 to 112p, but William Ranson shed 2 to 238p on disappointment with the interest results.

Goodman Bros lower

The board's denial of any bid development induced profit-taking in Wednesday's high-flier, Goodman Brothers which, at 18p, lost half of that day's rise of 10. Other secondary stores closed mixed. Combined English

seminar. Elsewhere, Kennedy Brookes added a penny to 153p awaiting today's annual results, while revived speculative demand lifted Old Swan Hotel (Harragate) 4 to 73p.

Turner & Newall down

Reports of a broker's downgraded profits forecast unsettled Turner & Newall which ended 88p before closing a net 7 down at 80p. Sentiment was also adversely affected by the political situation in Zimbabwe. Profit-taking in the absence of the much-mentioned bid or dawn raid left Bowater 7 off at 286p.

Elsewhere, in miscellaneous industries, Dubon Park Industries fell 5 to 50p, after 77p, following the chairman's remarks at the AGM. In the wake of a large placing of shares in the company with various institutions, Scotcor shed 5 to 55p.

After Wednesday's bout of excitement and speculative jump of 144, interest in Inter-City Investment cooled following the Board's bid denial but the close was only a couple of pence down at 50p, after 47p. Associated Communications Corporation A eased a penny to 83p despite the increased cash bid of 90p per share from Mr Gerald Ronson's Heron Corporation. Brabu Leslie, on the other hand, rose 4 to 49p on the announcement that CHI Securities had increased its shareholding in the company to 6.24 per cent.

Pleasurama, a strong market earlier in the week on the London casino acquisition, encountered profit-taking and gave up 8 to 410p. On the other hand, Nimsat attracted U.S. buying and added 7 more to 205p.

Leading Properties passed an indifferent session and closed virtually unchanged. Among secondary issues, Laganvale Estate slipped to 26p down at 271p following the announcement that Stirlin Holdings had decided not to proceed with its offer for the company. Stirlin closed 2 cheaper at 15p, after 15p, following the proposed rights issue and profits forecast. Elsewhere, Aquis Securities firms 24 to 32p; the preliminary results are due next Tuesday.

Oils quiet

Oils got off to a reasonably firm start but drifted back in the absence of worthwhile buying interest. British Petroleum ended unshaken at 290p, after 284p, but Shell held most of an earlier gain at 362p, 4 after 364p. Outside of the leaders, Ultramar advanced to 425p before settling 5 down on balance at 420p. Among the more speculative issues, ORE rose further to 296p; it was announced yesterday that Mr John Mills had sold 35,000 shares, thereby reducing his holding in the company to 4.3 per cent. Candecor were again relatively lively on news of the

oil strike in the North Sea.

Platinum followed. Golds

downwards, with Impala 5 off at a new low of 280p, Lydenburg down 2 to 140p and Eustonberg after a new low of 178p, after a decline of 2. The fall in the last-named was limited by some South African support.

Gold-based South African Financials also suffered, as in "Amaxgold" down 3 to 235p, and Gold Fields of South Africa, a like amount weaker at 230p.

Coal stocks were also cheaper, with Transvaal Consolidated

Land losing a point to 224 and "Amax" down 1 to 213.

Australians were steady, with the exception of the gold stocks, where Gold Mines of Kalgoorlie shied 10 to 230p. The market seemed to have fully discounted CRA's severe fall in profits for last year, and the shares edged up 3 to 155p. Western Mining put on 4 to 212p, while Pekolwesland, 324p, and Pancontinental, 110p, closed similarly higher.

Of the 1,739 contracts completed in the Traded Options market yesterday, 924, comprising 378 calls and 454 puts, were done in Imperial following Press comment.

Financial Times Friday February 19 1982

RECENT ISSUES EQUITIES

Issue P	Amount £m	Issue Date	1981/2 High	Stock	1981/2 Low	Issue P	Amount £m	Issue Date	1981/2 High	Stock	1981/2 Low
450	F.P.	126	50	291/2	100/1	450	F.P.	126	50	291/2	100/1
100	F.P.	125	6	200	100/1	100	F.P.	125	6	200	100/1
100	F.P.	125	52	200	100/1	100	F.P.	125	52	200	100/1
100	F.P.	125	515	200	100/1	100	F.P.	125	515	200	100/1
80	F.P.	125	84	200	100/1	80	F.P.	125	84	200	100/1
80	F.P.	125	10	200	100/1	80	F.P.	125	10	200	100/1
150	F.P.	125	156	200	100/1	150	F.P.	125	156	200	100/1
450	F.P.	125	89	200	100/1	450	F.P.	125	89	200	100/1
115	F.P.	125	51	200	100/1	115	F.P.	125	51	200	100/1
115	F.P.	125	117	200	100/1	115	F.P.	125	117	200	100/1
115	F.P.	125	15	200	100/1	115	F.P.	125	15	200	100/1
48	F.P.	125	54	200	100/1	48	F.P.	125	54	200	100/1

FIXED INTEREST STOCKS

Issue P	Amount £m	Issue Date	1981/2 High	Stock	1981/2 Low	Issue P	Amount £m	Issue Date	1981/2 High	Stock	1981/2 Low
1200	F.P.	207	254	Berkeley 15% Ln. 8%	254/1	1200	F.P.	207	254	Berkeley 15% Ln. 8%	254/1
1200	F.P.	207	302	Churchbury 6.4% Ch. 10/1983	302/1	1200	F.P.	207	302	Churchbury 6.4% Ch. 10/1983	302/1
1200	F.P.	207	312	Habitat 9% Con. 1/1983	312/1	1200	F.P.	207	312	Habitat 9% Con. 1/1983	312/1
1200	F.P.	207	315	Mid-Kent Water 5% Rec. 1/1983	315/1	1200	F.P.	207	315	Mid-Kent Water 5% Rec. 1/1983	315/1
1200	F.P.	207	317	Spawthorpe 10% 1/1983	317/1	1200	F.P.	207	317	Spawthorpe 10% 1/1983	317/1
1200	F.P.	207	318	Spawthorpe 10% 1/1983	318/1	1200	F.P.	207	318	Spawthorpe 10% 1/1983	318/1
1200	F.P.	207	319	Spawthorpe 10% 1/1983	319/1	1200	F.P.	207	319	Spawthorpe 10% 1/1983	319/1
1200	F.P.	207	320	Spawthorpe 10% 1/1983	320/1	1200	F.P.	207	320	Spawthorpe 10% 1/1983	320/1
1200	F.P.	207	321	Spawthorpe 10% 1/1983	321/1	1200	F.P.	207	321	Spawthorpe 10% 1/1983	321/1
1200	F.P.	207	322	Spawthorpe 10% 1/1983	322/1	1200	F.P.	207	322	Spawthorpe 10% 1/1983	322/1
1200	F.P.	207	323	Spawthorpe 10% 1/1983	323/1	1200	F.P.	207	323	Spawthorpe 10% 1/1983	323/1
1200	F.P.	207	324	Spawthorpe 10% 1/1983	324/1	1200	F.P.	207	324	Spawthorpe 10% 1/1983	324/1
1200	F.P.	207	325	Spawthorpe 10% 1/1983	325/1	1200	F.P.	207	325	Spawthorpe 10% 1/1983	325/1
1200	F.P.	207	326	Spawthorpe 10% 1/1983	326/1	1200	F.P.	207	326	Spawthorpe 10% 1/1983	326/1
1200	F.P.	207	327	Spawthorpe 10% 1/1983	327/1	1200	F.P.	207	327	Spawthorpe 10% 1/1983	327/1
1200	F.P.	207	328	Spawthorpe 10% 1/1983	328/1	1200	F.P.	207	328	Spawthorpe 10% 1/1983	328/1
1200	F.P.	207	329	Spawthorpe 10% 1/1983	329/1	1200	F.P.	207	329	Spawthorpe 10% 1/1983	329/1
1200											

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FINANCIAL TIMES

Friday February 19 1982

BELL'S
SCOTCH WHISKY
BELL'S

DEAL STILL POSSIBLE FOR BIG INDUSTRIAL USERS

Electricity prices to rise 10%

BY SUE CAMERON

ELECTRICITY prices for domestic consumers and small industrial users are to rise by an average of 10 per cent in April, but there is still hope that increases for big industrial users may be considerably lower. The increase comes on top of an 11 per cent rise last year.

Earlier this week it was disclosed that British Gas is about to announce a two-stage domestic gas price rise of 23 per cent for the coming year.

The 10 per cent average rise in electricity prices comes after a government decision to turn down the Central Electricity Generating Board's plea to relax the industry's financial target.

The Government told the board of its decision earlier this month. The board's costs have

risen by only 10 per cent, but to meet its unchanged financial target it will have to put up its bulk supply tariff—the wholesale prices it charges to area electricity boards—by about 15 per cent.

The board wanted its financial target relaxed because it wanted to keep down electricity price rises for smaller consumers on the general tariff.

It also wanted to help big industrial users who have been complaining that they are having to pay considerably more for their electricity than their Continental competitors.

The Government appears to have refused the request for a lowering of the financial target on the first count only. There is still hope that it may reach agreement with the board in favour of big industrial users

of electricity.

The Government's financial target of a 1.8 per cent return on net assets over the three years 1980 to 1983 was imposed on the entire electricity supply.

Some local electricity boards have exceeded this target. This is why charges to domestic and small industrial users will be increased by an average of only 10 per cent, although the bulk supply tariff charges are increasing by 15 per cent.

The London Electricity Board said yesterday it was proposing an average increase in its charges of 8.2 per cent. Its proposals, the first from any of the local boards, will go to the London Electricity Consultative Council for discussion.

The board failed to meet the financial target in 1980-81 and

is expected to fall short of it again in the financial year 1981-82. It is having to put up its bulk supply tariff by 15 per cent in order to make good the shortfall.

If the Government accepts the case for helping big industrial users, proposed new load management arrangements could cancel out price rises for some companies.

The General and Municipal Workers Union, which represents many blue collar workers in the gas industry, yesterday condemned the planned 23 per cent rise in domestic gas prices.

It said the increase bore little

relationship to the economic state of the gas industry and was "really just a new sort of tax."

The increase would hit the old and sick particularly hard.

BY JOHN MOORE

THE STAKES were raised yesterday in the auction for Associated Communications Corporation, as Heron Corporation announced a £49.4m takeover bid.

It is the second takeover bid by Heron for the entertainment empire created by Lord Grade. Mr Robert Holmes à Court's Bell Group, his Australian master company, has announced two bids so far. The first was worth £36m and his latest bid matched Heron's first offer of £26.6m. The contest is one of the hardest-fought takeover battles the City of London has seen.

Heron is attempting through a series of legal actions, to block control of ACC passing to Mr Holmes à Court.

Lord Justice Templeman, one of three appeal court judges hearing the Heron case, said: "It may be that these proceedings will eventually serve some useful purpose," when told of the latest Heron offer.

The aid to industry, Mr Castro said, would probably involve some tax relief measures. He admitted that this would add to Mexico's budget pressures when the country is trying to control public spending to curb inflation, which last year ran at 23 per cent.

The Central Bank said that in spite of the devaluation, Mexico will not put further brakes on its economic growth rate—expected to be around 6.5 per cent this year—because of the high social cost.

Mexico needs to raise \$20bn in gross foreign borrowings this year, but following the exchange rate measures its latest borrowing, a \$100m eurobond, was reported to be faring well in the market because of its very high 17½ per cent coupon.

Pamex move to boost crude exports, Page 4

1982 current account balance of payments deficit would have exceeded last year's record \$1.1bn. It is also thought to be ill-equipped to cope with large-scale speculation, having reserves of \$3.98bn at the last official count in September.

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